Proposal

December 12, 2025

Jail Medical Feasibility Study Proposal

RFP#2025-GSFA-001

Confidential and Proprietary

SOLUTIONS FROM THE MOST TRUSTED NAME IN
CORRECTIONAL HEALTH CARE

NONDISCLOSURE AGREEMENT

STOP.

BY PROCEEDING TO THE NEXT PAGE, YOU ACKNOWLEDGE AND AGREE TO THE FOLLOWING:

This Proposal is the confidential business information of NCCHC Resources, Inc. By proceeding to the subsequent pages of this Proposal, you hereby acknowledge and agree, on behalf of yourself and your company/agency/department (collectively, "You"), that You will not (1) use for any purpose other than evaluation of this Proposal for this specific project and/or (2) disclose to any third party, any information provided in this Proposal including but not limited to fees, financial information, business strategies and plans, technical information, consultant names, any other information about NCCHC Resources, Inc. and its operations not available to the general public, and any other materials or information of a confidential or proprietary nature. If you have questions regarding this proposal and what may be released publicly if this proposal is accepted, please contact fredmeyer@ncchcresources.org.

Golden State Finance Authority
Technical Assistance Proposal

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INTRODUCTION

December 12, 2025

Mr. Jason Hansen and Mr. Eric Will
Golden State Finance Authority
1215 K Street, Suite 1650
Sacramento, CA 95814

RE: Technical Assistance Proposal

Dear Mr. Hansen and Mr. Will,

We are pleased to present this proposal for technical assistance as we are confident NCCHC Resources Inc. is uniquely positioned to partner with you in this endeavor for the following reasons:

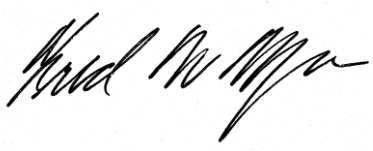
- **Our Experience:** We are the consultative and technical assistance affiliate of the National Commission on Correctional Health Care (NCCHC), the nation's leader in setting standards for correctional health services. We have strong qualifications and case references from around the country in helping our clients provide quality health care through our team's extensive advisory and operations experience in correctional health care.

- **Our People:** We are proposing an integrated team composed of a senior consultant, physician, and mental health expert, supported by fiscal and correctional administrative specialists. All have corrections and operational management experience. These NCCHC Resources consultants have worked in all facets of correctional health care and have clinical and administrative expertise.

- **Our Clients:** Our clients represent a broad spectrum of correctional health care systems, generally at the county level. We strive to have all clients as references, which requires that we work closely with them to meet their expectations.

While we believe this document is fully responsive to your request and we have worked to keep the costs as low as possible and still deliver a quality work product, we would be pleased to discuss the approach and refine it as necessary to meet your needs. Please contact us with any questions. We look forward to discussing next steps and working with you on this important initiative.

Sincerely,



Fred W. Meyer, MA, CJM, CCHP
Managing Director
fredmeyer@ncchcresources.org, 773-880-1460, ext. 288

ADMINISTRATIVE INFORMATION AND CONTACT DETAILS

NCCHC Resources, Inc., is a 501(c)(3) not-for-profit company providing technical consulting services for correctional health care systems nationwide. As jails, prisons, and juvenile detention facilities strive to deliver constitutional health care, improve quality, and reduce liability, we offer unique expertise from the world's leaders in correctional health care.

Our parent company, the National Commission on Correctional Health Care, is widely known and respected for its pioneering *Standards for Health Services*, national accreditation and certification programs, and premier correctional health care education. NCCHC Resources was created to manage the increasing demand for correctional health care technical assistance and other consulting work through the provision of high-quality consulting services.

With our roots in NCCHC – the nation's leader in setting standards for correctional health services – NCCHC Resources offers unparalleled breadth, depth, experience, perspective, and objectivity.

Services include the following:

- Health system assessments
- Performance improvement
- Contract review and monitoring
- Suicide prevention services
- Medication-assisted treatment (MAT) expertise
- RFP support and development
- Technical assistance
- Preparation for accreditation
- Preparation for certification
- Education and training

See examples of client projects in the Relevant Experience section.

Reduce Risk Through Quality and Consistency

Only NCCHC Resources can guarantee reliance on evidence-based practices, comprehensive familiarity with NCCHC medical, mental health, and opioid treatment program standards and regulations, and expertise in application of the standards.

Work with NCCHC Resources to:

- Objectively validate the areas where your program is doing well
- Identify areas for improvement and methods to ensure quality care
- Protect your organization by minimizing the occurrence of opioid addiction-related adverse events, suicides, and in-custody deaths
- Reduce risk and avoid health care-related grievances and lawsuits, potentially reducing liability premiums
- Educate and train staff, to include custody leadership and personnel
- Introduce new efficiencies and standardized practices
- Protect the health of the public, your staff, and incarcerated individuals
- Ensure that those incarcerated and released receive adequate and appropriate health care

Primary Contact Information

Mr. Fred Meyer, Managing Director

NCCHC Resources Inc.
1145 W. Diversey Pkwy
Chicago, IL 60614

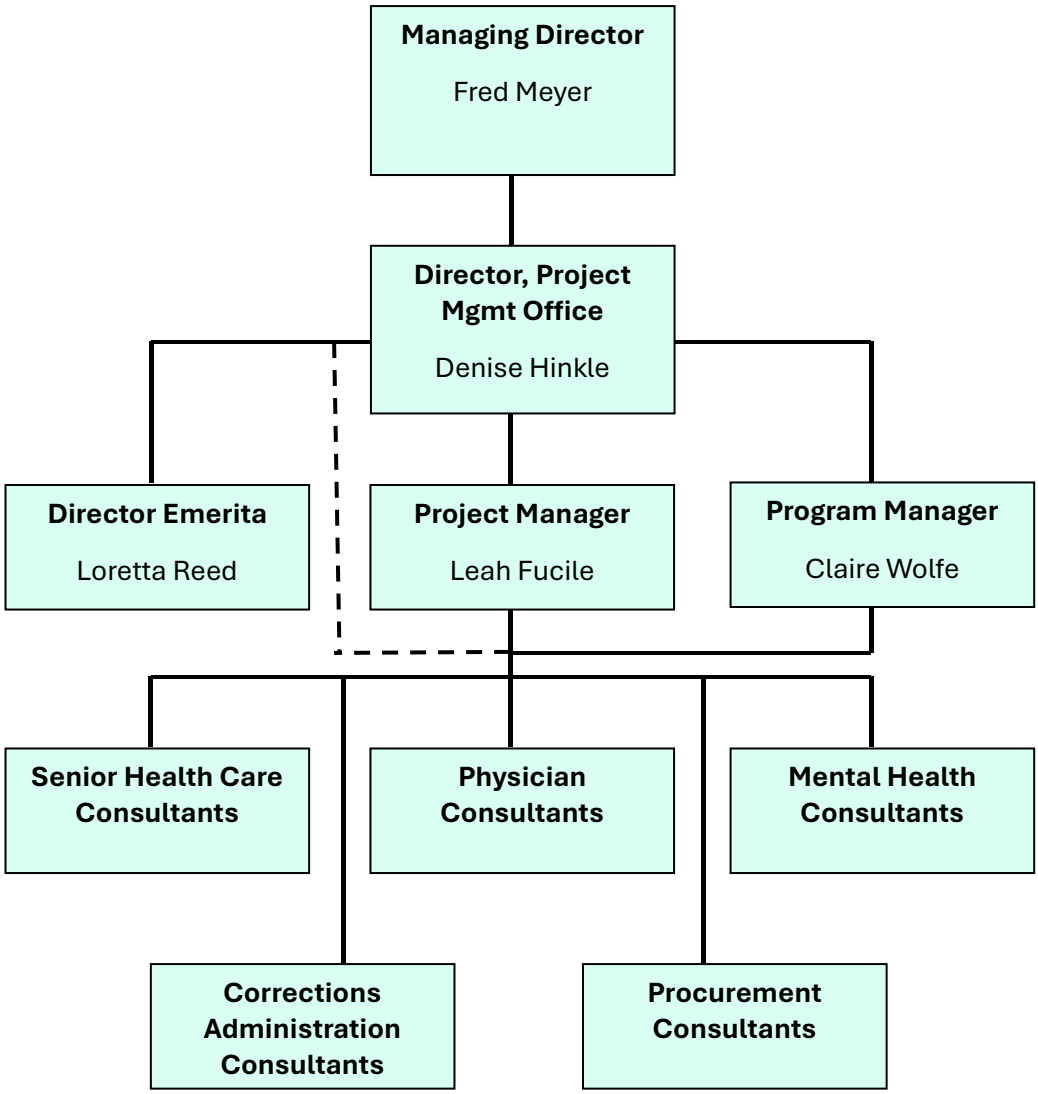
P: 773.880.1460
E: fredmeyer@ncchcresources.org

DISCLAIMER

Technical assistance by NCCHC Resources, Inc., is a professional activity that is separate from accreditation by the National Commission on Correctional Health Care and in no way guarantees accreditation, reaccreditation, or any other outcome of a survey.

STAFFING PLAN AND KEY PERSONNEL

Our project team includes experts with fully integrated corrections experience. From our executives and leaders to our consultants, individual team members bring varied and vast backgrounds and knowledge that specifically applies to GSFA's needs. We are organized as follows:



See Appendix A. We are presenting biographies for a tentative project team which represents the expertise of the consultants we assign to client projects. As the national leader in correctional health care consulting, we have an extensive cadre of correctional health care experts with decades of experience in all areas of administration and operations.

TECHNICAL APPROACH TO SCOPE OF WORK

Our Understanding of Your Needs

Provision of health care in correctional settings became a constitutional mandate in 1976. Since then, correctional facilities have increasingly focused on quality. To meet this need for quality care in a fiscally responsible way, a variety of delivery models have emerged, with health services operated by government agencies, the private sector, academic institutions, and mixes of all of these. No matter which model is employed, desired outcomes can improve individual and community health, reduce adverse events, and maintain compliance with regulations and standards while keeping control of health care costs.

Across the nation, rapidly increasing costs, staffing shortages, geographical challenges, community resource availability, and other barriers affect the ability to provide a consistent and acceptable standard of care for incarcerated individuals. Facing similar concerns, the Golden State Finance Authority (GSFA) is seeking to conduct a needs analysis for providing comprehensive health care to the incarcerated populations in facilities within five regions in California. Using information gathered during that analysis, GSFA is further seeking to identify, evaluate, and compare models for providing health care to the incarcerated population on a region-by-region basis. Each region has different facilities, populations, challenges, delivery models, and available resources to be carefully considered while developing models for access to and provision of care.

The objectives for this project, on a region-by-region basis, are:

- Create an inventory of facilities to be covered by this project, to include facility demographics, current service models, non-compliance notices, and other metrics that affect the care required.
- Review and summarize health care contracts currently in place where applicable. Contracts may cover providers, nursing, mental health, dental, specialties, and other services that are integral to the provision of health care to the incarcerated population.
- Review available consent decrees, settlement agreements, or other corrective action notices as provided by each county.
- Review memoranda of understanding (MOUs) and other formal and informal agreements, as applicable, that are in place with community organizations as provided by each region.
- Identify core competencies of community-based health care and social services available in the community.
- Identify areas where current health care services are not aligned with NCCHC Standards for Health Care in Jails (2026) and / or local regulations such as California Title XV.
- Develop health care delivery models to provide a full scope of health care in accordance with NCCHC Standards and other regulations.
- For each county, assess the viability of each delivery model, considering the county's specific needs and including input from county stakeholders.
- Run a cost-benefit analysis for each delivery model, to the extent fiscal data is publicly available.
- By region, prepare an individualized feasibility report that describes the current state, a summary of our findings, recommendations for improved care or access to care, and an assessment and comparison of health care delivery models.
- By region, develop and present a high-level fiscal summary for each delivery model, including estimated startup costs, potential infrastructure, and administration needs, and estimated ongoing costs. Identify areas where savings may be achieved due to volume pricing, cost sharing, or other strategies.

- By region, develop a preliminary implementation plan for the recommended health care delivery model that includes startup activities, major milestones, and key risks.

Our Approach – Process Overview

NCCHC Resources proposes to provide consulting services to all five regions that GSFA has outlined in the RFP, and we are confident that we can complete the scope of work within the desired 12 to 24-month timeline. For each region, NCCHC Resources will assign a senior correctional health care professional as the lead consultant, a physician, and a mental health clinician. They will be supported by other corrections experts, including those with procurement and corrections administration experience, as well as our Project Manager and NCCHC Resources leadership. The work for each region will be completed separately. Working with NCCHC Resources will provide efficiencies by executing the project using a consistent, repeatable process. The project will be completed using the following approach for each region.

Project Management

The consulting team will include an assigned project administrator and manager, whose roles are to facilitate communication, monitor progress, assure quality and consistency, and provide additional support. The project manager and the lead consultant will serve as the day-to-day points of contact for project support.

While the entirety of the project may cover multiple regions, each region will be independently managed to ensure progress and completion at the regional level. The project manager will coordinate the NCCHC Resources team, establish regular meetings with GSFA and regional stakeholders to discuss project status, and be available to answer any questions as they arise. They will also establish and track milestones to confirm progress or identify bottlenecks during the contract term, all to facilitate a successful project.

Kickoff Call

We will conduct a virtual kickoff meeting with our team, GSFA, regional and county project leadership, and others you deem necessary. The purpose of the meeting will be to confirm project objectives, identify available documentation, and discuss our site visits.

Documentation Review

We will request and review available documentation about staffing, organizational structure, policies and procedures, and operations prior to the site visits. This background information will enable us to be better prepared when we arrive at your facilities.

Site Visits

Our consultant team will conduct a site visit at each facility within the region. They will review the current medical and custody operation to understand how these services are currently provided and how current staff are deployed in the provision of service. The team will review operations as to whether they comply with NCCHC standards and regulations. Site visits are an important part of the project, as in-person observations and conversations with personnel and people in custody often provide essential information to be considered when determining the best service delivery model. This is also the most efficient way to identify whether the current health care service delivery complies with NCCHC standards.

Additionally, we will evaluate input from various stakeholders for our analysis. While on site, we will meet with those representatives to discuss facility operations, the availability of necessary data and how we will use this information in our analysis. Potential stakeholders include, but are not limited to:

- Sheriff's office
- Finance
- Human resources
- Risk management
- Information technology
- Legal counsel
- Procurement

Collaborative Feasibility Analysis

In order to develop a meaningful analysis, it is essential that each region be transparent and work collaboratively with our consulting team. Timely access to individuals, policies, health records, statistics, and data is requested to keep the project moving forward. After the site visits, the consulting team will review the information, data, and our findings and will assess the needs of each county within the region. The team will focus on shared strengths and challenges, as well as gaps between current health care service delivery and health care that meets or exceeds standards and regulations.

The consulting team will create service models with the structure required to support correctional health care delivery, including the following: County Operated (In-House) Model, Contracted Medical Services Model, and Regional Joint Powers Authority or Shared Contract Administration Model. Additional models may be developed based on our review of facility operations. The models will detail the staff and any additional technology, processes, insurance, training, and documentation required to support the approach. Models will also note the risks involved with each strategy. We will incorporate local feedback provided by stakeholders to ensure consensus.

Once modeling is completed, estimated costs will be assigned to each model. We will review the models with each region to ensure that these costs are complete, understood, and reasonable. We will also use the models to weigh the costs and benefits of each delivery method, which will be noted in the final report.

Implementation Plan

Once consensus is reached with regards to the model that best meets the needs of the region, the consulting team will put together an implementation plan for the chosen service delivery model. The implementation plan will account for varying levels of readiness among the counties. The framework will provide a roadmap to transition to the new model, including a timeline, milestones, planning, procurement, contract development, staffing and onboarding, service startup, and draft evaluation plan. The plan will also highlight key risks and provide mitigation strategies.

Report

To conclude the process, we will prepare regional reports detailing our work and the assumptions made in developing and evaluating the models. Each report will first be delivered in draft format. NCCHC Resources team leadership will formally present the report and our findings and recommendations in person to each region and GSFA. After meeting to review the findings and recommendations and incorporating feedback, the report will then be marked final and delivered to GSFA and each region.

RELEVANT EXPERIENCE

Health System Assessments

Facing mounting high-profile criticism for providing substandard care for inmates, the governor's office of a large Midwestern state hired NCCHC Resources to conduct a comprehensive assessment of the health care provided at one of the nation's largest and most complicated departments of corrections. A hand-selected team (including a physician, a psychologist, and a nursing expert) visited selected prisons across the state, including a program with a dedicated mental health mission and several with the highest levels of security, and wrote a comprehensive and detailed assessment of health care services.

Suicide Prevention Services

Building off of the NCCHC's groundbreaking partnership with the American Foundation for Suicide Prevention (https://www.ncchc.org/new-suicide-prevention-resource-guide-for-corrections), NCCHC Resources is frequently called upon to assist programs with properly addressing the suicide problem in our country's jails and prisons. Recently, we were successful in a national competition for a key project to assist a large Mid-Atlantic urban jail develop a high-quality and comprehensive suicide prevention program. Leveraging our experience in correctional health care, corrections, and justice health design, our team developed a comprehensive report that will assist the jail command and health staff in their efforts to reduce the risk of suicide within the jail's walls.

Monitoring Activities

An Eastern jail that houses local and federal detainees experienced the death of several inmates under its care. County leadership engaged NCCHC Resources to send an expert team (a physician and a nurse) to perform a comprehensive evaluation of health care services, to make targeted recommendations for improvement, and to provide monitoring services over a four-month period. Subsequently, the jail requested an extension of this monitoring with an emphasis on assessing the corrective action plans.

In a different project, a federal court overseeing a long-term consent decree regarding civil rights violations (constitutional health care) turned to NCCHC Resources to monitor the health care aspects of the injunctive relief. Our work included support for the development of a monitoring tool that incorporated unique metrics from the NCCHC *Standards* that the court had determined were essential to health system compliance. We also sent a team to the site to use the tool to assist the court in determination of compliance. Serving the interests of the court, NCCHC Resources worked cooperatively with both state and plaintiff attorneys to gather the needed information.

Opioid Treatment Program Training

Faced with a mounting problem with managing opioid-dependent patients in jail, the sheriff's department of a major coastal metropolitan area looked to NCCHC Resources to provide training on the opioid crisis and how the sheriff might address the needs of this growing population. Coordinating with the local community treatment program, our experts provided on-site technical training, which included a thorough review of standards for opioid treatment programs.

Health Record Review

A state department of corrections on the East Coast hired Health Management Associates, a national research and consulting firm that specializes in publicly funded health care, to conduct a 360-degree health system analysis. Health Management Associates selected NCCHC Resources to bring additional

clinical and correctional health care expertise. This included review of 632 patient health records and interviews with providers by board-certified correctional physicians and other correctional health experts. We developed processes and protocols for evaluation and analysis. Process performance measures were novel for this project and were based on the standards of NCCHC and other authorities.

Accreditation and Certification Preparation

A large jail system in a Western state was seeking NCCHC accreditation (the first county in the state to seek this prestigious accreditation in many years). The county leadership turned to NCCHC Resources to assess their readiness for a survey of health services. Our expert team visited each of the many jails, some of them in remote locations, to perform comprehensive on-site assessments. The information gathered gave the county a unique view into strengths and weaknesses and provided important data to help the jail system prepare for accreditation, which they ultimately achieved.

Specialized Technical Support

When a Western state's department of corrections hired a large consulting firm to conduct a comprehensive environmental scan of health care systems at other states' corrections departments, the firm turned to NCCHC Resources to provide a correctional context to its already robust health care analytic expertise. Our experts aided development of a comprehensive data call and interviews with officials around the nation to support the gathering and analysis of data requested by the client.

Selected Clients and Partners

- Allegheny County, Pennsylvania
- Bay County, Florida
- Centene Corporation
- Idaho Department of Juvenile Corrections
- Charleston County Sheriff's Office, South Carolina
- Chatham County Sheriff's Office, Georgia
- Cobb County Jail, Georgia (via WellStar Health System)
- Connecticut Department of Corrections
- Delaware Department of Corrections
- Department of Homeland Security – Immigration and Customs Enforcement
- Fairfax County Adult Detention Center, Virginia
- Grand Traverse County, Michigan
- Hudson County Correctional Facility, New Jersey
- Illinois Department of Corrections
- Middlesex County Sheriff's Office, Massachusetts
- Milwaukee County, Wisconsin
- Monmouth County Sheriff's Office, New Jersey
- Corrections Center of Northwest Ohio
- Orange County, California
- Pinellas County, Florida
- Plumas County, California
- UMC – El Paso, Texas
- Utah Juvenile Justice Services
- Virginia Department of Corrections – Fluvanna Correctional Center for Women

PROFESSIONAL REFERENCES

Hudson County, New Jersey

Director Becky Scott
Hudson County Department of Correction & Rehabilitation
Ph: (201) 395-5600 x5007
E: BScott@hcnj.us

Monterey County, California

Chief Deputy Tim Lanquist
Monterey County Sheriff's Office, California
Corrections Operations Bureau
Ph: (831) 755-3887
E: LanquistTS@countyofmonterey.gov

Spokane County, Washington

Lieutenant. Darren Lehman
Medical and Mental Health Operations
Spokane County Detention Services Jail
Ph: (509) 477-6767
E: DLehman@spokanecounty.org

CONFLICT DISCLOSURE

NCCHC Resources is not aware of any conflicts at this time.

Should any of the counties covered by this project or any affiliated program or facility seek accreditation from the National Commission on Correctional Health Care, that is an entirely separate activity. Technical assistance and/or related services from NCCHC Resources in no way guarantees or implies successful accreditation, certification, or any other favorable treatment from any other entity.

VALUE-ADDED SERVICES

While many consultants served this field before NCCHC Resources' founding and claimed some experience with the NCCHC standards, there was no quality control, consistency, or oversight into how the standards were applied. In some cases, facilities faced unexpected risks as they worked to implement recommendations of well-meaning independent consultants, who were not held to evidence-based or standards-based advice. The foundation of NCCHC Resources' exceptional value is the reduction of these risks and our high-quality expert consultation.

COST PROPOSAL

We acknowledge that the Golden State Finance Authority is the contract administrator and the fiscal agent for this endeavor, with funding originating from the individual counties. Based on our understanding of the desired outcomes as well as the scope and approach outlined in this proposal, our fees for this project, including expenses, are listed below. These fees were developed using the project approach presented above and the assumptions noted in Appendix C. Should actual circumstances vary from what is described in this proposal, pricing may be adjusted, up or down, to accommodate those differences.

Proposed Fees				
Region	**Professional Fees**	**Indirect Costs**	**Travel Expenses**	**Total Project Fee**
North State	$ 330,000	$ 19,985	$ 25,015	$ 375,000
Sacramento Sierra	411,000	18,985	25,015	455,000
Central Valley	284,000	20,500	15,500	320,000
Central Coast	284,000	20,500	15,500	320,000
Bay Area	297,000	19,500	15,500	332,000
Grand Total	**$ 1,606,000**	**$ 99,470**	**$ 96,530**	**$1,802,000**

If NCCHC Resources is awarded the contract for all five regions, we will discount the above price by 10%.

We will bill these fees for each region, based on the following milestone schedule:

Billing Schedule	
Milestone	**Billing Schedule**
Agreement signed	25%
Regional Site visits completed	50%
Final report delivered	25%

Billing milestones will be tracked by region and will be billed independently based on the progress made for that region. For example, once the agreement is signed, each region will be billed for 25% of the total project fee. Upon completion of each regions' site visit, each region will receive an invoice for 50% of that region's total project fee. The same regional methodology will apply until the project is complete.

APPENDIX A: TEAM BIOGRAPHIES

Fred Meyer MA, CJM, CCHP, Managing Director
Mr. Fred Meyer works with health and custody leaders nationwide to provide detention and correctional facilities with the support needed to operate effectively and in compliance with nationally recognized health care standards. Health system assessment, performance improvement and monitoring, suicide prevention, medication-assisted treatment, interdisciplinary collaboration, education, and training are all critical to ensuring institutional risks are mitigated and constitutional care is provided. NCCHC Resources is the industry leader in these areas, helping agencies of all sizes.

Before joining the National Commission, Mr. Meyer served as Deputy Chief with the Las Vegas Metropolitan Police Department where he oversaw the largest jail system in the state of Nevada. He drove advancements in leadership collaboration and health services that led to substantial reductions in medical referrals and in-custody suicides. Fred received the Ray Coleman Administrator of Year Award from the American Jail Association in 2021.

Mr. Meyer is an NCCHC Certified Correctional Health Professional (CCHP) and is recognized as a Certified Jail Manager (CJM) by the AJA. He holds a master's degree in criminal justice from the University of Nevada, Las Vegas. He has been elected to the AJA Board of Directors for 2024-2025 and has served on the Board as their Parliamentarian.

Denise Hinkle CPA, CCHP, Director Project Management Office
Ms. Denise Hinkle is an inactive certified public accountant and multidisciplinary consultant with extensive experience in accounting, project management, business advisory, executive leadership, and business ownership. She has delivered global, domestic, and local projects including process development and improvement, best practice reviews, data extraction and analysis, software implementation, and others. Throughout her career, Ms. Hinkle has mentored, coached, and led teams of all sizes where she shared her knowledge and passion for delivering innovative solutions to complex issues.

At NCCHC Resources, Ms. Hinkle directs the Project Management Office, ensuring that NCCHC Resources projects are delivered according to the NCCHC standards and the expectations of each client. She assigns and monitors project teams, manages progress, and is a resource to our clients and our consultants. Her broad skillset gives her a large library of knowledge to draw from when leading teams, evaluating operational issues, and making thoughtful recommendations.

Loretta Reed MBA, PMP, CCHP, Director Emerita
Ms. Reed is a certified project management professional with extensive multi-industry experience and skill in leading cross-functional teams, clarifying issues, and delivering solutions. She has led worldwide project teams that conducted risk assessments focused on business processes, determined the key controls, and developed testing of the controls to ensure compliance. Her expertise and skill set encompass operations assessment, business analysis, finance and accounting processes, continuous quality improvement, and selection and implementation of electronic medical record systems and finance systems.

Leah Fucile CCHP, Project Manager
Ms. Leah Fucile has over 20 years of public sector experience and has a Bachelor of Arts degree in Criminal Justice. She oversaw contract administration, procurement, and logistical operations for the Clark County Detention Center, managing a $65M+ budget as the Director of Administrative Operations for the Detention Services Division at the Las Vegas Metropolitan Police Department. Leah played a key role in achieving ACA and NCCHC accreditation and led efforts to embed these standards into policy and contracts. She also provided oversite of $80M facility renovation to enhance safety and efficiency. A graduate of the National Jail Leadership Command Academy, Leah remains active in her community and serves on the American Jail Association's Corrections Workplace Committee.

Claire Wolfe MPH, MA, CCHP, Program Manager
Ms. Claire Wolfe previously worked for the State of New Jersey in an urban legislative district, supporting community members and organizations and guiding legislation from drafting to the Governor's desk. During that time, she advocated to the state budget committee for funding for substance use disorder treatment within correctional facilities. Prior to joining NCCHC Resources, she worked in the philanthropic arm of a multinational technology consulting firm where she successfully advocated for increased funding for federal grants aimed at increasing evidence-based educational innovation in K-12 computer science in-school and community programs.

Ms. Wolfe holds a Master of Arts in international political economy, completed at the University of York in York, England, and received her Master of Public Health degree in epidemiology at Rutgers University, where she focused her research on medications for opioid use disorder in correctional facilities. At NCCHC Resources, Ms. Wolfe supports the project management office and project teams on administrative needs, data analysis, writing, and research.

Becky Pinney MSN RN, CCHP-RN, CCHP-A, Senior Health Care Consultant
Ms. Rebecca Pinney possesses extraordinary leadership skills, evidenced by her role advancements to Senior Vice President, Chief Nursing Officer, at Corizon Health, from which she retired after 25 years, with more than 30 years in this field. Her experience encompasses both clinical and nonclinical roles, having managed large jail programs and serving as the lead on several state prison contracts. Her career has given her a deep understanding of clinical trends and operations practices and how they can impact the daily custody and clinical management of the inmate population. Through collaboration with other clinical and operations executives, Ms. Pinney takes a comprehensive, systemwide approach to nursing issues, standards, training, education, and staffing that supports patient safety and quality efforts.

A member of the American Nurses Association and Georgia Nurses Association, Ms. Pinney has significant involvement with NCCHC. She assisted with development of the 2014 editions of the Standards for Health Services manuals for prisons and jails, served on the committee that launched the Certified Correctional Health Professional - Registered Nurse (CCHP-RN) program, and is a member of the CCHP-RN subcommittee, the NCCHC Nurse Advisory Council, and the NCCHC Correctional Health Care Foundation.

Nancy Booth MSN, PHN, RN, CCHP-RN, Senior Health Care Consultant
Ms. Booth has over 50 years of experience in managing, educating, and leading healthcare teams. Now one of our independent correctional healthcare consultants, she formerly served as both Director of Nursing Services and Supervisor of Case Management for San Diego County jails, a system with over 84,000 annual admissions.

Ms. Booth developed a specialty telehealth program, established and managed the county inmate Medi-Cal Inmate Eligibility Program (MCIEP), managed infection control for the County's jails, and supervised the women's detention facility. A skilled communicator, educator, publisher, and expert speaker who has presented on a wide variety of topics, she ensures that all stakeholders — from physicians, attorneys, and law enforcement to insurance adjusters, patients, and families — understand the steps needed to successfully care for each patient both during incarceration and upon reentry. Ms. Booth currently serves as an NCCHC general surveyor and is an Accreditation and Standards Committee member.

Dr. Reed Paulson MD, CCHP-CP, Physician Consultant
Dr. Paulson retired from the Oregon State Penitentiary, where he served as the Chief Medical Officer. He also worked as a corrections physician specialist for the state of Oregon. His dedication to and experience with correctional health care continues to benefit correctional agencies across the nation with his work with both the National Commission on Correctional Health Care and NCCHC Resources.

Dr. Paulson holds a Master of Public Health degree from the University of California, Berkley, and a certification in Opioid Use Disorder Treatment from the USDEA and SAMHSA. He is a Fellow of the American College of Correctional Physicians as well as the American Academy of Family Physicians.

Dr. Christopher Rosko MD, MBA, CCHP, Physician Consultant
Christopher Rosko is a board-certified emergency physician with nearly a decade of experience as a medical provider and administrator in multiple jail settings. He has worked as an emergency physician in rural, suburban, and Level 1 trauma centers and has extensive administrative experience as Medical Director and Vice Chairman in the University of Alabama Medical Center's Department of Emergency Medicine. In addition to his medical training, Dr. Rosko received his MBA from Auburn University.

Dr. Nikki Johnson PsyD, CCHP, Mental Health Consultant
Dr. Nikki Johnson is the Chief of Mental Health Services for the Denver Sheriff Department (DSD). She has worked in jails and prisons with both juveniles and adults for over 15 years. Dr. Johnson earned a Bachelor of Science in Psychology and Women's Studies, a Master of Arts in Counseling Psychology, and a Doctorate of Psychology in Clinical Psychology. She has practiced as a licensed psychologist in the state of Colorado since 2008 and as a Certified Addiction Specialist since 2010.

Dr. Johnson has driven the successful implementation and expansion of a Competency Restoration Program designed to restore individuals to competency. In addition, she started a Crisis Response Team, which is a 24/7 team of mental health professionals collaborating with the deputies in prevention and de-escalation of crises involving individuals with serious mental illness (SMI). Dr. Johnson has also focused her efforts on the expansion of Medication-Assisted Treatment (MAT) within Denver jails.

Dr. Deborah Gross, Mental Heal Consultant

Dr. Gross is a licensed psychologist with a practice focused in corrections. She is retired from Correctional Health Services in Maricopa County, Arizona. In her role as Lead Psychologist – Mental Health Unit, she was responsible for administrative supervision of mental health staff on acute psychiatric unit within a major metropolitan accredited jail health system. Dr. Gross's correctional mental health experience dates to 2004, with an internship and postdoctoral position with CHS. She later joined the Arizona Department of Corrections in 2007 before returning to CHS in 2010. She has also worked for NAMI Arizona, ValueOptions, and the MARC Center.

Dr. Gross currently serves as Board Chair for Recovery Empowerment Network and is a member of the Board of Arizona Behavioral Health. She has served on the Board of the Arizona Foundation for Behavioral Health, the Arizona Coalition for Tomorrow (a Head Start-related entity), and the Star Centers (formerly known as Survivors on Our Own). Dr. Gross has been a surveyor in the NCCHC accreditation program since 2017 and recently became a lead surveyor.

APPENDIX B: LEGAL REQUIREMENTS AND ATTESTATIONS

Proof of Legal Entity and Business Status (see RFP pg. 8)

From: no_reply@sos.ca.gov <no_reply@sos.ca.gov>
Sent: Monday, October 14, 2024 11:24 AM
To: Info NCCHC Resources <info@ncchcresources.org>
Subject: California bizfile Online - Business Filing Approved

Initial Business Filing Approval

10/14/2024

Entity Name: NCCHC Resources, Inc.
Entity Type: Nonprofit Corporation - Out of State
Entity No.: 6420881
Document Type: Registration - Out-of-State Corporation - Nonprofit
Document No: 6420881
File Date: 10/11/2024

Congratulations! The above referenced document has been approved and filed with the California Secretary of State. To access free copies of filed documents, go to **biz**fileOnline.sos.ca.gov and enter the entity name or entity number in the Search module.

What's Next?

Go to **biz**fileOnline.sos.ca.gov to "My Work Queue" to review the Welcome Letter for key information AND contacts you may need.

Corporations AND limited liability companies must file a Statement of Information **within 90 days** of the initial filing AND annually or every other year,thereafter. For additional resources,view Starting A Business Checklist for key steps you may need to take WHEN launching a business IN California.

For further assistance, contact us at (916) 657-5448 or visit **biz**fileOnline.sos.ca.gov.

Thank you for using **biz**file California, the California Secretary of State's business portal for online filings, searches, business records, and additional resources.

Important: *Do not reply to this message. Replies will be routed to an unmonitored email box.*

BA20251547542

B3889-0183 07/28/2025 10:51 AM Received by California Secretary of State

STATE OF CALIFORNIA
Office of the Secretary of State
STATEMENT OF INFORMATION
CORPORATION
California Secretary of State
1500 11th Street
Sacramento, California 95814
(916) 657-5448

For Office Use Only
-FILED-
File No.: BA20251547542
Date Filed: 7/28/2025

Entity Details

Corporation Name	NCCHC Resources, Inc.
Entity No.	6420881
Formed In	ILLINOIS

Street Address of Principal Office of Corporation

Principal Address	1145 W. DIVERSEY PKWY CHICAGO, IL 60614

Mailing Address of Corporation

Mailing Address	1145 W. DIVERSEY PKWY CHICAGO, IL 60614
Attention	Fred Meyer

Street Address of California Office of Corporation

Street Address of California Office	2108 N ST STE N SACRAMENTO, CA 95816

Officers

Officer Name	Officer Address	Position(s)
Deborah Ross	1145 W. DIVERSEY PKWY CHICAGO, IL 60614	Chief Executive Officer
Cheryl Giddens	1145 W. DIVERSEY PKWY CHICAGO, IL 60614	Chief Financial Officer
☐ Jim Martin	1650 SE 17TH ST. SUITE 408 FT. LAUDERDALE, FL 33316	Secretary

Additional Officers

Officer Name	Officer Address	Position	Stated Position
None Entered			

Directors

Director Name	Director Address
None Entered	

The number of vacancies on Board of Directors is: 0

Agent for Service of Process

California Registered Corporate Agent (1505)	NORTHWEST REGISTERED AGENT, INC. Registered Corporate 1505 Agent

Type of Business

Type of Business	correctional health care consulting

Email Notifications

Opt-in Email Notifications	Yes, I opt-in to receive entity notifications via email.

Labor Judgment

Page 1 of 2

B3889-0184 07/28/2025 1

No Officer or Director of this Corporation has an outstanding final judgment issued by the Division of Labor Standards Enforcement or a court of law, for which no appeal therefrom is pending, for the violation of any wage order or provision of the Labor Code.

Electronic Signature

☒ By signing, I affirm that the information herein is true and correct and that I am authorized by California law to sign.

Fred Meyer — Signature
07/28/2025 — Date

Certificates of Insurance

ACORD®

CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY): 12/8/2025

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must have ADDITIONAL INSURED provisions or be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

PRODUCER	CONTACT NAME: Commercial Insurance
The Plexus Groupe LLC 21805 W. Field Pkwy, Suite 300 23 24 COI Deer Park IL 60010	PHONE (A/C, No, Ext): 847-307-6100 FAX (A/C, No): E-MAIL ADDRESS: commercial@plexusgroupe.com

INSURED	NATICOM-01
National Commission on Correctional Health Care NCCHC Resources Inc 1145 W Diversey Pkwy Chicago IL 60614	

INSURER(S) AFFORDING COVERAGE	NAIC #
INSURER A : Federal Insurance Company	20281
INSURER B : Fortegra Specialty Insurance Company	16823
INSURER C :	
INSURER D :	
INSURER E :	
INSURER F :	

COVERAGES **CERTIFICATE NUMBER:** 728648931 **REVISION NUMBER:**

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

INSR LTR	TYPE OF INSURANCE	ADDL INSD	SUBR WVD	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS	
A	X COMMERCIAL GENERAL LIABILITY CLAIMS-MADE X OCCUR GEN'L AGGREGATE LIMIT APPLIES PER: X POLICY PRO-JECT LOC OTHER:			36029411	11/15/2025	11/15/2026	EACH OCCURRENCE DAMAGE TO RENTED PREMISES (Ea occurrence) MED EXP (Any one person) PERSONAL & ADV INJURY GENERAL AGGREGATE PRODUCTS - COMP/OP AGG $	$ 1,000,000 $ 1,000,000 $ 10,000 $ 1,000,000 $ 2,000,000 $ 2,000,000 $
A	AUTOMOBILE LIABILITY ANY AUTO OWNED AUTOS ONLY X HIRED AUTOS ONLY SCHEDULED AUTOS X NON-OWNED AUTOS ONLY			73606521	11/15/2025	11/15/2026	COMBINED SINGLE LIMIT (Ea accident) BODILY INJURY (Per person) BODILY INJURY (Per accident) PROPERTY DAMAGE (Per accident) $	$ 1,000,000 $ $ $ $
A	X UMBRELLA LIAB X OCCUR EXCESS LIAB CLAIMS-MADE DED RETENTION $			79887425	11/15/2025	11/15/2026	EACH OCCURRENCE AGGREGATE $	$ 5,000,000 $ 5,000,000 $
A	WORKERS COMPENSATION AND EMPLOYERS' LIABILITY Y/N ANYPROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? (Mandatory in NH) N/A If yes, describe under DESCRIPTION OF OPERATIONS below			71749616	11/15/2025	11/15/2026	X PER STATUTE OTH-ER E.L. EACH ACCIDENT E.L. DISEASE - EA EMPLOYEE E.L. DISEASE - POLICY LIMIT	 $ 1,000,000 $ 1,000,000 $ 1,000,000
B	Cyber Liability			C4LPY054112CYBER2025	11/15/2025	11/15/2026	Aggregate Limit/Ded Per Occurrence Deductible	$5,000,000 $5,000,000 $25,000

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)
Certificate is issued as evidence of coverage.

CERTIFICATE HOLDER

Evidence of Coverage

CANCELLATION

SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.

AUTHORIZED REPRESENTATIVE

ACORD 25 (2016/03) The ACORD name and logo are registered marks of ACORD

CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY): 12/09/2025

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must have ADDITIONAL INSURED provisions or be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

PRODUCER	CONTACT NAME: Megan Medders	
Kamm Insurance Group 300 S Wacker Dr. Suite 1250 Chicago IL 60606	PHONE (A/C, No, Ext): (312) 263-3215	FAX (A/C, No):
	E-MAIL ADDRESS: Megan.Medders@relationinsurance.com	
	INSURER(S) AFFORDING COVERAGE	NAIC #
	INSURER A : ACE American Insurance Company	22667
INSURED Natl Commission on Correctional Health 1145 W. Diversey Parkway Chicago IL 60614	INSURER B :	
	INSURER C :	
	INSURER D :	
	INSURER E :	
	INSURER F :	

COVERAGES CERTIFICATE NUMBER: 25/25 E&O REVISION NUMBER:

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

INSR LTR	TYPE OF INSURANCE	ADDL INSD	SUBR WVD	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS	
	COMMERCIAL GENERAL LIABILITY						EACH OCCURRENCE	$
	☐ CLAIMS-MADE ☐ OCCUR						DAMAGE TO RENTED PREMISES (Ea occurrence)	$
							MED EXP (Any one person)	$
							PERSONAL & ADV INJURY	$
	GEN'L AGGREGATE LIMIT APPLIES PER:						GENERAL AGGREGATE	$
	☐ POLICY ☐ PRO-JECT ☐ LOC						PRODUCTS - COMP/OP AGG	$
	☐ OTHER:							$
	AUTOMOBILE LIABILITY						COMBINED SINGLE LIMIT (Ea accident)	$
	☐ ANY AUTO						BODILY INJURY (Per person)	$
	☐ OWNED AUTOS ONLY ☐ SCHEDULED AUTOS						BODILY INJURY (Per accident)	$
	☐ HIRED AUTOS ONLY ☐ NON-OWNED AUTOS ONLY						PROPERTY DAMAGE (Per accident)	$
								$
	UMBRELLA LIAB ☐ OCCUR						EACH OCCURRENCE	$
	EXCESS LIAB ☐ CLAIMS-MADE						AGGREGATE	$
	☐ DED ☐ RETENTION $							$
	WORKERS COMPENSATION AND EMPLOYERS' LIABILITY Y / N						☐ PER STATUTE ☐ OTH-ER	
	ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? ☐ (Mandatory in NH)	N / A					E.L. EACH ACCIDENT	$
	If yes, describe under DESCRIPTION OF OPERATIONS below						E.L. DISEASE - EA EMPLOYEE	$
							E.L. DISEASE - POLICY LIMIT	$
A	Errors & Omissions Retroactive date- 3/24/2015			D97195481	04/24/2025	04/24/2026	Aggregate Each Claim Retention	$5,000,000 $5,000,000 $25,000

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)

CERTIFICATE HOLDER	CANCELLATION
For Informantional Purposes Only	SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS. AUTHORIZED REPRESENTATIVE Jan Cooper

ACORD 25 (2016/03) The ACORD name and logo are registered marks of ACORD

Non-Discrimination Assurance
NCCHC Resources Inc., its employees, and its affiliates, does not permit discrimination against any business, employee, applicant or client because of race, creed, color, disability, religion, sexual orientation, national ancestry, or origin. In addition, NCCHC Resources Inc. complies with all applicable requirements and provisions of the Americans with Disabilities Act (ADA).

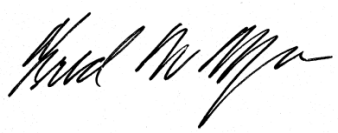
Litigation Disclosure

NCCHC Resources Inc. and its key personnel have no pending or recent litigation with regards to any business matter. There are no outstanding issues that affect our ability to perform the proposed scope of work or to execute a contract with the Golden State Finance Authority or any of the regions or counties covered by this project.

Cost Proposal and Budget Detail
Please See Appendix C for the details pertaining to our cost proposal and project budget.

Subpoena and Legal Cooperation Clause
NCCHC Resources Inc. acknowledges that materials submitted in response to GSFA's RFP and other communications with GSFA may be subject to subpoena or public records requests. NCCHC Resources Inc. will cooperate with legal and compliance matters resulting from such actions.

Regulatory Compliance
For the duration of this contract, NCCHC Resources Inc. will comply with all applicable local, state, and federal laws and regulations, including the California Public Records Act.

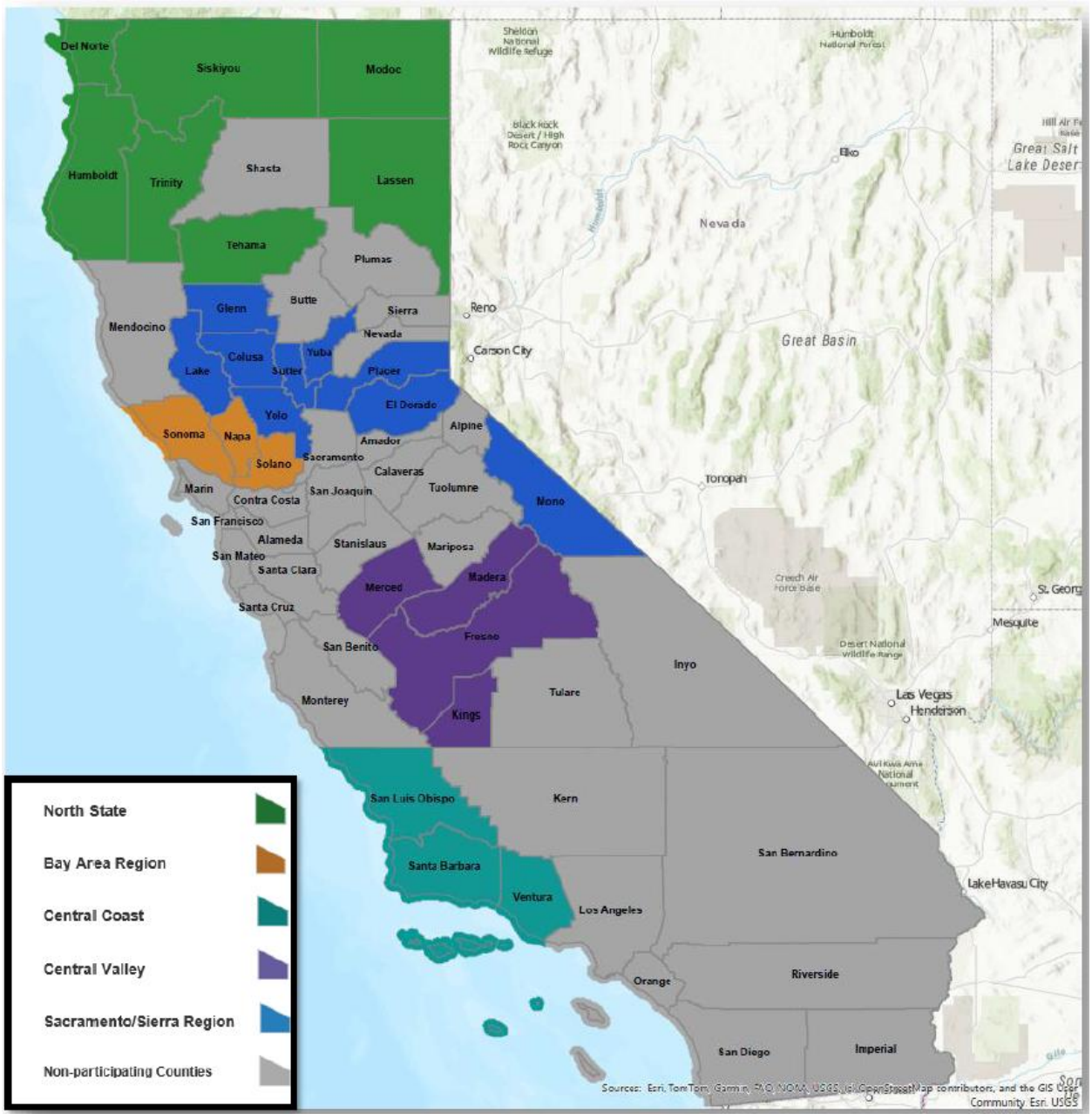


By: _____
Fred Meyer, MA, CJM, CCHP
Managing Director

Date:
_12/12/2025_____

APPENDIX C: PRICING ASSUMPTIONS AND DETAILS

1. Regions covered by this project:



Golden State Finance Authority - Master Facility Information

County	Jail Facility	Street Address	NCCHC Accredited	ADP	Capacity	Annual Bkgs	Intake?	Medical Provider
North State Region								
Lassen	Lassen County Adult Detention Facility	1405 Sheriff Cady Lane Susanville, CA 96130	Yes	120	156	1,400	Yes	Wellpath
Modoc	Modoc County Jail	102 South Court Street Alturas, CA 96101	No	32	48		Yes	No Public Info
Del Norte	Del Norte County Jail	650 Fifth Street Crescent City, CA 95531	No		145		Yes	
Humboldt	Humboldt County Correctional Facility	901 Fifth Street Eureka, CA 95501	Withdrew App 2021	400	417		Yes	Wellpath Med/County MH and SUD
Trinity	Trinity County Correctional Facility	701 Tom Bell Road Weaverville, CA 96093	Info Req CSSA 2025		53		Yes	No Public Info
Tehama	Tehama County Jail	502 Oak Street Red Bluff, CA 96080	No		227		Yes	Tehama County Health Services Agency
Siskiyou	Siskiyou County Jail	315 South Oregon Street, Yreka CA 96097	No	101	104		Yes	Siskiyou County
Sacramento Sierra Region								
Yolo	Monroe Detention Center	140A Tony Diaz Drive Woodland, CA 95776	No		452		Yes	Wellpath
Sutter	Sutter County Jail	1077 Civic Center Blvd Yuba City, CA 95993	No	300	356		Yes	
Yuba	Yuba County Jail	215 5th Street Marysville, CA 95901	Info Req 2025 CSSA		428		Yes	Correctional Health Partners
Glenn	Glenn County Jail	141 S Lassen Street Willows, CA 95988	No		140		Yes	Wellpath
Colusa	Colusa County Jail	929 Bridge Street Colusa, CA 95932	Applied 8/2025	53	92		Yes	County Services
Lake	Lake County Jail	4913 Helbush Drive Lakeport, CA 95453	No		297	4,000	Yes	Wellpath
Placer	South Placer County Jail	11801 Go For Broke Road Roseville, CA 95678	No		420		Yes	Wellpath
Placer	Placer County Auburn Main Jail	2775 Richardson Drive Auburn, CA 95603	No		645		Yes	Wellpath
El Dorado	El Dorado County Jail - Placerville	300 Forni Road Placerville, CA 95567	No		303		Yes	
El Dorado	El Dorado County Jail - South Lake Tahoe	1051 Al Tahoe Blvd South Lake Tahoe, CA 9615	No		158	4,560	Yes	
Mono	Mono County Jail	49 Bryant Street Bridgeport, CA 93517	No	10	44		Yes	
Central Valley Region								
Fresno	Fresno County Jail	1225 M Street Fresno, CA 93721	Yes	2536	2427		Yes	Wellpath
Madera	Madera County Jail	195 Tozer Street Madera, CA 93638	No	425	650		Yes	
Merced	Merced County Main Jail	700 W 22nd Street Merced, CA 95317	No	200	225		Yes	Wellpath
Merced	John Latorraca Correctional Center	2584 W Sandy Mush Road El Nido, CA 95341	Yes	375	564		No	Wellpath
Kings	Kings County Jail	1570 Kings County Drive Hanford, CA 93230	Yes	422	576		Yes	Wellpath
Central Coast Region								
San Luis Obispo	San Luis Obispo County Jail	1585 Kansas Avenue San Luis Obispo, CA 93405	Yes	443	587	8,277	Yes	Wellpath
Santa Barbara	Santa Barbara County North Jail	2301 Black Road Santa Maria, CA 93455	Application 2025	360	376	6,000	Yes	Wellpath
Santa Barbara	Santa Barbara County Jail	4436 Calle Real Santa Barbara, CA 93110	Yes	448	819	7,500	Yes	Wellpath
Ventura	Ventura County Jail Pre-Trial Detention Facility	800 S Victoria Avenue Ventura, CA 93009	Yes	560	890	23,000	Yes	Wellpath
Ventura	Ventura County Jail Todd Road Facility	600 Todd Road Santa Paula, CA 93060	Yes	573	796	n/a	No	Wellpath
Bay Area Region								
Sonoma	Sonoma County Main Adult Detention Facility	2777 Ventura Avenue Santa Rosa, CA 95403	Yes	711	1413		Yes	Wellpath
Sonoma	Sonoma County North Facility	2254 Ordinance Road Santa Rosa, CA 95403	Yes		559		No	Wellpath
Napa	Napa County Department of Corrections	2210 Napa Vallejo Highway Napa, CA 94558	No		304		Yes	Contractor - Not Listed
Solano	Claybank Detention Facility	2500 Claybank Road Fairfield, CA 94533	No		385		No	Wellpath
Solano	Stanton Correctional Facility	2450 Claybank Road Fairfield, CA 94533	No		347		No	Wellpath
Solano	Solano County Justice Center Detention Facility	530 Union Avenue Fairfield, CA 94533	No		522		Yes	Wellpath

3. **Pricing and Proposal Assumptions by Region:**

North State Region

- Seven facilities within this region
- Site visit one facility per day
- Facility locations are spread out; projected two separate visits to cover region

Sacramento Sierra Region

- Eleven facilities in this region
- Site visit one facility per day
- Projected two separate visits to cover entire region

Central Valley Region

- Five facilities in this region
- Site visit one facility per day
- Projected one five-day trip for consulting team

Central Coast Region

- Five facilities in this region
- Site visit one facility per day
- Projected one five-day trip for consulting team

Bay Area Region

- Six facilities in this region
- Site visit one facility per day
- Projected one five-day trip for consulting team