California Department of
Housing and Community Development

Regionally Coordinated Homelessness Action Plan (RCHAP)

Tehama HHAP-6 | August 7, 2025

Green tables describe the steps required to complete each section and provide guidance on how to use the template and/or minimum requirements.

Blue tables capture the application data and mirror the data fields in the online application portal.

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3.a. Regional Partners' Roles and Responsibilities

3.a.1. Outreach and Site Coordination

Guidance
Each Eligible Applicant in the region must describe how they currently, or will begin to, coordinate comprehensive outreach to individuals experiencing, and at risk of experiencing, homelessness in the region, and coordinate on siting of services, shelters, and interim and permanent housing in the region.

Eligible Applicant	Describe roles and responsibilities in outreach to individuals experiencing, or at risk of experiencing, homelessness in the region, and in coordination on siting of services, shelters, and interim and permanent housing in the region
Tehama County CoC	The Tehama County Continuum of Care (Tehama CoC) coordinates planning and capacity building activities and provides technical assistance to support its member organizations conducting outreach, shelter, interim housing, and permanent housing in the region. Examples of this include: 1) Partnering with Poor and the Homeless Tehama County Coalition (PATH) to implement PATH Street Outreach Services (SOS), the county's first Street Outreach program using ESG-CV funds in 2021, 2) Facilitating collaborative planning process and providing technical assistance on development of the PATH Plaza Navigation Center (PPNC), the county's first-ever year-round emergency shelter, 3) Providing grant writing and technical assistance on a Homekey 1.0 project that preserved and increased transitional housing beds and laid the groundwork for even further expansion of interim housing opportunities, 4) Facilitating the process for development of the Update to the 10-Year Plan to End Homelessness in 2024-25 to ensure continued momentum towards increasing positive outcomes within the system after having met many of the goals in the original 10-Year Plan, development of which was led by Tehama County in 2018-19, 5) Supporting and building capacity for significant expansion of outreach and day shelter services being provided by First Christian Church of Corning in historically underserved South Tehama County through providing concrete support and technical assistance with programmatic and fiscal infrastructure development and facilitating a strategic partnership with sister project PPNC, and

	6) Serving in the role of Project Director for Rural Indoor Objectives (RIO), a collaborative Encampment Resolution (ERF-3-R) project that is leveraging the strengths of local nonprofits, governmental agencies and affordable housing developers to resolve the county's largest and longest-standing encampments. Pursuant to recent direction from the collaboration of local stakeholders Tehama CoC serves and HHAP-6 state priorities around addressing inflow to homelessness, Tehama CoC is currently working with its partners to identify sources of support for expanding homelessness prevention activities, designing pathways to outreach to individuals and households at risk of homelessness and establishing data-driven practices for assessing risk and prioritizing households for homelessness prevention services.
Tehama County	Tehama County is active in the local system for addressing homelessness as both a direct services provider and a leading partner on strategic planning, capacity building, and interim and permanent housing development. Through the Tehama County Health Services Agency, the county provides direct services to people experiencing and at risk of homelessness through: 1) A mobile health clinic that provides on-location services, including screenings for and immediate connections to medical, behavioral health and/or substance use recovery services (including medication assisted treatment) to people experiencing unsheltered or sheltered homelessness on a weekly basis, either at PATH Plaza Navigation Center (PPNC) or from another location in the community convenient to individuals who are currently unsheltered, 2) Traditional street outreach services that pair distribution of basic needs supplies (water, food, Narcan, hygiene supplies, etc.) with connections to services offered by TCHSA (medical, behavioral health, substance use recovery) and services offered by community partners, including shelter and housing services, 3) Mobile crisis services for behavioral/mental health, available 24/7/365, that support people experiencing a mental health or substance use crisis through providing intervention, de-escalation and relief to people wherever they are, including unsheltered situations, the physical office location for which is co-located within the PPNC facility, and 4) Supportive services, including case management and behavioral health services, for tenants in Permanent Supportive Housing (PSH) units. 5) Tehama County administers its own allocation of formula Permanent Local Housing Allocation (PLHA) funds as well as the

allocations for the Cities of Red Bluff and Tehama. These funds are currently being used to support PATH Plaza Navigation Center operations and supportive services for the PSH units developed with No Place Like Home (NPLH) funds.

As a lead collaborative partner:

1) TCHSA coordinated efforts to bring Permanent Supportive Housing (PSH) to Tehama County and increase the county's overall stock of permanent affordable housing through successfully applying for three No Place Like Home awards which have served as the foundations for three projects (one placed into service in 2023, two more in planning/development phases) that include or will include both NPLH units and traditional affordable and/or other PSH units,

2) Tehama County served as the lead applicant on CDBG, CDBG-CV, and Homekey 1.0 funding applications, which provided over 80% of the funds needed to acquire and develop/rehabilitate both the PPNC facility and the Sale Transitional property, both operated by nonprofit partner PATH, and

3) Tehama County actively participates at all levels of CoC, including appointing Supervisors to represent the County on the CoC's Executive Council (governing board), designating county staff to participate on the CoC General Collaborative committee, the Housing and Homelessness Stakeholders' Collaborative (HHSC) and all working groups focusing on priority areas identified as part of the 10-Year Plan to End Homelessness and recent Update to the 10-Year Plan.

4) Under the leadership of their MHSA Coordinator, TCHSA coordinates and facilitates the Community Partners Resources (CPR) Meeting, a monthly convening designed to promote and strengthen cross-sector collaboration by connecting case management and housing staff, mainstream services staff, and health care providers with one another and offering a space for informal and innovative conversations.

3.a.2. Siting and Use of Available Land

Guidance
Each Eligible Applicant in the region must describe how they will coordinate efforts to identify **and** promote use of available land for the production of interim or permanent housing.

Eligible Applicant	Describe how the Eligible Applicant will coordinate efforts to identify and promote use of available land for the production of interim or permanent housing in the region
Tehama County CoC	Tehama CoC does not have land use or development that it oversees as it is not a local government jurisdiction. Tehama CoC does facilitate the Tehama County Housing and Homeless

	Stakeholders' Collaborative (HHSC), which has working groups implementing the 2024 10-Year Plan to End Homelessness goals. These goals include helping to streamline affordable housing development as is stated in the roles and responsibilities for land use and development for the County and Cities. In this way, Tehama CoC supports the work of the County and Cities and advocates for land use and development practices that facilitate the production of affordable housing and community facilities.
Tehama County	Tehama County will adhere to all State laws and regulations regarding Housing Elements, affordable housing and community facilities, and zoning. In addition, as outlined in the 2024 Update to the Tehama County 10-Year Plan to End Homelessness, the County will support bringing infrastructure to vacant parcels of land via grant applications with developers, provide transparency about local regulations, and shepherd projects through the planning and building permitting processes. This may include, but not be limited to, applying for the State Affordable Housing and Community Sustainable Communities Program (AHSC) and Infill Infrastructure Grant Program (IIG) funds.

3.a.3. Development of Shelter, Interim and Permanent Housing Options

Guidance	
Each Eligible Applicant in the region must describe how they are engaging housing developers working in the region, including developers of permanent supportive housing, to coordinate the financing of interim and permanent housing.	
Eligible Applicant	**Describe your engagement with housing developers, including developers of permanent supportive housing, to coordinate the financing of interim and permanent housing**
Tehama County CoC	When a housing developer has been identified as a project partner by a local provider, Tehama CoC is available to assist with coordinating project funding and financing by providing local data needed for funding applications or developing prospectuses for potential investors, identifying potential sources of funding/financing, including those available through the CoC and those available through other sources, providing information on CES, where its use will be required, and answering any other relevant developer questions. Tehama CoC may also engage with housing developers interested in working within the region to discuss local housing needs and to provide connections to local community partners.
Tehama County	Tehama County Health Services Agency (TCHSA), has served,

and continues to serve, as the county's foremost leader in coordinating efforts to develop permanent supportive housing (PSH), projects for which typically included both PSH units and traditional affordable permanent housing units. TCHSA's work in this area has resulted in development of a 32-unit permanent affordable housing project in the City of Corning that was placed into service in 2023 and has been key to the ongoing work of developing two additional projects in Red Bluff that will include a combined total of 87 units of permanent affordable housing in the relatively near future.

Each of these projects has included identifying and engaging with developers and contributing to the efforts of these developers to obtain funding and financing far beyond that which TCHSA could offer through its respective No Place Like Home awards. These efforts have included applying for funds through, among others, Federal Low Income Housing Tax Credits (LIHTC), Multifamily Housing Program (MHP), HOME Investment Partnerships Program (HOME), Affordable Housing & Sustainable Communities (AHSC), and Homekey+. TCHSA and their Housing Consultant have played an active roles in development of these applications, including providing area-specific data, facilitating connections between developers and local community partners, and where needed, hosting public hearings and conducting community outreach.

While neither required engagement with housing developers, Tehama County also played important roles in supporting development of two interim housing projects, both of which involved significant work coordinating project financing:

As part of development of the PATH Plaza Navigation Center, Tehama County served as the lead applicant on CDBG and CDBG-CV funding applications, coordinated delegation of CDBG-CV funds from cities within the county to the project, administering CDBG/CDBG-CV funds locally and providing/supporting the provision of project management, contracting, and labor compliance services for the project.

Tehama County acted as the lead applicant on the Homekey 1.0 project that made it possible for nonprofit partner PATH to preserve and expand transitional housing availability through acquiring a property that included one large house that PATH had been leasing for over a decade but was slated to lose when the property was placed on the market and two additional houses on the surrounding property. This acquisition in 2021 more than doubled transitional housing beds in Tehama County. Tehama County has continued to contribute to further development of this property and its capacity for providing interim housing through utilizing Behavioral Health Bridge Housing (BHBH) funds to support replacement of a manufactured unit on the property that had unforeseen

	structural issues and placement of additional manufactured units on the property.
	Additionally, where a project site is to be located in an unincorporated area of the county, Tehama County's Planning and Building Departments engage with developers and/or other project partners to provide information on zoning, building codes, infrastructure needs, and related topics.

3.a.4. Coordination of and Connection to Service Delivery

Guidance
Each Eligible Applicant in the region must describe how they are coordinating, connecting, and delivering services - including Mental Health Services Act or Behavioral Health Services Act within the region - to individuals experiencing homelessness, or at risk of experiencing homelessness.

Eligible Applicant	Describe how the Eligible Applicant is coordinating, connecting, and delivering services - including Mental Health Services Act or Behavioral Health Services Act within the region - to individuals experiencing homelessness, or at risk of experiencing homelessness.
Tehama County CoC	Tehama CoC plays a significant role in coordinating services, connecting individuals experiencing or at risk of homelessness to services, and supporting the delivery of services. The CoC conducts strategic planning and capacity building activities, which may include administering all or part of the funding necessary for its member organizations to implement service activities, provides technical assistance to service providers on programmatic, fiscal, and grant compliance topics, and serves as system administrator for the HMIS and Coordinated Entry System, through which people experiencing homelessness are referred to housing services, including shelter, interim housing, rapid rehousing and permanent supportive housing. The CoC also serves as a hub for the development and implementation of collaborative projects and facilitates collaborative efforts to identify gaps and assess service needs throughout the county.
Tehama County	Tehama County has a strong foundation of collaboration among its departments. Staff in each department know who and how to refer people to services they may need. This collaboration includes, but is not limited to, the Tehama County Health Services Agency (TCHSA), the Tehama County Department of Social Services (TCDSS), and the Tehama County Community Action Agency (TCCAA), a nonprofit organization under TCDSS. Tehama County administers the Mental Health Services Act (MHSA) Full-Service Partnership program, which provides wraparound supportive services for people who have been diagnosed with a severe mental illness. As described above, Tehama County operates a mobile health clinic that serves people experiencing sheltered and unsheltered homelessness,

offers mobile crisis response, and provides ongoing supportive services for tenants in permanent supportive housing.

The county currently has one permanent supportive housing project in service, which was constructed using MHSA funds, No Place Like Home funds. TCHSA staff currently conduct tenant identification for this project using the Coordinated Entry System (CES) including connecting prospective tenants to behavioral health assessments to determine eligibility when a prospective tenant is not already being served by TCHSA.

TCHSA will work closely with the CoC, its member organizations, and other stakeholders within the housing and homeless response sectors, as it develops its Behavioral Health Services Act (BHSA) Integrated Plan.

Both TCHSA and TCDSS staff are familiar with and refer to 211 Tehama for both Coordinated Entry and health and human services. The services of 211 Tehama include providing information and referrals for low-cost and no-cost health and human services in the region and serving as the primary entry point for the regional CES.

3.a.5. Policies for Addressing Encampments

Guidance

Each Eligible Applicant must also confirm whether they have a current and formal policy to address encampments that complies with the California Interagency Council on Homelessness (Cal ICH) Guidance on Addressing Encampments.

- If the policy **fully complies** with the Cal ICH Guidance on Addressing Encampments, the Eligible Applicant must link to or upload the policy.
- If the policy **partially complies** with the Cal ICH Guidance on Addressing Encampments, the Eligible Applicant must describe what elements of the policy comply, and how. They also must link to or upload the policy.
- If any Eligible Applicant **does not have** a current and formal policy to address encampments, they must describe their existing efforts to address encampments, actively commit to following the Cal ICH Guidance on Addressing Encampments and identify a specific timeline by which they will adopt such a policy.

Eligible Applicants <u>without a current and formal policy</u> to address encampments that fully or partially complies with the Cal ICH Guidance on Addressing Encampments must complete the following:

Eligible Applicant	Describe existing efforts to address encampments	Does the Eligible Applicant actively commit to adopting a	Provide a specific timeline, including dates, for future adoption of formal policies that comply

		policy that complies with the Cal ICH Guidance on Addressing Encampment?	with the Cal ICH Guidance on Addressing Encampments.
Tehama County CoC	Tehama CoC serves as the Project Director and Administrative Entity for Rural Indoor Objectives (RIO), a collaborative Encampment Resolution (ERF-3-R) project that is leveraging the strengths of local nonprofits, governmental agencies and affordable housing developers to resolve the county's largest and longest-standing encampments. To date, the RIO Team has worked together and in cooperation with additional community partners to facilitate resolution of four of the five RIO-prioritized encampments, using procedures that meet, and in some cases exceed, the requirements of the Cal ICH Guidance on Addressing Encampments as well as the Model Ordinance released by the Governor's Office earlier this year. These encampment resolutions were conducted with no less than 48 hours notice to encampment residents (typically 14-21 days). Poor and the Homeless Tehama County Coalition (PATH), whose Street Outreach Services (SOS) team and Case Managers have established relationships with many encampment residents and whose Day Shelter, Overnight Shelter, and Rapid Rehousing programs, all of which are provided at the PATH Plaza Navigation Center (PPNC), prioritize individuals exiting the prioritized encampment for immediate access to services, serves as the primary service provider partner in encampment resolutions. Clear lines of communication have been established between PATH and Red Bluff Police Department (RBPD), the local governmental agency that has coordinated most of these resolution efforts, allowing these partners to work in tandem to ensure that all persons	Yes	Tehama County CoC and Tehama County will work together to develop and adopt formal policies by August 2026 that comply with the Cal ICH Guidance on Addressing Homelessness. Venues for development of the policies may include, but not be limited to, the Regional Coordination Meetings and the County-City ad hoc committee meetings.

	exiting each encampment have been connected to services and CES throughout the process. PATH keeps RBPD and other governmental partners updated on available shelter beds in near real-time, and governmental partners keep service providers up to date on notifications served and planned resolution dates. A process for offering storage of belongings for encampment residents has been established. Receptacles for such storage are provided to encampment residents in advance of resolution dates and are picked up and transported by a service provider ahead of encampment resolution, however, because the partners have discovered that most encampment residents prefer to keep their belongings with them rather than use this option, they have incorporated offering encampment residents collapsible wagons, as well, so that they can easily transport their own belongings if they wish. Once encampment residents have removed the belongings they wish to keep and have vacated the encampment area, a team made up of multiple governmental agencies, including Tehama County Probation, coordinate clean-up and restoration services. In cases in which the state of an area is determined to pose a fire risk, Red Bluff Fire Department (RBFD) coordinates fire risk mitigation activities. The experiences of the RIO Team, including lessons learned, will inform the development of a collaborative Encampment Resolution Policy.		
Tehama County	To date, most encampment resolution activities have been conducted on public property within the City of Red Bluff. Participation in these activities by Tehama County has generally been limited that of Tehama County Probation in helping to coordinate and conduct clean-up activities, although	Yes	Tehama County and Tehama County CoC will work together to develop and adopt formal policies by August 2026 that comply with the Cal ICH Guidance on Addressing

	Tehama County Health Services Agency (TCHSA) is active as a street outreach provider and as a provider of medical, behavioral health and substance use recovery services, to which many individuals exiting encampments are referred. As a direct services provider, TCHSA is an active partner in the RIO project and attends monthly RIO Team meetings. As encampments within Red Bluff City limits continue, it is anticipated that unsheltered individuals may establish more encampments in unincorporated areas of the county within the jurisdiction of county agencies. The relevant agencies will be included in conversations around development of the collaborative Encampment Resolution Policy as they commence.		Homelessness. Venues for development of the policies may include, but not be limited to, the Regional Coordination Meetings and the County-City ad hoc committee meetings.

3.a.6. Housing Element Compliance

Guidance

Each Large City and county Eligible Applicants in the region must indicate they have an adopted housing element that HCD has found substantially compliant with Housing Element Law, or if not compliant, provide a timeline for relevant milestones to achieve compliance.

Milestones include but are not limited to the dates by which Eligible Applicants will: submit revised drafts that address all outstanding findings for HCD's review, submit required rezones for HCD's review, adopt the housing element, and anticipate final review and approval by HCD.

Example timeline and milestones:
8/15/2025: Jurisdiction provides revised draft addressing issues from last findings letter for HCD review and public posting.
10/15/2025: HCD completes review of draft and determines there are no remaining issues, and the draft will be compliant once rezones are adopted, and housing element is adopted.
12/15/2025: Jurisdiction adopts housing element and required rezones and submits documentation to HCD.
2/15/2026: HCD completes review of adopted element and rezones to confirm they meet what was proposed in draft. If adopted element and rezones meet requirements, jurisdiction is found compliant.

Eligible Applicants within the region must have an adopted housing element that HCD has found substantially compliant to receive their remainder HHAP 6 disbursement.

Large City or	Is this Eligible Applicant's	If not compliant, provide a timeline for all relevant milestones to achieve compliance (refer to Guidance and Example timeline and

county Eligible Applicant	Housing Element Compliant?	milestones for required level of detail).
Tehama County	No	6/9/2025: County receives 2nd letter from HCD. 7/1/2025-8/1/2025: Consultant revises HCD submittal draft Housing Element. 8/4/2025-8/8/2025: County reviews revised Housing Element. 8/11/2025-8/17/2025: Release draft to the public for seven days. 8/18/2025: Submit 3rd draft to HCD for 60-day review. 8/2025-9/2025: Prepare addendum or exemption. 10/2025: County receives 3rd letter from HCD. 11/2025: Planning Commission recommendation. 12/2025: Board of Supervisors readoption. 12/2025: Submit readopted Housing Element to HCD for 60-day review.

3.a.7. Housing Element Implementation

Guidance
Each Large City and county Eligible Applicants in the region must indicate if they are up to date on housing element program commitments, or if not, they must provide a timeline and plan to implement past due programs.

Large City or county Eligible Applicant	Has this Eligible Applicant implemented all programs in their adopted Housing Element on the timelines identified therein?	If not, provide a specific timeline and plan with dates to implement the past due programs.
Tehama County	Yes	N/A

3.a.8. Prohousing Designation

Guidance
Each Large City and county Eligible Applicants in the region must identify their Prohousing Designation status.

Large City or county Eligible Applicant	Current Prohousing Designation Status	For Eligible Applicants that have not yet applied, list the Prohousing Policies (as described in the Prohousing application) that they have adopted or plan to adopt in the future.

Tehama County	Does not have immediate plans to apply for Prohousing Designation.	1H - Zoning or other land use designation methods to allow for residential or mixed uses in one or more non-residential zones (e.g., commercial, light industrial). Qualifying non-residential zones do not include open space or substantially similar zones.
		2A - Establishment of ministerial approval processes for multiple housing types, including, for example, single-family, multifamily and mixed-use housing.
		2E - Absence or elimination of public hearings for projects consistent with zoning and the general plan.
		3G - Establishment of pre-approved or prototype plans for missing middle housing types (e.g., duplexes, triplexes, and fourplexes) in low-density, single-family residential areas.
		8 - Other policies that involve meaningful actions towards Affirmatively Furthering Fair Housing outside of those required pursuant to Government Code sections 65583, subdivision (c)(10), and 8899.50, including, but not limited to, outreach campaigns, updated zoning codes, and expanded access to financing support.

3.a.9. Housing Law Violations

Guidance
Each Large City and county Eligible Applicant in the region must identify whether they have any potential or actual violations under investigation by HCD's Housing Accountability Unit or the Attorney General's Housing Justice Team. If any Eligible Applicant has a potential or actual violation under investigation, they must provide a timeline and plan to resolve the issue.

Eligible Applicant	**Does this Eligible Applicant have any potential or actual housing law violations with HCD's Housing Accountability Unit or the Attorney General's Housing Justice Team?**	**If yes, provide a specific timeline and plan with dates to resolve the issue.**
Tehama County	No	N/A

3.a.10. Surplus Land

Guidance
Each Large City and county Eligible Applicants in the region must identify whether they have made a central inventory of all surplus land and all lands in excess of their foreseeable needs as required by Government Code section 54230.

Eligible Applicant	Has this Eligible Applicant made a central inventory of all surplus land and all lands in excess of their foreseeable needs as required by Government Code section 54230?	If not, the Eligible Applicant must provide a specific timeline and plan with dates to create such an inventory.
Tehama County	Has a central inventory.	N/A

3.a.11. Annual Progress Report

Guidance
Each Large City and county Eligible Applicants in the region must indicate they have submitted a timely and complete annual progress report for, at a minimum, the previous two years. Eligible Applicants can check their annual progress report status here: Annual Progress Reports - Data Dashboard and Downloads	California Department of Housing and Community Development

Eligible Applicant	Has this Eligible Applicant submitted a timely and complete annual progress report for at a minimum, the past two years?
Tehama County	Yes

3.b. System Performance Measures Improvement Plan

Available Funding Sources in the Region

If applicable, list any funding sources mentioned in Section IV.A.3.b.ii. of the HHAP 6 NOFA that are not available in the region within the grant term (FY24/25-FY28/29).

> Funds from the following sources mentioned in Section IV.A.3.b.ii of the HHAP-6 NOFA are not available in the region within the grant term: Multifamily Housing Program, Housing for a Healthy California Program, National Housing Trust Fund, HOME Investment Partnerships Act.

Key Actions to Improve the Region's CA SPMs

Steps to complete this section

The System Performance Measures Improvement plan documents all the Key Actions the regional partners are taking to improve their homelessness CA System Performance Measures (SPMs) listed in Section IV.A.3.b.i. of the HHAP 6 NOFA. The plan may also include the Key Actions of small jurisdictions and/or tribal governments in the region that elect to engage and collaborate in the Regionally Coordinated Homelessness Action Plan.

All items currently being funded through HHAP Rounds 1 through 5, as well as all activities proposed to be funded through HHAP 6, must be included as Key Actions in the System Performance Measures Improvement Plan. Each regional partner must also include the Key Actions they are taking beyond HHAP 6 funding to address homelessness. These Key Actions must include how each regional partner is improving the region's CA SPMs through use of local, state, and federal funds.

The System Performance Measures Improvement Plan must include:
- At least one Key Action related to reducing CA SPM: "The number of people experiencing unsheltered homelessness"
- At least one Key Action related to increasing CA SPM "the number of people exiting homelessness into Permanent Housing," and
- At least one Key Action with a specific focus on reducing first time instances of homelessness for those exiting institutional settings, including, but not limited to jails, prisons, and hospitals.

Each Key Action must be described in clear, specific terms and must do the following:
1. Identify the CA SPM(s) that the Key Action will improve (you may choose more than one SPM).
2. Describe how the Key Action will improve the CA SPM(s).
3. Identify the lead entity and collaborating entities partnering to achieve the Key Action. Collaborating entity/ies may include a group, organization, or jurisdiction within your region working to address or improve the system performance measure. This can be another participating Eligible Applicant, a system partner, or any organization actively participating in the Key Action.
4. Provide the target date for milestones and completion of the Key Action.
5. Provide a clear metric for how success of the Key Action will be measured.
6. Identify the funding source(s) for the Key Action.
    a. Note: At a minimum, all funding sources listed in Section IV.A.3.b.ii. of the HHAP 6 NOFA, excluding any that are unavailable to the region within the grant term (FY24/25-FY28/29), must be identified as funding sources for at least one Key Action within the System Performance Measures Improvement Plan.
7. Describe how the funding source(s) will contribute to the achievement of the Key Action.

Key Actions

Key Action 1.

Key Action

Sustain Rapid Rehousing and Deposit Assistance Programs

Support and sustain existing programs that provide rental assistance and/or deposit assistance to assist people in obtaining and retaining permanent housing. Encourage the inclusion of ongoing Housing Case Management to promote stability in housing, and encourage expanding eligibility to include households in need of Housing Case Management only (e.g., households with Housing Choice Vouchers, households with their own financial resources, etc.)

Identify the CA SPM(s) that will be improved by this Key Action and how.

CA SPM	Specific description of how the Key Action will improve this CA SPM
CA SPM 3	Assistance with initial housing costs makes it possible for households experiencing homelessness to obtain permanent housing.

Lead entity for the Key Action
Tehama County CoC

Collaborating entity/ies
PATH, Empower Tehama, Nation's Finest, PneumaCare, Tehama County Department of Social Services (TCDSS)

Milestones for the Key Action	Target dates for milestones
Successfully assist at least 250 households in obtaining permanent housing	06/30/2028

Of the 250 households to obtain permanent housing, at least 15 will have accessed RRH through Case Manager(s) serving South County/Corning through the new partnership between PATH and the FCCC Day Shelter.	06/30/2028

Target date for completing the Key Action
6/30/2029
Clear metric for how success of the Key Action will be measured
The goal to assist at least 250 households obtain permanent housing will be measured by ongoing monitoring of HMIS Data Element 3.20 Housing Move-in Date for heads of household, with a date on or after the grant period start date and on or before the target date for milestone

Funding Sources for Key Action

Guidance
Applicants may identify other funding sources available within the region during the grant term (FY24/25- FY28/29) that support homelessness programming, housing, and system performance.

For all HHAP 6-funded Key Actions, you must include the eligible use category or categories as applicable. |

Funding source	Description of how the funding will contribute to the achievement of the Key Action	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
ERF, HHAP-5, HHAP-6, ESG, CalAIM (Medi-Cal program)	Funding will be used to support direct financial assistance to participant households and staffing operations costs to provide Housing Case Management.	*Rapid Rehousing/Rental Subsidies*

Identify which of the following equity improvement areas will be addressed by the Key Action.

Guidance
At a minimum, each Key Action must address at least one equity improvement area.

Equity Area	Description of how the Key Action will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	The recent expansion of Day Shelter services in South County includes on-location Case Management provided by PATH, who is also the county's largest RRH provider. This expansion has increased access to RRH for individuals experiencing homelessness in historically underserved South County, which is also home to the county's largest proportion of Hispanic/Latino people, including monolingual Spanish-speaking households.
Changes to procurement	Tehama CoC has recently integrated Language Access Plan

requirements into subgrantee contracts and actively encourages providers to recruit and hire bi-lingual (Spanish/English) staff.	

Key Action 2.

Key Action
Develop and Maintain Homelessness Prevention Programs
Expand existing Rental Assistance programs to include assisting individuals and families at risk of experiencing with financial assistance with rental arrears, current rent and 1-2 months of rent moving forward to prevent entries into homelessness.

Identify the CA SPM(s) that will be improved by this Key Action and how.

CA SPM	Specific description of how the Key Action will improve this CA SPM
CA SPM 2	People at risk of becoming homeless for the first time will be prevented from becoming homeless through assistance with retaining their housing or relocating to a more appropriate unit.
CA SPM 5	People at risk of becoming homeless after having exited to housing will be prevented from becoming homeless again through assistance with retaining their housing or relocating to a more appropriate unit.

Lead entity for the Key Action
Tehama County
Collaborating entity/ies
NPLH, AHSC, LIHTC, Homekey+, ERF, Housing Developers, Tehama CoC

Milestones for the Key Action	Target dates for milestones
Prevent at least 50 households at risk of homelessness from becoming homeless	06/30/2028

Target date for completing the Key Action
6/30/2029
Clear metric for how success of the Key Action will be measured
The goal to prevent at least households from entering homelessness will be measured by ongoing monitoring of HMIS Data Element W5 Housing Assessment at Exit, with response of 1/"Able to maintain the housing they had at project entry" or 2/"Moved to new housing unit" for Heads of households denoting success.

Funding Sources for Key Action

Funding source	Description of how the funding will contribute to the achievement of the Key Action	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP-6	Funding will support the cost of direct financial assistance to households at risk of homelessness and staffing/operating costs of providing case management.	*Prevention and Diversion*

Identify which of the following equity improvement areas will be addressed by the Key Action.

Equity Area	Description of how the Key Action will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Changes to procurement	Tehama CoC has recently integrated Language Access Plan requirements into subgrantee contracts and actively encourages providers to recruit and hire bi-lingual (Spanish/English) staff.
Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.	Analysis of publicly available data and anecdotal reports from people within local Hispanic/Latino communities suggests that underrepresentation of Hispanic/Latino people in the local unsheltered population is likely due, at least in part, to culturally-specific protective factors that prevent unsheltered homelessness but at the same time often result in severe overcrowding in housing units. Assisting households within this community retain their housing or, where overcrowding meets the risk definition of category 1(iii)(3) of the definition of "at risk of homelessness" in 24 CFR 578.3, assisting at risk households with obtaining appropriate housing will provide a solution to overcrowding that threatens the health and safety of extended families in this community.

Key Action 3.

Key Action
Build New Affordable/Permanent Supportive Housing Two affordable housing projects, both of which include NPLH PSH units as well as either traditional affordable housing units or affordable housing units for special needs populations, are currently in

planning/development phases in Tehama County. Combined, these projects will add more than 80 units of housing affordable to and/or dedicated to people experiencing or at risk of homelessness.

Identify the CA SPM(s) that will be improved by this Key Action and how.

CA SPM	Specific description of how the Key Action will improve this CA SPM
CA SPM 3	Increasing the availability of affordable housing in Tehama County, and in particular, units dedicated to people experiencing homelessness, will allow more people to exit homelessness into permanent housing.

Lead entity for the Key Action
Tehama County
Collaborating entity/ies
The City of Red Bluff, Tehama CoC, Northern Valley Catholic Social Service (NVCSS)/Palm Communities, and Pacific West Communities (PWC)

Milestones for the Key Action	Target dates for milestones
Place into service two housing projects with units affordable to and/or dedicated to people experiencing or at risk of homelessness.	March 31, 2028

Target date for completing the Key Action
3/31/2028
Clear metric for how success of the Key Action will be measured
Overall success will be measured primarily through observation; outcomes for tenants in at least 26 units that will utilize CES will be tracked in HMIS/CES.

Funding Sources for Key Action

Guidance
Applicants may identify other funding sources available within the region during the grant term (FY24/25- FY28/29) that support homelessness programming, housing, and system performance. For all HHAP 6-funded Key Actions, you must include the eligible use category or categories as applicable.

Funding source	Description of how the funding will contribute to the achievement of the Key Action	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
NPLH, Homekey+, LIHTC, ERF-3-R, AHSC	NPLH and AHSC funds have been secured to support development of	*Choose an item.*

| | units. Homekey+ funds have been applied for and would also support development of units. Low Income Housing Tax Credits have been awarded to incentivize investments in low-income affordable units. ERF-3-R funds have been allocated to support ongoing supportive services for units to be developed with support from Homekey+ funds. | |

Identify which of the following equity improvement areas will be addressed by the Key Action.

Guidance
At a minimum, each Key Action must address at least one equity improvement area.

Equity Area	Description of how the Key Action will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Housing Placements	Approximately 42% of the total combined units to be created through this Key Action will be developed using NPLH and/or Homekey+ funds and will serve people with serious mental health disorders and/or behavioral health challenges, a population that is both overrepresented in the local unsheltered population and underrepresented in successful exits to permanent housing from interim housing and rapid rehousing programs. The availability of these units will significantly increase access to permanent housing for this historically underserved population.

Key Action 4.

Key Action
Sustain Supportive Services to Permanent Supportive Housing Tenants
Sustain the supportive services currently being provided at the County's first-ever PSH project in Corning and the implementation of supportive services for PSH tenants at two new projects planned for development in Red Bluff.

Identify the CA SPM(s) that will be improved by this Key Action and how.

CA SPM	Specific description of how the Key Action will improve this CA SPM
CA SPM 5	Providing supportive services to tenants in PSH will ensure that their needs are met and their barriers to housing retention can be addressed to increase the likelihood that they will retain their housing long-term.

Lead entity for the Key Action
Tehama County
Collaborating entity/ies

Tehama CoC, PATH, NVCSS

Milestones for the Key Action	Target dates for milestones
Sustain Supportive Services being provided at one existing PSH project (Ongoing)	06/30/2029
Expand Supportive Services availability to two new PSH projects	03/31/2028

Target date for completing the Key Action
6/30/2029

Clear metric for how success of the Key Action will be measured
Success will be measured through tracking housing retention for PSH projects in HMIS and custom-built system-level HMIS reports that track individuals' and households' pathways through the homeless response system and internal records at TCHSA.

Funding Sources for Key Action

Guidance
Applicants may identify other funding sources available within the region during the grant term (FY24/25- FY28/29) that support homelessness programming, housing, and system performance.

For all HHAP 6-funded Key Actions, you must include the eligible use category or categories as applicable. |

Funding source	Description of how the funding will contribute to the achievement of the Key Action	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP-1, PLHA, ERF-3-R	HHAP-1 funds have been obligated to this activity as Operating reserves. Portions of PLHA funds allocated to Tehama County, City of Red Bluff and/or City of Tehama have been obligated locally for this use. ERF-3-R funds awarded to Tehama CoC have been obligated for this use at one of the new Red Bluff projects.	N/A

Identify which of the following equity improvement areas will be addressed by the Key Action.

Guidance
At a minimum, each Key Action must address at least one equity improvement area.

Equity Area	Description of how the Key Action will address system performance disparities and ensure racial and gender equity in

	this area (choose one at a minimum, or more)
Service Delivery	The development of the County's first PSH project in South County, a location that has historically not had equitable access to community homeless services and is home to the county's largest proportions of Hispanic/Latino households and Spanish-speaking households, and sustaining the supportive services to PSH tenants in that project through this key action addresses long-standing disparities in equitable access to services. Additionally, TCHSA, provider of these supportive services, makes all services available in both Spanish and English.
Housing Placements	The existing 15 PSH units to be served through this Key Action were developed using MHSA/SNHP and NPLH funds and serve people disproportionately impacted by homelessness and serious mental health disorders. Likewise, 23 of the additional units to be developed and served through this Key Action will be developed using NPLH funds and serve the same population, members of which are both overrepresented in the local unsheltered population and underrepresented in successful exits to permanent housing in interim housing programs.

Key Action 5.

Key Action
Support Dedicated Housing/Services for Indigenous/Native American Residents
Support the continued operation of newly-implemented housing program dedicated to serving tribal members in Tehama County.

Identify the CA SPM(s) that will be improved by this Key Action and how.

CA SPM	Specific description of how the Key Action will improve this CA SPM
CA SPM 7.1b	The availability of culturally responsive housing services for tribal members in Tehama County will reduce the number of these individuals experiencing unsheltered homeless.
CA SPM 7.3	Providing housing services specifically designed to serve Indigenous/Native American residents will increase permanent housing placements for this population.

Lead entity for the Key Action
Tehama County CoC

Collaborating entity/ies
Greenville Rancheria

Milestones for the Key Action	Target dates for milestones

Integrate at least one housing program dedicated to Indigenous/Native American people experiencing homelessness into CES, including addition of new assessment questions designed to identify potentially eligible individuals/households and integration of project-specific Project Queue.	06/30/2026
Invite participation from program staff, participants (tribal members with lived experience of homelessness/housing insecurity), and other members of Greenville tribe in the Working Group with a Focus on Providing Culturally Responsive Services for Indigenous/Native American Residents	06/30/2026
Connect program staff from tribal-specific program to projects providing similar services to the broader population to promote interchange of ideas, best practices, and solutions, and to facilitate sharing of resources like forms, templates, and procedural documents. (Ongoing)	06/30/2029

Target date for completing the Key Action
6/30/2029

Clear metric for how success of the Key Action will be measured
Success in integration of program in CES will be measured through confirming establishment of necessary features in CES (CES users, requested assessment questions, Project Queue). Success in participation in Working Group will be measured through meeting documentation (sign-in lists, meeting notes, etc.). Progress towards connections to community partners will be measured through reports from program staff.

Funding Sources for Key Action

Guidance
Applicants may identify other funding sources available within the region during the grant term (FY24/25- FY28/29) that support homelessness programming, housing, and system performance.

For all HHAP 6-funded Key Actions, you must include the eligible use category or categories as applicable. |

Funding source	Description of how the funding will contribute to the achievement of the Key Action	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
Tribal-specific funding	Funding dedicated to and specifically designed for use by tribal communities will support implantation of program designs that meet the unique needs of the population being served.	N/A

Identify which of the following equity improvement areas will be addressed by the Key Action.

Guidance
At a minimum, each Key Action must address at least one equity improvement area.

Equity Area	Description of how the Key Action will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	The Key Action will improve access to housing and services for Indigenous and Native American individuals experiencing homelessness, which have historically been over-represented in the community's unsheltered population and significantly under-represented in the population of people accessing services.

Key Action 6.

Key Action
Sustain Emergency Shelter Operations Support continued operation of shelters operating in Tehama County that provide access to temporary beds and supportive services, including connections to permanent housing. There are two existing emergency shelters operating within the county – Overnight Shelter (ONS) at PATH Plaza Navigation Center and the Empower Tehama Domestic Violence Emergency Shelter.

Identify the CA SPM(s) that will be improved by this Key Action and how.

CA SPM	Specific description of how the Key Action will improve this CA SPM
CA SPM 1b	Shelter is an effective, albeit temporary, way for a person to go from unsheltered to sheltered/housed, thereby reducing the number of people experiencing unsheltered homelessness.
CA SPM 1a	Availability of adequate shelter space makes it possible for more individuals experiencing homelessness to access services.

Lead entity for the Key Action
Tehama County CoC

Collaborating entity/ies
PATH, Empower Tehama

Milestones for the Key Action	Target dates for milestones
Provide Overnight Shelter to at least 600 individuals	06/30/2029
Maintain at least 80% combined shelter bed utilization, adjusted for family unit beds, measured quarterly	06/30/2029

Target date for completing the Key Action
6/30/2029

Clear metric for how success of the Key Action will be measured

Success and progress towards number of individuals served and bed utilization goals will be tracked through both HMIS records and aggregate reports from Empower Tehama's HMIS-comparable databased for DV survivors.

Funding Sources for Key Action

Guidance
Applicants may identify other funding sources available within the region during the grant term (FY24/25- FY28/29) that support homelessness programming, housing, and system performance. For all HHAP 6-funded Key Actions, you must include the eligible use category or categories as applicable.

Funding source	Description of how the funding will contribute to the achievement of the Key Action	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
ERF-3-R, HHAP-5, HHAP-6, ESG, VOCA	ERF-3-R funds support shelter operations at both shelters. Both existing shelters have historically received ESG funding to support shelter operations, although this funding has always been competitive annually, and recent changes to the way ESG funds are administered has reduced the amount of ESG funds available for Emergency Shelters in Tehama County. HHAP-5 and HHAP-6 Operating Subsidies funds have been reserved by Tehama CoC to backfill reductions in annual ESG funds available for Emergency Shelter activities in Tehama County. Support for the local DV shelter through traditional shelter funding is supplemented with VOCA funds available through Cal OES.	*Operating Expenses - Interim Housing*

Identify which of the following equity improvement areas will be addressed by the Key Action.

Guidance
At a minimum, each Key Action must address at least one equity improvement area.

Equity Area	Description of how the Key Action will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	The shelters to be sustained through this Key Action have approved Language Access Plans (LAPs), a requirement of subcontracting with Tehama CoC and Tehama County, among other funders. Both make forms and other program literature available in both English

and Spanish and actively recruit bi-lingual staff to ensure that Spanish-speaking participants have access to in-language services. LAPs standards also require organizations to utilize approved methods for ensuring that participants who speak other languages can participate meaningfully in services, such as maintaining access contracts with live-interpretation language phone/video services.

Key Action 7.

Key Action
Sustain and Expand Transitional/Interim Housing Programs
Sustain operations of existing Transitional Housing projects and expand capacity through the addition of shared housing and/or tiny home units. PATH currently operates Transitional/Interim housing through 5 shared houses and plans to expand bed capacity through placement of manufactured/tiny homes. Empower Tehama currently provides Transitional Housing to survivors of domestic violence through use of two duplex units in a secure, gated location.

Identify the CA SPM(s) that will be improved by this Key Action and how.

CA SPM	Specific description of how the Key Action will improve this CA SPM
CA SPM 1b	Transitional/interim housing can be accessed by people experiencing unsheltered homelessness rapidly through Street Outreach, Day Shelter or Overnight Shelter, and/or CES which results in fewer individuals experiencing unsheltered homelessness.
CA SPM 3	The support provided through Case Management and having a safe, temporary place to stay while in Transitional/Interim housing provides participants with the support and peace of mind they need to stabilize, address barriers, and search for permanent housing.

Lead entity for the Key Action
Tehama County CoC
Collaborating entity/ies
PATH, Empower Tehama

Milestones for the Key Action	Target dates for milestones
Increase overall interim bed capacity by at least 20 beds	12/31/2026
Maintain at least 80% combined interim bed utilization, adjusted for family unit beds, measured quarterly	06/30/2029

Target date for completing the Key Action

6/30/2029

Clear metric for how success of the Key Action will be measured
Success in increasing transitional/interim housing bed capacity will be measured through observation and changes to HMIS Bed Inventories. Success will be measured by ongoing monitoring of HMIS utilization/vacancy rates.

Funding Sources for Key Action

Guidance
Applicants may identify other funding sources available within the region during the grant term (FY24/25- FY28/29) that support homelessness programming, housing, and system performance.

For all HHAP 6-funded Key Actions, you must include the eligible use category or categories as applicable. |

Funding source	**Description of how the funding will contribute to the achievement of the Key Action**	**For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.**
ERF-3-R, HHAP-5, HHAP-6, VOCA, CoC Program, OVW	ERF-3-R funds support interim housing operations and development of new interim housing at PATH. HHAP-5 and HHAP-6 Operating Subsidies may support ongoing interim housing operations. Support for the Transitional Housing for DV survivors is supported by funding through CoC Program TH/RRH, VOCA funds available through Cal OES, and OVW Transitional Housing funds through a competitive grant through the Office on Violence Against Women.	*Operating Expenses - Interim Housing*

Identify which of the following equity improvement areas will be addressed by the Key Action.

Guidance
At a minimum, each Key Action must address at least one equity improvement area.

Equity Area	**Description of how the Key Action will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)**
Service Delivery	Expansion of transitional/interim housing options to include individual units (microshelters/tiny homes) will provide options that will meet the needs of people who have historically been unwilling to accept shelter and/or transitional housing placements in shared houses due to anxiety and/or other behavioral health barriers that make communal living unsuitable for them.

Key Action 8.

Key Action
Sustain Interim Housing Programs for Unaccompanied Homeless Youth
Sustain recently implemented project that provides interim housing to unaccompanied homeless youth aged 18-24 for enrollments of up to 12 months, with ongoing Housing Case Management focusing on connecting to permanent housing.

Identify the CA SPM(s) that will be improved by this Key Action and how.

CA SPM	Specific description of how the Key Action will improve this CA SPM
CA SPM 1b	Transitional/interim housing can be accessed by youth experiencing unsheltered homelessness rapidly through Street Outreach, Day Shelter or Overnight Shelter, and/or CES which results in fewer individuals experiencing unsheltered homelessness.
CA SPM 3	Interim housing provides youth with a supported housing environment while they stabilize, learn life skills, and address barriers to obtaining housing. Ongoing Housing Case Management is designed to promote transitions to permanent housing.

Lead entity for the Key Action
Tehama County CoC
Collaborating entity/ies
Lutheran Social Services of Northern California (LSS)

Milestones for the Key Action	Target dates for milestones
Provide interim housing for 4 or more youth	06/30/2026
At least 75% of youth participants will exit to positive destinations (permanent housing and/or supportive programs)	06/30/2029

Target date for completing the Key Action
6/30/2029
Clear metric for how success of the Key Action will be measured
Success will be measured by ongoing monitoring of HMIS Program Enrollments and HMIS Data Element 3.12 Destination for exiting participants.

Funding Sources for Key Action

Guidance
Applicants may identify other funding sources available within the region during the grant term (FY24/25- FY28/29) that support homelessness programming, housing, and system performance.

For all HHAP 6-funded Key Actions, you must include the eligible use category or categories as applicable.

Funding source	Description of how the funding will contribute to the achievement of the Key Action	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP-2, HHAP-3, HHAP-4, HHAP-5, HHAP-6	Youth set-aside funds through multiple rounds of HHAP funds support and/or will support operations of this project.	*YSA - Operating Expenses - Interim Housing*

Identify which of the following equity improvement areas will be addressed by the Key Action.

Guidance
At a minimum, each Key Action must address at least one equity improvement area.

Equity Area	Description of how the Key Action will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	This project exclusively serves unaccompanied homeless youth, a subpopulation that has historically not had access to local subpopulation-specific services, except where a youth was also a former foster youth. Sustaining and supporting this project will ensure that this historically underserved group has access to services specifically tailored to their unique needs.

Key Action 9.

Key Action
Sustain and Expand Day Shelter Services in North and South County
Day Shelter services are provided 7 days a week in Red Bluff at the PATH Plaza Navigation Center and include providing a safe place for people experiencing homelessness to access case management and resource navigation services, meals, a clothing closet, mail services, pet food and pet vaccinations, laundry, showers and hygiene supplies, and transportation to appointments and outside services. These services are co-located on-site with PATH's Overnight Shelter (ONS) services, but are available to people experiencing homelessness regardless of whether they are enrolled in ONS.

Day Shelter services are provided in Corning at First Christian Church of Corning (FCCC) and were expanded recently, through a partnership with PATH, to include all of the same services available in Red Bluff. |

Identify the CA SPM(s) that will be improved by this Key Action and how.

CA SPM	Specific description of how the Key Action will improve this CA SPM
CA SPM 1a	In addition to providing life-sustaining basic needs services, Day

	Shelter services have proven to be an effective, low-barrier gateway to interim and/or permanent housing services for both people actively seeking housing services and people experiencing unsheltered homelessness who have historically been hesitant to seek out or accept housing services.
CA SPM 3	Day Shelters serve as both a gateway to permanent housing services and a convenient checkpoint for people seeking or considering participation in permanent housing services to maintain ongoing contact with case managers, access CES assessments, and even work on "low stakes" case plan goals (e.g., obtaining identification documents, connecting to healthcare, public benefits, and/or employment services, etc.) that build participant self-confidence and promote forward momentum, in addition to laying practical foundations towards obtaining permanent housing. Since implementing Day Shelter services, provider PATH has successfully assisted a number of chronically homeless individuals who had all but accepted that unsheltered homelessness was their only option obtain permanent housing that meets their preferences and needs.

Lead entity for the Key Action
Tehama County CoC
Collaborating entity/ies
PATH, First Christian Church of Corning (FCCC)

Milestones for the Key Action	Target dates for milestones
Provide Day Shelter services to at least 800 individuals at PATH Plaza Day Shelter in Red Bluff	06/30/2028
Provide Day Shelter services to at least 50 individuals at FCCC Day Shelter in Corning	06/30/2028
Successfully connect at least 50 households initially engaged at PATH Plaza Day Shelter to permanent housing	06/30/2028
Successfully connect at least 50 households initially engaged at PATH Plaza Day Shelter to permanent housing	06/30/2028

Target date for completing the Key Action
6/30/2029
Clear metric for how success of the Key Action will be measured
Counts of people served at Day Shelters will be tracked in HMIS through Day Shelter Program Enrollments and custom-built "Check-in" modules within the same platform. Successful connections to permanent housing will be tracked through custom-built, system-level reports in HMIS that track individuals' and households' pathways through the local homeless response system.

Funding Sources for Key Action

Guidance
Applicants may identify other funding sources available within the region during the grant term (FY24/25- FY28/29) that support homelessness programming, housing, and system performance.
For all HHAP 6-funded Key Actions, you must include the eligible use category or categories as applicable.

Funding source	Description of how the funding will contribute to the achievement of the Key Action	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
ERF, HHAP-5, PLHA, Local/private funding and community donations (cash and in-kind)	ERF and PLHA funds are used to support day-to-day operations of the PATH Plaza Day Shelter. HHAP-5 funds are obligated to support of day-to-day operations of the FCCC Day Shelter. Both projects utilize community/foundation grants and cash and in-kind community donations to sustain certain activities (e.g., community donations of gently used clothing, pet supplies/services from Busters Paw Prints, food donations from Feeding America)	N/A

Identify which of the following equity improvement areas will be addressed by the Key Action.

Guidance
At a minimum, each Key Action must address at least one equity improvement area.

Equity Area	Description of how the Key Action will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	The key action will address system performance disparities by making services available in South County, a location that has historically not had equitable access to community homeless services. South County is also home to the county's largest proportions of Hispanic/Latino households and Spanish-speaking households.

Key Action 10.

Key Action
Sustain Street Outreach Services, including Recent Integration of Case Management
Street Outreach services are provided throughout the county to protect the health and safety of unsheltered individuals, to connect them to housing and mainstream services, and to foster relationships crucial to developing the trust many need in order to accept additional services. Street Outreach teams and advocates meet unsheltered people where they're at and provide basic needs items like water, individually-packaged food items, hygiene supplies, and more. The PATH Street

Outreach Services (SOS) also provides haul-away of garbage bagged by encampment residents. Through recent implementation of Rural Indoor Objectives (RIO), an ERF project, provider SOS has expanded and enriched it's outreach services by bringing case managers along to encampments and other unsheltered locations to establish relationships and case plans and to provide immediate connections to resources.

Identify the CA SPM(s) that will be improved by this Key Action and how.

CA SPM	Specific description of how the Key Action will improve this CA SPM
CA SPM 6	Providing robust street outreach services promotes successful connections to interim and housing programs.
CA SPM 1b	Successful placements from Street Outreach will reduce the number of people experiencing unsheltered homelessness.

Lead entity for the Key Action
Tehama County CoC

Collaborating entity/ies
PATH, TCHSA, PneumaCare, RBPD HLO

Milestones for the Key Action	Target dates for milestones
Increase successful placements from Street Outreach to at least 50 individuals (exits to interim housing and/or permanent housing)	06/30/2027
Conduct system-level data quality review for Street Outreach exits and establish procedures for ongoing data quality monitoring of same to ensure that successful placements from Street Outreach are being accurately recorded.	06/30/2026

Target date for completing the Key Action
6/30/2029

Clear metric for how success of the Key Action will be measured
Successful placements from Street Outreach will be tracked through review of Street Outreach Program Enrollment exits in HMIS and through custom-built system-level HMIS reports that track individuals' and households' pathways through the homeless response system.

Funding Sources for Key Action

Guidance
Applicants may identify other funding sources available within the region during the grant term (FY24/25- FY28/29) that support homelessness programming, housing, and system performance.

For all HHAP 6-funded Key Actions, you must include the eligible use category or categories as applicable. |

Identify which of the following equity improvement areas will be addressed by the Key Action.

Funding source	Description of how the funding will contribute to the achievement of the Key Action	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
ERF-3-R, HHAP-2, HHAP-5, Cal AIM (Medi-Cal Program)	ERF-3-R funds support ongoing Street Outreach activities in Red Bluff conducted by PATH and TCHSA. HHAP-2 funds are currently being utilized to support TCHSA mobile outreach, including the mobile health clinic outreach. HHAP-5 funds are used to support Street Outreach activities in South County and outlying areas. Cal AIM funds are utilized by PneumaCare programs, including outreach.	N/A

Guidance
At a minimum, each Key Action must address at least one equity improvement area.

Equity Area	Description of how the Key Action will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	The mobile nature and on-location service methods of Street Outreach provision make it possible for teams and advocates to build connections with populations overrepresented in the local unsheltered population but underrepresented in housing services, including shelter and interim housing. These populations include people who are Indigenous/Native American and people with serious mental health and/or substance use disorders.

Key Action 11.

Key Action
Sustain City of Red Bluff Street Outreach Services Provided by Homeless Liaison Officer
The Homeless Liaison Officer (HLO) provides outreach to encampments and individuals in other unsheltered situations in Red Bluff to build relationships, and to provide basic needs items and connections to services. The HLO serves as a bridge between the City and the unsheltered community.

Identify the CA SPM(s) that will be improved by this Key Action and how.

CA SPM	Specific description of how the Key Action will improve this CA SPM
CA SPM 6	Providing robust street outreach services promotes successful connections to interim and housing programs.
CA SPM 1b	Successful placements from Street Outreach will reduce the number of people experiencing unsheltered homelessness.

Lead entity for the Key Action
Tehama County CoC
Collaborating entity/ies
RBPD

Milestones for the Key Action	Target dates for milestones
HLO to contact at least 220 unsheltered individuals, providing basic needs items and/or connections to services	06/30/2027

Target date for completing the Key Action
6/30/2029
Clear metric for how success of the Key Action will be measured
Success will be measured through aggregate, and where possible, client-level reporting provided by RBPD.

Funding Sources for Key Action

Guidance
Applicants may identify other funding sources available within the region during the grant term (FY24/25- FY28/29) that support homelessness programming, housing, and system performance.

For all HHAP 6-funded Key Actions, you must include the eligible use category or categories as applicable. |

Funding source	Description of how the funding will contribute to the achievement of the Key Action	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
ERF-3-R, Local Funding	ERF-3-R provides fiscal support for HLO activities as part of the RIO project. Additional support for this position currently comes from City of Red Bluff General Funds.	*Choose an item.*

Identify which of the following equity improvement areas will be addressed by the Key Action.

Guidance
At a minimum, each Key Action must address at least one equity improvement area.

Equity Area	Description of how the Key Action will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)

Service Delivery	The mobile nature and on-location service methods outreach provision make it possible for the HLO to build connections with populations overrepresented in the local unsheltered population but underrepresented in housing services, including shelter and interim housing. These populations include people who are Indigenous/Native American and people with serious mental health and/or substance use disorders.

Key Action 12.

Key Action
Support and Promote Provider Participation in the Collaborative Re-entry Team
The Re-Entry Team is a multi-disciplinary team that meets monthly to case conference for individuals scheduled for release from Tehama County Jail. Representatives from several sectors, including housing, behavioral health, and probation, among others, collaborate to ensure that resources are in place for discharged individuals with significant service needs, including those who cannot return to the housing they had when they entered custody, those who were homeless upon entry and have no housing to which to discharge, and those whose housing situation is otherwise precarious.

Identify the CA SPM(s) that will be improved by this Key Action and how.

CA SPM	Specific description of how the Key Action will improve this CA SPM
CA SPM 2	Offering wraparound services, including housing services, to individuals being discharged whose previous housing is no longer available to them or who are at risk of losing their housing will prevent first-time homelessness for people exiting the jail.
CA SPM 1b	Offering wraparound services, including housing services, to individuals being discharged who were homeless upon entry and have no housing to which to return will prevent these individuals from joining the unsheltered population upon release.

Lead entity for the Key Action
Tehama County CoC

Collaborating entity/ies
PATH, TCHSA, Tehama County Probation

Milestones for the Key Action	Target dates for milestones
Successfully connect at least 25 individuals exiting county jail to PATH Day Shelter and/or housing services (shelter/interim/RRH)	06/30/2028

Target date for completing the Key Action

6/30/2029
Clear metric for how success of the Key Action will be measured
Success will be measured through reports provided by PATH staff who participate in Re-Entry Team meetings.

Funding Sources for Key Action

Guidance
Applicants may identify other funding sources available within the region during the grant term (FY24/25- FY28/29) that support homelessness programming, housing, and system performance. For all HHAP 6-funded Key Actions, you must include the eligible use category or categories as applicable.

Funding source	Description of how the funding will contribute to the achievement of the Key Action	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP-6, ERF-3-R	Funds from both sources support this activity as activity under PATH Plaza Day Shelter, as this is the immediate service persons exiting the jail are encouraged to engage in, although preliminary case plans may also include accessing additional PATH services and those available through community partners.	*Operating Expenses - Interim Housing*

Identify which of the following equity improvement areas will be addressed by the Key Action.

Guidance
At a minimum, each Key Action must address at least one equity improvement area.

Equity Area	Description of how the Key Action will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	This Key Action will address disparities in by ensuring that individuals from racially and ethnically marginalized communities—who are disproportionately impacted by both incarceration and homelessness—have early, coordinated access to housing and supportive services upon release.

Key Action 13.

Key Action
Connect people experiencing and at risk of homelessness with Mainstream Services/Public Benefits
Facilitating connections to mainstream services and public benefits is an integrated component in

Case Management services across all supported projects. Case Managers and other direct services staff are trained on and maintain up-to-date information on community resources and are available to assist participants in connecting to services and benefits.

Identify the CA SPM(s) that will be improved by this Key Action and how.

CA SPM	Specific description of how the Key Action will improve this CA SPM
CA SPM 3	Access to mainstream services and public benefits are often crucial to a household's stabilization and ability to access permanent housing. Connections to these resources are an important part of Housing Case Management, and as such increases the likelihood that a household will enter permanent housing.
CA SPM 5	Access to these supports are important to the continued ability of households who have exited homelessness to permanent housing to remain stable and retain their housing, reducing the likelihood that they will return to homelessness.

Lead entity for the Key Action
Tehama County CoC
Collaborating entity/ies
PATH, Empower Tehama, TCHSA, TCDSS, FCCC, LSS

Milestones for the Key Action	Target dates for milestones
Improve access to non-cash benefits (Medi-Cal, CalFresh, etc.) for at least 200 Day Shelter and/or Interim Housing participants	06/30/2027

Target date for completing the Key Action
6/30/2029
Clear metric for how success of the Key Action will be measured
Success on this key action will be measured through monitoring Entry and Exit HMIS Assessments Non-Cash Benefits sections for exiting participants.

Funding Sources for Key Action

Guidance
Applicants may identify other funding sources available within the region during the grant term (FY24/25- FY28/29) that support homelessness programming, housing, and system performance.

For all HHAP 6-funded Key Actions, you must include the eligible use category or categories as applicable. |

Funding source	Description of how the funding will	For HHAP 6-funded Key

	contribute to the achievement of the Key Action	Actions only: Eligible use category to fund this Key Action.
HHAP-2, HHAP-3, HHAP-4, HHAP-5, HHAP-6, ERF-3-R, ESG, VOCA	Funding sources supporting all or almost all direct services project allow, and will support, provision of Case Management and/or resource navigation services that include connecting participants to mainstream services and public benefits.	N/A

Identify which of the following equity improvement areas will be addressed by the Key Action.

Equity Area	Description of how the Key Action will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	Supporting multiple pathways to connections to mainstream benefits ensures that individuals from all backgrounds can gain access to these resources through the "door" that works best for them, and with the assistance of a case manager/advocate who understands their unique communication needs.

Key Action 14.

Key Action
Convert Vehicle Assistance Pilot Program to Permanent Program
A pilot Vehicle Assistance Program was implemented in 2024 and has since assisted at least 18 households experiencing homelessness or recently placed in permanent housing with expenses associated with safe and legal operation of personal vehicles and trailers/RVs, including registrations, auto insurance, and other related costs to prevent participants from incurring charges and/or fines, protect participants' vehicles from being towed/impounded, and make it possible for participants whose preference is to remain in their own RV/Trailer to be placed in available spaces in established RV/Trailer Parks.

Identify the CA SPM(s) that will be improved by this Key Action and how.

CA SPM	Specific description of how the Key Action will improve this CA SPM
CA SPM 1b	Where participants whose preference is to remain in their own RVs/Trailers can be placed in available spaces in established RV/Trailer Parks, these participants can exit unsheltered homelessness.
CA SPM 5	Continued, legal access to a personal vehicle for transportation to work, school, shopping, etc. is a supportive factor for the ability of recently-housed individuals and households, increasing the

	likelihood that they can retain their housing.
CA SPM 3	In our rural area, where public transportation is limited, access to reliable transportation is often important to an individual's or household's ability to gain and retain employment and search for housing. Providing participants with assistance with costs associated with retaining the vehicles, into which they have already invested their own resources, is a relatively cost-efficient intervention that increases the likelihood that they will be able to obtain permanent housing.

Lead entity for the Key Action

Tehama County CoC

Collaborating entity/ies

PATH

Milestones for the Key Action	Target dates for milestones
Provide at least 30 households with assistance with vehicle registrations and/or auto insurance	**06/30/2028**
Assist with the placement of at least 10 households who prefer to remain in their existing RVs/Trailers in available spaces in established RV/Trailer parks, with or without ongoing assistance with the cost of space rent.	06/30/2029

Target date for completing the Key Action

6/30/2029

Clear metric for how success of the Key Action will be measured

Success will be measured through analysis of HMIS outcomes in conjunction with records entered into the same platform using a custom-built module for recording vehicle assistance.

Funding Sources for Key Action

Guidance

Applicants may identify other funding sources available within the region during the grant term (FY24/25- FY28/29) that support homelessness programming, housing, and system performance.

For all HHAP 6-funded Key Actions, you must include the eligible use category or categories as applicable.

Funding source	Description of how the funding will contribute to the achievement of the Key Action	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHIP	HHIP funds are more flexible than many	N/A

grant funds, allowing the CoC to support unconventional costs.	

Identify which of the following equity improvement areas will be addressed by the Key Action.

Guidance
At a minimum, each Key Action must address at least one equity improvement area.

Equity Area	Description of how the Key Action will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	This Key Action aims to prevent punitive system interactions, vehicle impoundments and fines that disproportionately impact marginalized populations and vulnerable individuals who depend on the safety that their vehicle provides, including unaccompanied women, seniors, and people with disabilities.

Key Action 15.

Key Action
Continue and Expand the Tehama LIFT (Live Inspired for Tomorrow) Event.
The LIFT Event is held annually and provides an opportunity for Tehama County residents, including people experiencing and at risk of homelessness, to access a wide range of services in one location on a single day in November. Attendees can access medical, dental, behavioral health, and substance use recovery screenings and services, no-cost haircuts, clothing, sleeping bags and other items from Recycle the Warmth, a warm lunch, and showers at the event. LIFT also features a resource fair at which attendees can establish connections and obtain information on community resources. Attendees with pets can access pet vaccinations and basic veterinary care, as well as no-cost pet supplies and pet food at the event.

Identify the CA SPM(s) that will be improved by this Key Action and how.

CA SPM	Specific description of how the Key Action will improve this CA SPM
CA SPM 2	Providing access to services and resources to people at risk of homelessness through the LIFT Event increases the likelihood that they will remain in housing and can avoid homelessness.
CA SPM 1b	Persons experiencing unsheltered homelessness can learn more about available in the community, including housing services, at the LIFT Event in a no-obligation, low-barrier manner, increasing the likelihood that they will engage in services and transition to interim and/or permanent housing.

Lead entity for the Key Action
Tehama County CoC
Collaborating entity/ies
TCCAA, TCDSS, TCHSA, PATH, NCCDI, various medical and other human services agencies

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Milestones for the Key Action	Target dates for milestones
Provide services to at least 750 people annually at the LIFT Event	**06/30/2029**

Target date for completing the Key Action
6/30/2029
Clear metric for how success of the Key Action will be measured
Success will be measured through attendee registration information and data tracked by participating service providers.

Funding Sources for Key Action

Guidance
Applicants may identify other funding sources available within the region during the grant term (FY24/25- FY28/29) that support homelessness programming, housing, and system performance. For all HHAP 6-funded Key Actions, you must include the eligible use category or categories as applicable.

Funding source	Description of how the funding will contribute to the achievement of the Key Action	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
Local/Foundation grants, community sponsorships, in-kind donations	This combination of flexible funding and in-kind support allows the event to be conducted in a cost-efficient manner with few restrictions on allowable costs.	N/A

Identify which of the following equity improvement areas will be addressed by the Key Action.

Guidance
At a minimum, each Key Action must address at least one equity improvement area.

Equity Area	Description of how the Key Action will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	The LIFT event is intentionally marketed in both English and Spanish, with bilingual flyers and outreach materials distributed throughout the community. At the event, Spanish-speaking volunteers and staff are present at registration and throughout key service areas, including medical and dental care, ensuring that monolingual Spanish speakers can fully participate and receive in-language services.

Key Action 16.

Key Action
Sustain Collaborative Working Groups on Priority Areas Identified in the Update to the 10-Year Plan to End Homelessness: *Priority Area 1: Permanent Housing* *Priority Area 2: Health & Human Services* *Priority Area 3: Barriers to Accessing Services* *Priority Area 4: Unique Community Needs (South County)* *Working groups meet monthly to maintain momentum towards meeting 5- and 10-year goals set in the 2024 Update to the 10-Year Plan to End Homelessness.*

Identify the CA SPM(s) that will be improved by this Key Action and how.

CA SPM	Specific description of how the Key Action will improve this CA SPM
CA SPM 1a	The work of these groups results in improvements to services, improved access to services, increasing the likelihood that more people experiencing or at risk of homelessness will access services.
CA SPM 3	The work of the Permanent Housing Working Group contributes to increasing the availability of affordable/permanent supportive housing, which increases opportunities for people experiencing homelessness to access permanent housing and for people at risk of homelessness to access housing that is affordable for them.

Lead entity for the Key Action
Tehama County CoC

Collaborating entity/ies
TCHSA, PATH, TCDE, PneumaCare, Dignity Health

Milestones for the Key Action	Target dates for milestones
Conduct and aggregate data from surveys with South County community members and service providers	06/30/2026
Increase/diversify participation in Working Groups through identifying potential community partner agencies and other stakeholders, particularly those serving or who are members of underserved communities and conducting outreach to invite their participation. (Ongoing)	06/30/2029
Where forward progress on 5- and 10-year goals is found to be challenging, connect with other communities to gain best practices/lessons learned, brainstorm ideas, identify funding sources, facilitate connections, share templates, see pilot programs, etc. (Ongoing)	06/30/2029

Target date for completing the Key Action
6/30/2029
Clear metric for how success of the Key Action will be measured
Success will be measured through tracking progress towards 5- and 10-year goals identified for each Priority Area in the Update to the 10-Year Plan (each Working Group corresponds to a Priority Area). Indirect impact on SMP measures will be evaluated through reviewing, in context with other potential influences, of annual Calendar Year CA SPM Data received from HDIS.

Funding Sources for Key Action

Guidance
Applicants may identify other funding sources available within the region during the grant term (FY24/25- FY28/29) that support homelessness programming, housing, and system performance.

For all HHAP 6-funded Key Actions, you must include the eligible use category or categories as applicable. |

Funding source	Description of how the funding will contribute to the achievement of the Key Action	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP-4, HHAP-5, HHAP-6, HHIP, CoC Program (CoC Planning), various funding supporting community partner participation	HHAP-5 and HHAP-6 Administrative Costs, HHAP-4 and HHAP-5 Systems Support, and CoC Program (CoC Planning) funds support CoC staff participation. Participation of staff community partner agencies is funded by a variety of sources.	*Administrative Costs (no more than 7 percent of allocation)*

Identify which of the following equity improvement areas will be addressed by the Key Action.

Guidance
At a minimum, each Key Action must address at least one equity improvement area.

Equity Area	Description of how the Key Action will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	Collaboration between multiple community partners across multiple sectors will ensure that best practices are shared and implemented, including best practices for ensuring equity in service delivery.

Key Action 17.

Key Action
Support Networking Opportunities for Direct Services Staff

Regularly held, semi-formal convenings attended by direct services staff from homeless response, housing, healthcare, education, and other intersecting human service areas that offer staff opportunities to make person-to-person connections that they then leverage to facilitate meaningful referrals, warm hand-offs, and collaborative case management services for the people experiencing or at risk of homelessness they serve.

Identify the CA SPM(s) that will be improved by this Key Action and how.

CA SPM	Specific description of how the Key Action will improve this CA SPM
CA SPM 4	Networking between direct services staff, and particularly between Case Managers/Case Coordinators in our region has been proven a more effective method of educating direct services staff on the services available outside of their own organizations than providing resource lists or even formal trainings.

Lead entity for the Key Action
Tehama County CoC

Collaborating entity/ies
TCHSA, various Community Partners

Milestones for the Key Action	Target dates for milestones
Hold at least one combined meeting of Red Bluff and Corning Community Partner Resource events	06/30/2027

Target date for completing the Key Action
6/30/2029

Clear metric for how success of the Key Action will be measured
Success will be measured through feedback and reports on successful case collaborations from participating partners.

Funding Sources for Key Action

Guidance
Applicants may identify other funding sources available within the region during the grant term (FY24/25- FY28/29) that support homelessness programming, housing, and system performance. For all HHAP 6-funded Key Actions, you must include the eligible use category or categories as applicable.

Funding source	Description of how the funding will contribute to the achievement of the	For HHAP 6-funded Key Actions only: Eligible use

Key Action		category to fund this Key Action.
HHAP-4, HHAP-5, HHAP-6, HHIP, CoC Program (CoC Planning), MHSA, various funding supporting community partner participation	HHAP-5 and HHAP-6 Administrative Costs, HHAP-4 and HHAP-5 Systems Support, and CoC Program (CoC Planning) funds support CoC staff participation. Networking groups are led and coordinated by TCHSA's MHSA Coordinator. Participation in Networking groups by staff from community partner agencies is funded by a variety of sources.	*Administrative Costs (no more than 7 percent of allocation)*

Identify which of the following equity improvement areas will be addressed by the Key Action.

Guidance
At a minimum, each Key Action must address at least one equity improvement area.

Equity Area	Description of how the Key Action will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	Collaboration between multiple community partners across multiple sectors will ensure that best practices are shared and implemented, including best practices for ensuring equity in service delivery.

Key Action 18.

Key Action
Create Working Group with a Focus on Providing Culturally Responsive Services for Indigenous/Native American Residents
Identify and engage with members of local tribes and people who are Indigenous/Native American, particularly those with lived experience of homelessness and/or housing insecurity to support the development of a working group to inform improvements to housing and homeless response services to better serve Indigenous/Native American individuals, who are significantly overrepresented in Tehama County's unsheltered population when compared to the overall county population yet underrepresented in the population of people accessing services.

Identify the CA SPM(s) that will be improved by this Key Action and how.

CA SPM	Specific description of how the Key Action will improve this CA SPM
CA SPM 7.1a	Improvements to housing and homeless response services to better serve Indigenous/Native American people experiencing or at risk of homelessness will result in more Indigenous/Native American individuals experiencing or at risk of homelessness to engage in services.
CA SPM 7.3	Improvements to services that connect to and/or provide permanent

	housing to better serve Indigenous/Native American people experiencing or at risk of homelessness will result in more Indigenous/Native American individuals engaging in services and will improve outcomes for Indigenous/Native American individuals in these services.

Lead entity for the Key Action
Tehama County CoC
Collaborating entity/ies
Greenville Rancheria, TCHSA, PATH, People with Lived Experience

Milestones for the Key Action	Target dates for milestones
Identify and invite potential members and hold first convening of workgroup	06/30/2026
Conduct Listening Sessions to inform Cultural Responsiveness Improvement Plan	06/30/2028
Support and facilitate regular working group meetings (ongoing)	06/30/2029

Target date for completing the Key Action
6/30/2029
Clear metric for how success of the Key Action will be measured
Impact of implementing recommendations will be measured by analysis of

Funding Sources for Key Action

Funding source	Description of how the funding will contribute to the achievement of the Key Action	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP-4, HHAP-5, HHAP-6, HHIP, CoC Program (CoC Planning)	HHAP-5 and HHAP-6 Administrative Costs, HHAP-4 and HHAP-5 Systems Support, and CoC Program (CoC Planning) funds support CoC staff participation.	*Administrative Costs (no more than 7 percent of allocation)*

Identify which of the following equity improvement areas will be addressed by the Key Action.

Guidance
At a minimum, each Key Action must address at least one equity improvement area.

Equity Area	Description of how the Key Action will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	The Key Action will improve access to housing and services for Indigenous and Native American individuals experiencing homelessness, which have historically been over-represented in the community's unsheltered population.