

**ENCAMPMENT RESOLUTION FUNDING PROGRAM
ROUND 3-R (ERF-3-R)
COLLABORATIVE MEMORANDUM OF UNDERSTANDING
FOR PROJECT PARTNERS**

Between Empower Tehama, the City of Red Bluff, the County of Tehama, Pacific West Communities, the Poor and the Homeless Tehama County Coalition, the Tehama County Continuum of Care, and The Vitality Project, as the Administrative Entity for the Tehama County Continuum of Care

BACKGROUND

The State of California Interagency Council on Homelessness (“Cal ICH”) issued the Encampment Resolution Funding Program, Round 3-R (“ERF-3-R”) Notice of Funding Availability (“NOFA”) dated November 27, 2023 as authorized by Senate Bill 197 which was signed into law by Governor Gavin Newsom on June 30, 2022. As described in the NOFA, the grant administration work of Cal ICH transferred to the State Department of Housing and Community Development (“HCD”) on July 1, 2024. HCD now oversees the ERF-3-R program.

According to HCD, ERF-3-R is a competitive grant program available to assist local jurisdictions to provide services and supports to people experiencing homelessness in encampments that results in meaningful paths to safe and stable housing. Eligible applicants include counties, Continuums of Care (“CoCs”), and cities of any size.

On January 31, 2024, The Vitality Project (“TVP”) submitted an ERF-3-R application on behalf of the Tehama County Continuum of Care (“Tehama CoC”) and the partners named in this Memorandum of Understanding (“MOU”). TVP received an award letter, dated April 18, 2024, from Cal ICH in the amount of \$14,103,946.98. It is attached to this MOU as Exhibit A and specifies that the partners may begin expending eligible costs under the approved ERF project as of the date of the award letter (April 18, 2024). A standard agreement with HCD has been executed. All program funds must be expended by June 30, 2027.

PURPOSE OF THE AGREEMENT

ERF-3-R funds awarded to The Vitality Project, as the Administrative Entity for Tehama CoC, will support a collaborative program made up of existing and new projects, collectively referred to under the umbrella term “Rural Indoor Objective (RIO).” RIO is operated by nonprofit and governmental partners in Tehama County working together to bring unhoused people living in the area’s longest standing encampment sites indoors as quickly as possible and ultimately into safe, permanent housing.

RIO is comprised of multiple projects led by multiple partners and the success of ERF-3-R for the region as whole is dependent on ongoing intentional collaboration. Therefore, this agreement sets forth team and individual roles and responsibilities for Empower Tehama, the City of Red Bluff, the County of Tehama, Pacific West Communities, the Poor and the Homeless Tehama County Coalition, the Tehama County Continuum of Care, and The

Vitality Project, as the Administrative Entity for the Tehama County Continuum of Care who are collectively referred to as the "ERF Partners"

DECLARATIONS

1. The ERF Partners have a shared interest in addressing and remediating homelessness within the geographic area known as Tehama County.
2. The ERF Partners have a longstanding history of collaborating on development and implementation of plans and strategies for addressing homelessness.
3. The Tehama County Continuum of Care ("Tehama CoC") serves as the regional collaborative entity that makes funding determinations for homeless assistance programs and supports the county-wide homeless service system of care.
4. The intent of ERF-3-R funding is to assist local jurisdictions to provide services and supports to people experiencing homelessness in encampments that results in meaningful paths to safe and stable housing.
5. The ERF Partners individually and collectively chose to partner with Tehama CoC to implement the RIO Program using ERF-3-R funds in order to maintain the system of care for homelessness response in Tehama County.
6. The RIO Program consists of outreach and engagement, interim housing, permanent housing, and continuous supportive/case management services led by ERF Partners.
7. The ERF Partners acknowledge they have the appropriate staff and fiscal capacity to collaboratively implement the RIO Program.
8. Tehama CoC has designated The Vitality Project to serve as the Administrative Entity for funds received by Tehama CoC.
9. Tehama CoC will provide fiscal and programmatic oversight for local administration of ERF-3-R funds.

ROLES AND RESPONSIBILITIES

All ERF Partners hereby agree to:

1. Designate at least one representative to attend Team RIO (aka ERF Partners) meetings which may be held monthly or quarterly. This representative will be the liaison between said organization and the Team RIO members. Pacific West Communities may choose to begin attending Team RIO meetings in 2025 instead of 2024 due to the anticipated timeline of their project.
2. Work collaboratively with Team RIO members to review progress toward outcome goals and continuously plan throughout the implementation period. This includes providing updates on ERF-3-R funded projects in meetings and in writing.
3. Enter into contract with The Vitality Project for ERF-3-R grant funds and carry out the specific activities, projects, and tasks detailed in said contract.
4. During the entire term of this agreement, all ERF Partners will be construed to be independent contractors and nothing in this agreement is intended nor shall be

construed to create an employer-employee relationship or a joint venture relationship

5. If during the course of implementing the ERF-3-R program, an ERF Partner experiences challenges or roadblocks that may affect how the organization approaches an activity, project, or task, the ERF Partner will contact Tehama CoC and complete a form to request one or more modifications to the scope of work. These modifications are to be administrative and non-controversial in nature and may under no circumstances decrease the level of services as agreed to in the ERF-3-R application. Modifications are contingent upon approval by the State of California, Tehama CoC, and any other designee. Modifications that are administrative and non-controversial in nature will not trigger an amendment to this MOU. Significant modifications to any one ERF Partner's scope of work and/or budget may trigger an amendment to this MOU, to be decided upon a case-by-case basis by Tehama CoC / The Vitality Project in consultation with the ERF Partners. Significant modifications may include, but not be limited to, significant budget modifications and significant scope of work modifications. Significant modification requests are contingent upon approval by the State of California, Tehama CoC, and any other designee.
6. Provide Tehama CoC, The Vitality Project, or their designees fiscal and programmatic data related to the RIO Program. This may include, but not be limited to, written reports and interviews/meetings with staff members.
7. In general, work in good faith and establish a foundation of trust and partnership so that the RIO Program may provide high-quality services and operate as seamlessly as possible.

Empower Tehama hereby agrees to:

1. Victim Services – ERF-3-R Budget of \$619,164.91
 - a. Provide confidential non-congregate emergency shelter for domestic violence/sexual assault/human trafficking survivors from the prioritized encampments with safety needs, including supportive/case management services.
2. Behavioral Health Services – ERF-3-R Budget of \$130,835.09
 - a. Provide individual therapy services, group services, and healthy relationships education and support to individuals from the prioritized encampments on-site at PATH Plaza Navigation Center.
 - b. Coordinate and collaborate with PATH to provide said services on-site at PATH Plaza Navigation Center or at another location as agreed upon, with transportation to any location other than the PATH Plaza Navigation Center provided by either PATH or Empower Tehama based on the needs of the individual and the safety and mutual interest of both agencies.

The City of Red Bluff hereby agrees to:

1. Homeless Liaison Officer & City Park Maintenance- ERF-3-R Budget of \$368,760.60
 - a. Provide direct outreach, engagement, and service coordination to unhoused campers at the prioritized encampments.
 - b. Continue its regular maintenance of the grounds and restrooms at the three prioritized encampments that are city parks. Oversee the safe camping site at the city's Samuel Ayer Park, while designated as a safe camping location.

The County of Tehama hereby agrees to:

1. Mobile Crisis Team - ERF-3-R Budget of \$262,197.60
 - a. Coordinate the Mobile Behavioral Health Crisis Team to be co-located at PATH Plaza Navigation Center 24 hours per day and 365 days per year.
2. Mobile Outreach - ERF-3-R Budget of \$107,361.33
 - a. Provide weekly mobile medical services onsite alternating between the Samuel Ayer Park safe camping site and PATH Plaza Navigation Center.
3. Supportive Services - ERF-3-R Budget of \$372,085.50
 - a. Provide supportive/case management services onsite to the No Place Like Home tenants at RIO permanent supportive housing sites – The Bluffs Community Housing and Palm Villas at Red Bluff.

Pacific West Communities (PWC) hereby agrees to:

1. The Bluffs Community Housing – ERF-3-R Budget of \$800,000
 - a. Establish a 15-year supportive services operating reserve. Contract with a provider for voluntary, ongoing wraparound supportive services to tenants of the non-No Place Like Home units at The Bluffs Community Housing.
 - b. Encourage the contractor that will provide supportive services to tenants of the non-No Place Like Home units at The Bluffs Community Housing to send representation to RIO Team meetings and other collaborative meetings in the lead-up to implementation of these services and throughout their provision.

The Poor and the Homeless Tehama County Coalition (PATH) hereby agrees to:

1. PATH Plaza Navigation Center – ERF-3-R Budget of \$5,115,374.24
 - a. Operate the PATH Plaza Navigation Center which includes basic needs/day center, supportive/case management, and congregate overnight shelter services. Operate a non-congregate shelter for families, medically vulnerable, and participants for whom gendered dorms feel unsafe or uncomfortable.

2. PATH Street Outreach Services – ERF-3-R Budget of \$1,122,937.12
 - a. At least three times per week, visit one or more of the prioritized encampments to provide on-location supportive/case management services and/or distribute basic needs items (e.g. snacks, water, hygiene supplies, and trash bags, etc.). Provide weekly hauling away of trash bagged by campers at the prioritized encampments.
 - b. Coordinate with jurisdictions and vendors to provide clean, regularly serviced portable restrooms and hand-washing stations at prioritized encampments without access to public restrooms.
3. PATH Sale Transitional – ERF-3-R Budget of \$1,371,035.14
 - a. Sale Transitional - provide interim housing and supportive/case management services for single adults and families with children in non-congregate private sleeping units with shared kitchens, bathrooms, and common areas. Rehabilitate existing housing units.
 - b. Tiny Home Village – source, place-into-service, and manage 24 new units of non-congregate interim housing with dedicated supportive/case management services and on-site access to kitchen, laundry, restroom, and shower facilities.
4. PATH Rapid Rehousing - ERF-3-R Budget of \$868,703.04
 - a. Provide short- to medium-term deposit and rental assistance in permanent housing paired with supportive/case management services. Contact participants quarterly who have exited the program to offer resources, services, and supports.
5. PATH Moving Forward Mobile Home Program - ERF-3-R Budget of \$1,784,577.28
 - a. Source, place-into-service, and manage 15 fully furnished mobile home units in local mobile home park(s). Provide supportive/case management services and offer financial assistance for space rent.

Tehama County Continuum of Care hereby agrees to:

1. Grant Administration - ERF-3-R Budget of \$626,894.75
 - a. Oversee implementation of the RIO Program and administer ERF-3-R funds locally to ERF Partners. Manage accounting, audits, bookkeeping, collaboration, contracts, reporting, and technical assistance.
 - b. Verify and retain documentation of ERF-3-R uses and expenditures. Maintain all ERF-3-R records at least five years after the completion of the grant period.
2. Homelessness Management Information System - ERF-3-R Budget of \$277,237.21
 - a. Administer the local Homelessness Management Information System (HMIS), including monitoring, reporting, and training.
 - b. Manage the Coordinated Entry System (CES) including project queues and prioritization systems.

3. Systems Support - ERF-3-R Budget of \$276,783.17
 - a. Assist participants with applying for Supplemental Security Income (SSI) through the Substance Abuse and Mental Health Services Administration (SAMHSA) SOAR (SSI/SSDI, Outreach, Access, and Recovery) program.
 - b. Oversee RIO Program consultants: Housing Tools and the Lived Experience Engagement Coordinator.
 - c. Manage HMIS – pay the annual software license fee, set up the new system, and migrate historical data from the old system to the new system.

The Vitality Project hereby agrees to:

1. Co-carry out the activities listed for Tehama CoC. The Vitality Project (TVP) is a 501(c)3 nonprofit whose sole focus is supporting the activities of Tehama CoC and its member organizations. TVP is the Collaborative Applicant and Administrative Entity for Tehama CoC.

This agreement shall commence upon the date signed and shall terminate on June 30, 2027, or until all obligations to the ERF-3-R program have been fulfilled.

DEFINITIONS

1. Congregate/Non-Congregate – Per Tehama CoC, congregate is defined as multiple individuals/households per sleeping unit or room whereas non-congregate is defined as private sleeping units or rooms.
2. Coordinated Entry System (CES) – Per the U.S. Department of Housing and Urban Development (HUD), standardizes how people who are unhoused or who are at risk of being unhoused are assessed and prioritized for housing and services.
3. Homelessness Management Information Systems (HMIS) – Per HUD, defined as information technology systems that are used to collect and report on client-, program-, and system-level data for housing and services that serve those who are unhoused or at risk of being unhoused.
4. Interim housing – Per the ERF-3-R standard agreement boilerplate and referred to as "interim sheltering", limited to newly developed clinically enhanced congregate shelters, new or existing non-congregate shelters, and operations of existing navigation centers and shelters based on demonstrated need that are well suited for eligible persons.
5. Mobile homes – Per Tehama CoC, defined as including trailers or campers, manufactured homes, commercial modular homes, and floating homes, which are situated in one place and function as a household's permanent home.
6. Navigation center – Per Tehama CoC, defined as a service-enriched emergency shelter for households experiencing or at-risk of homelessness. A navigation center

uses a low barrier and Housing First model to assist households in accessing supportive/case management services and obtaining permanent housing.

7. Street outreach – Per the ERF-3-R standard agreement boilerplate, includes assisting eligible persons to access crisis services, interim housing options, and permanent housing and services.
8. Supportive/case management services – Per the ERF-3-R standard agreement boilerplate and referred to as “services coordination”, includes access to workforce, education, and training programs, or other services needed to improve and promote housing stability for eligible persons, as well as direct case management services being provided to persons.
9. Rapid rehousing – Per the ERF-3-R standard agreement boilerplate, includes housing identification services, rental subsidies, security deposits, incentives to landlords, and holding fees for eligible persons, housing search assistance, case management and facilitating access to other community-based services.

By signature below, the undersigned representatives for each partner entity confirm that they are authorized to enter into this agreement on behalf of their respective agency and agree to the terms set forth herein.

For Empower Tehama:

Daniel Buchanan, MSW, Executive Director, Empower Tehama

Date

By signature below, the undersigned representatives for each partner entity confirm that they are authorized to enter into this agreement on behalf of their respective agency and agree to the terms set forth herein.

For the City of Red Bluff:

Tom Westbrook, City Manager, City of Red Bluff

Date

Approved as to form:

Sophia R. Meyer, City Attorney, City of Red Bluff

Date

By signature below, the undersigned representatives for each partner entity confirm that they are authorized to enter into this agreement on behalf of their respective agency and agree to the terms set forth herein.

For the County of Tehama:

 _____	<u>3-5-25</u>
Jayme S. Bottke, Executive Director	Date

Approved as to form:

_____	_____
County Counsel, Tehama County	Date

By signature below, the undersigned representatives for each partner entity confirm that they are authorized to enter into this agreement on behalf of their respective agency and agree to the terms set forth herein.

For Pacific West Communities:

Caleb Roope, President/CEO, Pacific West Communities

Date

By signature below, the undersigned representatives for each partner entity confirm that they are authorized to enter into this agreement on behalf of their respective agency and agree to the terms set forth herein.

For the Poor and the Homeless Tehama County Coalition ("PATH"):

Collen Lewis, Executive Director, PATH

Date

By signature below, the undersigned representatives for each partner entity confirm that they are authorized to enter into this agreement on behalf of their respective agency and agree to the terms set forth herein.

For the Tehama County Continuum of Care ("Tehama CoC"):

Johnna Jones, Chairperson, Tehama CoC Executive Council

Date

By signature below, the undersigned representatives for each partner entity confirm that they are authorized to enter into this agreement on behalf of their respective agency and agree to the terms set forth herein.

For The Vitality Project:

Andrea C. Curry, Executive Director, The Vitality Project

Date

EXHIBIT A: ERF-3-R AWARD LETTER



California Interagency Council on Homelessness

BUSINESS, CONSUMER
SERVICES AND
HOUSING AGENCY

April 18, 2024

Tehama County CoC
Attn: Andrea Curry
P.O. Box 9189
Red Bluff, CA 96080

Gavin Newsom,
Governor

Tomiquia Moss,
Secretary

801 Capitol Mall
Suite 601
Sacramento, CA 95814
(916) 651-2820
bcsh.ca.gov/calich

**RE: ERF-3-R Award Announcement – Tehama County CoC
Award Amount: \$14,103,946.98**

Dear Andrea Curry:

The Business, Consumer Services and Housing Agency's (BCSH) California Interagency Council on Homelessness (Cal ICH) is pleased to announce that the **Tehama County CoC** has been awarded an **Encampment Resolution Funding Round 3 (ERF-3-R)** grant in the amount of **\$14,103,946.98**. This letter constitutes notice of the award of ERF-3-R funds. Please note that this letter does not constitute the formation of a contract between the State and the **Tehama County CoC**.

The Tehama County CoC will receive its full disbursement of funds after the Standard Agreement is fully executed. Please be advised that this award is subject to the terms and conditions of the Standard Agreement.

Due to the imminent transition of all Cal ICH grant programs to the Department of Housing and Community Development (HCD) and the inability of the State Controller's Office to issue payments in June, you will not receive your Standard Agreement for this award until July. Please note that your jurisdiction may begin expending eligible costs under your approved ERF project as of the date of this award letter. Eligible costs may be reimbursed once a Standard Agreement is executed between the Tehama County CoC and the State and you receive your full award. The Tehama County CoC will not acquire any legal or equitable rights to the ERF-3-R award until a Standard Agreement is executed.

You may reference the [ERF-3-R Notice of Intent to Award](#) on the Cal ICH website.



California Interagency Council on Homelessness

Congratulations on your successful application. For further information or if you have any questions, please contact me at Jeannie.McKendry@bcsh.ca.gov or calichgrants@bcsh.ca.gov.

Sincerely,

Jeannie McKendry

Jeannie McKendry
Grants Development

EXHIBIT B: RIO PROJECT INFORMATION PACKET



Tehama County Continuum of Care

**Rural Indoor Objective (RIO)
Program Design**

Encampment Resolution Funding (ERF-3-R)

Key Proposal Responses and information on
Additional Requirements

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More information on the Encampment Resolution Funding Round 3-R Program on California Interagency Council on Homelessness website at:

https://bcsh.ca.gov/calich/erf_program.html

ERF-3-R AWARD SUMMARY

On November 27, 2023, the California Interagency Council on Homelessness (Cal ICH) published a [Notice of Funding Availability \(NOFA\)](#) for Round 3-R of the [Encampment Resolution Funding](#) program (ERF-3-R). As stated in Section I.C of the ERF-3-R NOFA, the objective of the ERF program is to “... fund actionable, person-centered local proposals that resolve the experience of unsheltered homelessness for people residing in encampments. Resolving these experiences of homelessness will necessarily address the safety and wellness of people within encampments, resolve critical encampment concerns, and transition individuals into interim shelter with clear pathways to permanent housing or directly into permanent housing, using data-informed, non-punitive, low-barrier, person-centered, Housing First, and coordinated approaches.”

Tehama CoC submitted a proposal to Cal ICH in response to the ERF-3-R NOFA, requesting a total of \$14,103,946.98, on January 31, 2024, the deadline to be considered for funding under “Window 1” of the NOFA. On April 18, 2024, Cal ICH released the first [Notice of Intent to Award](#) for ERF-3-R, announcing their intent to award a combined total of \$191,859,313.05 to 20 proposals received in Window 1. Tehama CoC's proposal was listed among those to be awarded. Two press releases were published by the State of California that same day that included information on the ERF-3-R awards, one from Cal ICH ([here](#)) and another from the Governor's Office ([here](#)). On April 19, 2024, Tehama CoC received an Award Letter via email from Cal ICH confirming the award (7.a – Attachment A).

ERF-3-R funds awarded to Tehama CoC will support a collaborative program made up of existing and new projects, collectively referred to under the umbrella term “Rural Indoor Objective (RIO)”. As described in the CoC's proposal:

Rural Indoor Objective (RIO) is a collaborative project made up of new and existing projects operated by nonprofit and governmental partners in Tehama County working together to bring people living in the area's longest-standing encampment sites indoors as quickly as possible and ultimately into safe, permanent housing.

RIO is made up of 4 main components:

Outreach & Engagement will include traditional Street Outreach Services (SOS), mobile healthcare services, safe camping, and drop-in, facility-based day shelter services.

Interim Housing (IH) options, for those who choose to include this step in their journey, will include non-congregate and clinically enhanced congregate shelter as well as medium-term (6-12 mos.) bridge housing. Shelter will be provided primarily at PATH Plaza Navigation Center, a facility currently under construction in Red Bluff. Bridge housing will include placement at one existing project or at a new tiny home village. Interim housing for DV survivors with safety needs will be provided confidentially by Empower Tehama.

Permanent Housing options will include Rapid Rehousing (RRH), placement at one of two Permanent Supportive Housing (PSH) projects currently under

development or in a new manufactured housing unit, with assistance with space rent available if needed.

Continuous Case Management services will be offered to participants throughout all housing phases and will feature Individualized Case Plans developed using a true Participant Choice approach.

Applicants were permitted to prioritize multiple non-contiguous encampment sites provided that the demographics and service needs of the residents of those encampments were similar and the same set of services and service providers would be used to resolve the encampment residents' experiences of homelessness across the prioritized sites. Tehama CoC's proposal included a plan for resolving five (5) local encampments as shown in orange on the attached map.

RIO hopes to serve approximately 275 unsheltered individuals, with a goal of connecting no fewer than 183 with permanent housing.

Just over 36% of the awarded ERF-3-R funds will support approximately 80% the cost of operating **PATH Plaza Navigation Center**, including the overnight shelter and day services programs, for the project's first three years.

Projects that will support RIO's Outreach & Engagement component include the **City of Red Bluff's Homeless Liaison Officer, Tehama County Health Services Agency's Mobile Outreach and Mobile Crisis Team** projects, **PATH Street Outreach Services**, and the **Day Shelter/Basic Needs Services** to be conducted at **PATH Plaza Navigation Center**.

Projects that will support the Interim Housing component of the collaborative project include the **overnight shelter program at PATH Plaza, PATH Sale Transitional**, capacity of which will be expanded through this and other funding and **Empower Tehama's confidential DV emergency shelter** services.

Projects that will support the Permanent Housing component include PATH Rapid Rehousing, which pairs short- to medium-term rental assistance with intensive case management services, **The Bluffs Community Housing**, for which ERF-3-R funds will support the cost of providing ongoing supportive services for tenants in 25 units dedicated to people experiencing homelessness, **Tehama County Health Services Agency - Supportive Services**, which will provide supportive services to tenants in permanent supportive housing units available to persons experiencing homelessness who also have serious mental health disorders, and the **Moving Forward Mobile Home Program**. The primary activity to be conducted by the PATH Moving Forward Mobile Home Program, the only project in the RIO list that is entirely new, will be the purchase of 15 new mobile home units (13 one-bedroom and 2 two-bedroom) to be placed in mobile home spaces in the newly renovated New Meadows mobile home park.

Case Management will be provided to participants throughout all phases and components of the project and will include individualized case plans and connections to specialized services based on individual need. Specialized services to which participants can be connected include those supported by ERF funds, including individual therapy services, group services, and healthy relationships education and support to be provided by

Empower Tehama on-site at PATH Plaza, and services already in existence as operated by community partners, including access to public benefits, employment training and job search, medical, behavioral health and substance use recovery services.

Funds awarded through ERF-3-R funds will be disbursed to The Vitality Project (TVP), as the Administrative Entity for Tehama CoC, and disbursed by TVP to project partners according to guidance provided by Cal ICH. Per the Award Letter received on April 19, 2024, TVP anticipates receiving the Standard Agreement from Cal ICH in July, after which TVP will prepare subgrantee agreements.

A kick-off meeting for project partners is being held on May 20, 2024 for the purpose of reviewing the funded proposal, further defining roles and responsibilities, and establishing collaborative processes in furtherance of ERF-3-R objectives. The partners will meet regularly throughout the ERF-3-R implementation period to collaborate and review progress towards outcomes goals.

PROPOSAL OVERVIEW

Proposal Summary

Summarize the proposed Encampment Resolution Fund (ERF) project, including an overview of all key components and/or phases of the project that will be funded in whole or in part with ERF-3-R resources. (1500-character limit)

Rural Indoor Objective (RIO) is a collaborative project made up of new and existing projects operated by nonprofit and governmental partners in Tehama County working together to bring people living in the area's longest-standing encampment sites indoors as quickly as possible and ultimately into safe, permanent housing.

RIO is made up of 4 main components:

Outreach & Engagement will include traditional Street Outreach Services (SOS), mobile healthcare services, safe camping, and drop-in, facility-based day shelter services.

Interim Housing (IH) options, for those who choose to include this step in their journey, will include non-congregate and clinically enhanced congregate shelter as well as medium-term (6-12 mos.) bridge housing. Shelter will be provided primarily at PATH Plaza Navigation Center, a facility currently under construction in Red Bluff. Bridge housing will include placement at one existing project or at a new tiny home village. Interim housing for DV survivors with safety needs will be provided confidentially by Empower Tehama.

Permanent Housing options will include Rapid Rehousing (RRH), placement at one of two Permanent Supportive Housing (PSH) projects currently under development or in a new manufactured housing unit, with assistance with space rent available if needed.

Continuous Case Management services will be offered to participants throughout all housing phases and will feature Individualized Case Plans developed using a true Participant Choice approach.

People to be Served

Number of people currently residing in prioritized encampment site 170

Potential inflow of people into the prioritized encampment site during the grant term. 105

Of people currently residing in prioritized encampment site, how many will be served by this proposal? 170

Given the potential for inflow of people into the prioritized encampment site, how many people are projected to be served across the entire grant period? 275

Of people projected to be served across the entire grant period, number of people projected to transition into interim housing. 246

Of people projected to be served across the entire grant period, number of people projected to transition into permanent housing 183

*This should include both people who transition directly into permanent housing **and** people who may first transition into interim housing.*

Is the prioritized encampment site part of a larger encampment area? No

Encampment Information

1. Briefly describe the **characteristics of the people residing within the prioritized encampment site**, including demographics, household compositions, disabilities, and projected service and housing needs. Include how this information was gathered. (1500-character limit)

If this proposal seeks to serve a particular target population, specify and describe.

Based on data gathered by Street Outreach workers and through the 2023 PIT Count, it is estimated that about 170 unduplicated individuals currently reside within the prioritized areas.

The demographic characteristics of unhoused campers is consistent across the sites, which are primarily inhabited by older adults, with 51% of the encampments' current residents being between the ages of 35 and 54 and another 28% being age 55 or older. 13% are aged 25-34, and just over 5% are youth aged 18-24. Less than 4% are under the age of 18, all of whom are members of a small number of households with children currently in residence. 98% of all households are made up only of adults, and of those, 76% are single-adult households.

Almost 80% of the encampments' residents identify as white alone, and 7% identify as Hispanic or Latino. About 8% of encampment residents identify as American Indian, Alaska Native or Indigenous, a group significantly overrepresented in the unsheltered population of Red Bluff, where native or indigenous people make up only approximately 1.6% of the overall population.

Approximately 40% of unhoused campers at these sites meet both the disabling conditions and length of time/number of times homeless criteria of the chronically homeless definition, however, that the median length of time homeless across the group is 446 days and many have declined to disclose disability information and/or access to care suggests that this is likely an undercount.

2. Briefly describe **physical characteristics of the prioritized encampment site** in which the people you are proposing to serve are residing. The description must include the specific location, physical size of the area, the types of structures people are residing in at the site, whether vehicles are present, and any other relevant or notable physical characteristics of the site. (1000-character limit)

This proposal seeks to prioritize five sites that, while geographically non-contiguous, are all located within a 1-mile radius of the city center of Red Bluff, are similar in topography. Each site is at least partially located in primary floodplain and characterized by small rolling hills, ravines, gullies and wooded areas and patches of thick brush. Covering a combined total of approximately 90 acres, the sites include portions of Red Bluff River Park, Dog Island/Samuel Ayer Park, Forward Park, under and around a partial-cloverleaf I-5 interchange and a landlocked area of north of Walnut St. and east of Baker Rd. Most residents of these sites stay in tents or lean-tos, often using natural land features as

windbreaks and to obscure the visibility of their camps, however, a small number of vehicles - mostly RVs that are not roadworthy or safe to inhabit - are present on the westernmost site, which has seasonably passable dirt in-roads.

3. Why is this encampment site being prioritized? Applicant should identify any distinguishing needs and/or vulnerabilities of the people living in this encampment and/or any health, safety, or other concerns that led the applicant to prioritize this site over other encampments. (1000-character limit)

ERF authorizing legislation requires funding be used for "prioritized" encampments. Applicants must, therefore, provide a justification for the prioritization of the encampment proposed to be served. Except in very small communities where it may be possible to justify prioritizing all of a small number of encampments for resolution using this fund source, ERF is not intended to be used to fund a community-wide encampment resolution program.

The impetus for prioritizing these sites is two-fold.

First, the prioritized encampments are home to the most vulnerable people experiencing homelessness in Tehama County, who have been homeless the longest, and who face the most and most significant barriers to accessing housing. Despite long-standing policies intended to prioritize them for services, a near total lack of shelter and permanent housing options that could meet their needs has left most waiting for years. With long-awaited solutions to both on the horizon, now is the ideal time to ensure they are truly prioritized.

Secondly, the prioritized sites are particularly dangerous and ill-suited for habitation. Each of these sites is prone to flooding in winter, at high risk of fire in summer and fall, or both. The most recent flooding incident occurred in 2023, when Samuel Ayer Park campers awoke in the middle of the night to water rising around them and had to evacuate with help from advocates and first responders.

4. Is the prioritized site on a state right-of-way?

Yes – partially

The provided map should clearly indicate the area of the prioritized encampment. The map may also indicate the location of other key service, shelter, and housing resources described in this proposal.

Attachment: **Map (See Page 43)**

Proposal's Outcomes

5. What outcomes does this proposal seek to accomplish by 6/30/2027? Outcomes should be specific, measurable, attainable, relevant, and time-bound (SMART). (1000-character limit)

1. By 1/1/2025, outreach contacts will have been made to no fewer than 120 persons residing in RIO encampments, including opportunities to complete CE assessments.
 2. Throughout the ERF grant period, no less than 65% of bednights provided at PATH Plaza will be for RIO participants.
 3. By 6/30/27, no fewer than 70 RIO participants with significant barriers to obtaining permanent housing will have accessed interim housing at Sale Transition and/or the Tiny Home Village.
 4. By 6/30/27, no fewer than 65 RIO participants will have been placed in permanent supportive housing.
 5. By 6/30/27, through RRH or RRH-comparable assistance, using ERF-3-R or leveraged project funds or through community partner programs. no fewer than 100 RIO participants will have moved into permanent housing.
 6. No more than 6% of RIO participants placed in permanent housing and no more than 15% of RIO participants placed in interim housing will experience returns to unsheltered homelessness within the grant period.
-

6. What are the primary activities the applicant will implement to achieve each of the proposal's outcomes? (1000-character limit)

- A. Conduct targeted outreach to RIO encampment sites to engage campers and conduct CE assessments.
 - B. Integrate CE assessments into intake procedures at PATH Day Center (PDC) and PPNC-DS.
 - C. On or around 4/15/24, PATH Plaza Navigation Center (PPNC) will begin providing Day Shelter (PPNC-DS) and Overnight Shelter (PPNC-OS). PPNC-OS beds will be filled using Tehama Coordinated Entry (TCE) with RIO campers designated and prioritized for 80% of initial bed enrollments.
 - D. PATH will offer case management to RIO campers beginning in encampments and continuing through successful placement in permanent housing, with check-in calls at regular intervals after exiting services.
 - E. RIO participants assessed to have significant barriers to obtaining permanent housing will be prioritized for interim housing at Sale Transitional or Tiny Home Village.
 - F. RIO campers will receive 2 additional prioritization point in CE Project Queues for RIO-participating RRH and PSH projects.
-

7. How will the applicant measure progress towards the proposal's outcomes? (1000-character limit)

Progress towards RIO project outcomes will be tracked primarily through regular generation of one or more custom HMIS reports. Except where prohibited by law, all project partners providing traditional street outreach, day shelter and/or interim or permanent housing are required to enter data into Tehama HMIS, which is administrated by The Vitality Project (TVP) on behalf of Tehama CoC. The same system houses Tehama Coordinated Entry (TCE) and, through custom-developed forms, doubles as a Case Management record system for PATH. Where data regarding Victim Services (including interim and/or permanent housing for victims) or clinical services for which records are protected by law, TVP will request aggregate data from providers regarding the number of RIO participants served to measure progress towards RIO outcomes. Progress towards proposal outcomes will be reviewed at quarterly RIO meetings, where areas for improvement or gaps in services can be identified and addressed.

8. Are there any local ordinances, resources, or other factors that may hinder achieving the proposal's outcomes? If so, how will the applicant navigate these challenges? (1000-character limit)

City of Red Bluff ordinances include prohibitions on overnight camping and erecting structures in parks and recreation areas under the jurisdiction and control of the City, however, these are not currently being enforced in cases in which a person has no place else to go. The City has further demonstrated its commitment to resolving unsheltered homelessness through connecting people to services and promoting the creation of sufficient interim and permanent housing through formally designating, in 2022, a portion of Samuel Ayers Park (SAP) as a temporary sanctioned and safe camping area, maintaining and even improving the designated area for the safety and comfort of its unhoused campers, supporting development of the PATH Plaza Navigation Center (PPNC) and two planned affordable housing projects that include PSH units, and through creation of the Homeless Liaison Officer position, whose duties include outreach to encampments and facilitating connections to services.

9. Does this proposal fund a standalone project, or is the proposed project one component of a larger initiative?

Larger initiative

If it is part of a larger initiative, describe the role and significance of this project in achieving the objectives of the larger initiative. (1000-character limit)

The proposed project focuses on resolving unsheltered homelessness for the county's most vulnerable people experiencing homelessness, who are living in the five encampments in the county's largest city that have been determined to be the most persistent and least safe for habitation, however, all and RIO project partners are active participants in overall strategic planning and cross-system collaboration for preventing and responding to homelessness and housing insecurity throughout the entirety of Tehama County, which

includes the areas in and around the centrally-located City of Red Bluff and the City of Corning, located in southern Tehama County, as well as in a number of outlying townships and incorporated areas. In addition to its wider geographical focus, the scope of this larger initiative includes planning and collaborative responses to homelessness and overall access to safe and affordable housing for all Tehama County residents.

Centering People

10. Describe how the perspectives of people with lived experience of homelessness meaningfully contributed to the content of this proposal? How will people with lived experience be part of the implementation of this ERF project? If individuals living in the encampment site were included in the development of this proposal, describe how their input was obtained and how that input shaped the proposal. (1000-character limit)

Feedback on current service delivery and input on the types of services needed was obtained from people with lived experience (PLE), including individuals currently living within the encampment site through one-on-one interviews conducted by street outreach workers, group discussions at a weekly meeting held at the sanctioned area of Samuel Ayer Park, and through addition of questions to the 2023 Point in Time Count survey designed to gauge interest in interim and permanent housing across populations and encampment sites. Input and participation from PLE will continue to be included in the project's implementation through Tehama CoC's new Lived Experience Advisory Board (LEAB), whose membership will include one or more RIO participants, through one-time and short-term opportunities for PLE to provide input, and through an ongoing commitment of project partners to hiring staff with lived experience and providing authentic and substantive opportunities for them to inform program design.

11. Briefly describe how the proposal exemplifies Housing First approaches as defined in Welfare and Institutions Code section 8255. (1000-character limit)

RIO programs and services are designed to meet people where they're at and connect them to permanent housing as quickly as possible, without pre-conditions, including factors related to sobriety or substance use. Supportive services are offered across all components on a voluntary basis, and access to housing, including interim housing beds, rental assistance, and permanent supportive housing units is not contingent on participation in supportive services.

Interim and permanent housing providers fill vacancies in caseloads using Tehama Coordinated Entry (TCE), which promotes adherence to Housing First principles by prioritizing interested participants according to vulnerability rather than "housing readiness".

Tehama CoC provides support and technical assistance to projects on implementation of Housing First principles, including on-site trainings and consultations, connections to training resources offered by funders and subject area experts, policy and procedure reviews.

12. Describe how each of the following service delivery practices are incorporated into the outreach, interim shelter (if applicable), and permanent housing aspects of the proposed ERF project: (a) individual participant choice and (b) trauma informed care. (1000-character limit)

RIO services have been developed through a trauma-informed lens that recognizes that to be effective, supportive services must be provided in a manner that promotes restoration of a participant's sense of safety and respects and empowers their autonomy. All RIO project staff undergo training in providing trauma-informed care, including recognizing the impacts of trauma, reflective listening and motivational interviewing and honoring participants' trust.

Case management focuses on setting achievable goals that align with participants' unique strengths, and preferences, including in the supportive services in which they choose to participate and the type(s) of housing services they choose to accept.

Additionally, projects facilitate access to services designed to address trauma and promote resilience, including professional therapy services, services that prioritize immediate and ongoing safety for survivors of domestic violence, sexual assault and human trafficking.

13. Describe how harm reduction principles will be incorporated into the outreach, interim housing (if applicable), and permanent housing aspects of this ERF project. (1000-character limit)

All RIO projects, including interim and permanent housing projects, feature low barrier access to services with no abstinence or sobriety requirements and prioritize empowering participants with the knowledge to make informed decisions about their own health and well-being. Projects offer information and connections to confidential medical and therapeutic services and sources for obtaining supplies that encourage safer use practices, including naloxone, fentanyl test strips and condoms, as well as connections to substance use recovery services and community supports, including medication assisted treatment (MAT), 12-step and faith-based recovery groups where there is participant interest in reducing substance use.

14. Describe the services that will be provided to improve people's health, dignity, and safety while they continue to reside within the prioritized encampment site. (1000-character limit)

The City of Red Bluff will continue its regular maintenance of grounds and restrooms at the 3 prioritized sites that are city parks. Portable restrooms and handwashing stations will be placed at other sites where sites are sufficiently level and access for servicing vehicles can be accommodated. These will be serviced on a regular schedule.

Restrooms, showers and clothing are currently available to unsheltered persons at the PATH Day Center (PDC) and will be integrated into the PATH Plaza Navigation Center (PPNC) when it opens in April/May of 2024.

PATH Street Outreach Services (SOS) visits prioritized sites 3x per week to distribute basic needs items (snacks, water, hygiene supplies, trash bags) and weekly hauling away of trash bagged by campers, will be expanded to include service to more remote and less accessible camps.

The TCHSA Mobile Clinic will continue its on-location services to encampment sites to distribute health/first aid supplies and connect campers to ongoing care.

15. Identify what controls are or will be in place to ensure that all ERF-3-R funded parties will not penalize homelessness. The term “penalize homelessness” means to impose, by a governmental unit, criminal or civil penalties on persons who are homeless in a manner that is related to those persons’ engagement in necessary human activities, including sleeping, resting, and eating. (1000-character limit)

The Red Bluff Police Department (RBPd), in whose jurisdiction all prioritized encampment sites are located, are full and active partners in the proposed project and have an established policy to “guide officers during all contacts with the homeless that ensures that homelessness is not penalized.” It reads, in part:

“... The Red Bluff Police Department recognizes that members of the homeless community are often in need of special protection and services. The Red Bluff Police Department will address these needs in balance with the overall mission of the department. Therefore, officers will consider the following when serving the homeless community.

“It is the policy of the Red Bluff Police Department to provide law enforcement services to all members of the community, while protecting the rights, dignity, and private property of the homeless. Homelessness is not a crime and members of this department will not use homelessness solely as a basis for detention or law enforcement action.”

16. Describe how this proposal considers sanitation services for people residing in the prioritized encampment. This may include but is not limited to non-intrusive, curb-side waste removal and access to clean and available bathrooms. (1000-character limit)

PATH Street Outreach Services (SOS) conducts 3x weekly outreach visits to encampment sites. As part of these services, they deliver empty garbage bags every Tuesday and pick up bagged garbage every Thursday. This service has been ongoing since 2020 and was implemented in direct response to a request from encampment residents and has exceeded all expectations in terms of its impacts on the physical environment of the encampment sites, the rapport between campers and outreach staff, and even public perception of the sites and their residents.

Permanent restrooms are available and maintained by City of Red Bluff Public Works at the 3 RIO sites that are located within city-managed parks. Where not sufficient to accommodate the number of campers present at these sites and at sites not located in a park, rented portable restrooms and hand-washing stations will be placed as part of this project with regularly scheduled servicing and cleaning.

IMPLEMENTATION

Core Service Delivery and Housing Strategies

17. Describe the proposed outreach and engagement strategy, case management, and / or service coordination for people while they are continuing to reside within the encampment site. Quantify units of service to be delivered including the ratio of staff to people served, frequency of engagement, and length of service periods. (2000-character limit)

RIO's outreach and engagement strategy includes maintaining the consistency existing in-encampment and drop-in services, expanding these services to include paths to housing, leveraging existing relationships with unhoused campers to promote participation in expanded services, and establishing new relationships with campers who have not previously engaged in services.

Existing outreach and engagement services to be maintained throughout the grant period include two projects operated by Poor and the Homeless Tehama County Coalition (PATH) – Street Outreach Services (SOS) (3x weekly, 4 SO Advocates: 130 campers) and PATH Day Center (PDC) (8-5, 7days/week, 5 Staff: ~50 participants daily), Mobile Health Services provided by Tehama County Health Services Agency (TCHSA) (weekly, 6 healthcare staff: 35-60 served per visit) and direct outreach and coordination provided by the City of Red Bluff (CoRB) Homeless Liaison Officer (HLO), a position housed within the Red Bluff Police Department (RBPD) (5 days/week, 1 HLO: 130 campers).

Expansion of outreach and engagement services will begin in the Spring of 2024 and will coincide with the opening of PATH Plaza Navigation Center (PPNC). Services currently provided at PDC will transition into the PPNC and PATH's case management services will be expanded to offer services previously only available at physical service sites on location in encampments alongside SOS service provision. (2x weekly, 2 Case Managers: 30 campers per visit).

As engaged campers are transitioned to interim and permanent housing through case management and resource navigation services, SOS and RBPD's HLO will shift focus to conducting outreach to with campers who have historically declined to engage in services, which will include accessing more secluded areas of RIO encampment sites and may include additional flexibility of services to meet individual needs. (3x weekly, 5 staff combined: 40-60 campers per visit).

18. Describe the role of Coordinated Entry in the context of this proposal and how Coordinated Entry policies or processes will support and / or hinder the implementation of this proposal. (1000-character limit)

The prioritized sites have been selected based on the known characteristics of their residents. These characteristics already result in high prioritization through TCE even absent any additional prioritization points. Expanding Street Outreach services to offer in-encampment access to TCE assessments represents the first step in expanding access to services through implementation of this proposal.

To further promote access to housing services for RIO campers, their assessments will be tagged with a "RIO" designation in TCE. For projects that have a RIO set-aside, this tag will allow them to identify participants to fill openings within that set-aside. On Projects Queues for projects that have committed to prioritizing RIO participants throughout the grant period but who do not have a RIO set-aside, assessments with a RIO tag will receive two additional prioritization points.

19. Describe each of the specific (a) interim housing and (b) permanent housing opportunities that will be used to achieve the proposed outcomes of this ERF project. Demonstrate that any ERF-3-R funded interim housing capacity is either non-congregate or clinically enhanced congregate shelter. (2000-character limit)

Interim Housing:

PATH Plaza Navigation Center Overnight Shelter (PPNC-OS) is a clinically enhanced congregate shelter 24/7/365 operation, on-site case management and behavioral health services. Scheduled to open in April 2024 using leveraged funds. RIO participants projected to be served: 250

PATH Non-Congregate Shelter: Motel shelter for PPNC-OS overflow for families, medically vulnerable, participants for whom gendered dorms feel unsafe or uncomfortable. RIO to be served: 50

Empower Tehama Domestic Violence Emergency Shelter (ETDV-ES) will provide non-congregate shelter for RIO participants who are victims of DV/SA/HT and for whom placement at other interim housing pose a safety risk. RIO to be served: 80

Sale Transitional offers accommodations for single men, single women and families with children in a non-congregate setting with shared kitchens, bathrooms and common areas. RIO to be served: 30

Tiny Home Village: 22 new units of non-congregate interim housing will be added on property already owned by PATH. RIO to be served: 48

(Participants projected to be served in interim housing may overlap/duplicate between projects.)

Permanent Housing:

PATH Rapid Rehousing (PATH-RRH) provides short-term rental assistance in permanent housing paired with case management. RIO to be served: 82

Moving Forward will offer use of project-owned, new manufactured homes in a recently rehabilitated mobile home park, with or without financial assistance with space rent, paired with ongoing case management. RIO to be served: 20

The Bluffs Community Housing, 40 units of permanent supportive housing with project-based vouchers attached. 15 units for NPLH-eligible tenants, 25 dedicated to households exiting homelessness. Estimated lease-up: 12/31/2025. RIO to be served: 40

Palm Villas at Red Bluff, 60 total units with project-based vouchers attached. 10 units for NPLH-eligible tenants, 45 standard low-income affordable units. Estimated lease-up: 12/31/2025. RIO to be served: 10

20. Demonstrate the applicant's commitment and ability to deliver permanent housing solutions to the people residing in the prioritized encampment, including by providing examples of prior successful efforts to permanently house similarly situated individuals. (2000-character limit)

The first significant efforts to support people experiencing homelessness in Tehama County in accessing permanent housing began in 2017, when RIO project partner PATH began providing Rapid Rehousing (RRH) services through a small award of ESG funds. With the opening of the county's first-ever PSH project still six years away, this small RRH program necessarily developed strategies for assisting even the highest-need individuals and households achieve stability. In the time since, PATH RRH has successfully housed 450 persons in over 200 households, 72 of which included one or more chronically homeless persons.

In 2023, the county's first-ever PSH units became available at Olive Grove Apartments in Corning, made possible through use of MHSA and NPLH funding awarded to Tehama County Health Services Agency (TCHSA). Potential tenants for these 14 PSH units for people with Serious Mental Health Disorders exiting homelessness were successfully identified and prioritized through Tehama

Coordinated Entry (TCE). In a few cases, TCHSA connected with RIO partners PATH and Empower Tehama to collaborate on locating that individuals who were challenging to locate and on assisting potential tenants with the application and document verification process. As of March 2023, all units were leased up and nearly half of the 14 tenant households had histories in one or more the encampment sites prioritized in this proposal.

As a result of the ongoing commitment of local partners to expand local capacity for ensuring that the most vulnerable people experiencing homelessness in Tehama County, of which the people residing in the prioritized encampments make up a large part, the county's total number of PSH units is slated to increase by over 350% by the end of 2025 when two additional projects are placed into service. Combined, The Bluffs Community Housing and Palm Villas at Red Bluff will include 25 units of PSH for NPLH tenants and 25 more dedicated to households exiting homelessness.

21. Describe how this proposal is tailored to meet the needs and preferences of people residing within the prioritized encampment. (1500-character limit)

Where applicable, identify the people, data, evidence, and / or other sources of information that was relied upon for this proposal.

Projects included in this proposal were either designed specifically for this project or are existing projects selected for inclusion because they have been designed in such a way to make them particularly suited to serving this group.

The design of services currently provided by SOS, including weekly garbage pick-up services, as well as the planned expansion to include in-encampment Case Management services, has been informed by direct requests from people residing in the prioritized sites.

A survey of unhoused campers in Red Bluff was conducted as part of PPNC program planning, the results of which led to the inclusion of mail services, device charging stations, and extended drop-in hours for day services available to persons who did not want to participate in overnight shelter.

Moving Forward (permanent housing) and the Tiny Home Villages (interim housing) have been designed in response to data collected through the 2023 PIT Count data that indicated that approximately 39% of people residing in the prioritized sites were interested in living in a trailer park setting but not in a shelter, shared housing or apartment setting.

Configuration of all PSH units to be made available at both The Bluffs Community Housing and Palm Villas at Red Bluff was determined based on household type data from Point in Time Counts as well as HMIS/CES data.

All projects are designed to be flexible enough to accommodate newly identified needs and preferences of the people being served.

Exiting Encampments - Destinations

Table 1: Projected Living Situations Immediately Following the Encampment

For people served who exit the encampment, what are the projected Living Situations Immediately Following the Encampment, including but not limited to, permanent housing, interim sheltering, and unsheltered?

Please provide responses in the table below. Add a row for each projected living situation. (250- character limit for each cell)

Briefly Describe Each Projected Living Situation Immediately Following the Encampment	Is This Permanent Housing?	Quantify the Capacity (e.g., number of beds/units, frequency of bed/unit availability)	Prioritized or Set-Aside for ERF-3-R?	Is this living situation funded by ERF-3-R and / or Leveraged Funds?	% of Served Persons Projected to Fall Within This Living Situation
PATH Plaza Navigation Center - Overnight Shelter (PPNC-OS): clinically enhanced congregate emergency shelter with on-site case management and behavioral health services. **Will serve as a "first stop" for many placements into other IH/PH projects**	No	60 beds in 2 dorm-style units, 6 beds for households with children in 1 family unit, capacity for up to 40 overflow beds	Set-Aside	Both	58%
PATH Non-Congregate Shelter: Motel shelter for PPNC-OS overflow for families, medically vulnerable, participants for whom gendered dorms feel unsafe or uncomfortable. (May be referred from PNCC-OS or	No	Flexible bed capacity available based on need (motel rooms)	Set-aside. 100% of the placements budgeted in this proposal are set aside for RIO	Both	7%

Briefly Describe Each Projected Living Situation Immediately Following the Encampment	Is This Permanent Housing?	Quantify the Capacity (e.g., number of beds/units, frequency of bed/unit availability)	Prioritized or Set-Aside for ERF-3-R?	Is this living situation funded by ERF-3-R and / or Leveraged Funds?	% of Served Persons Projected to Fall Within This Living Situation
diverted prior to PNCC-OS enrollment.)			participants. Project may serve additional, non-RIO participants using other funds.		
Empower Tehama DV Non-Congregate Shelter (ETDV-NCS); confidential shelter for RIO participants who are DV/SA/HT victims with significant safety needs. (Depending on circumstances, may be referred by PNCC-OS or diverted prior to PPNC-OS enrollment.)	No	40 survivors to be served throughout grant period; flexible bed capacity (motel rooms)	Set aside. 100% of the placements budgeted in this proposal are set aside for RIO participants. Project may serve additional, non-RIO participants using other funds.	Both	7%
Sale Transitional: Bridge Housing for single adults and families with children (% represents only persons placed	No	32 beds 22 units across 3 houses, various unit/bed configurations	Set-asides in single adult houses,	Both	4%

Briefly Describe Each Projected Living Situation Immediately Following the Encampment	Is This Permanent Housing?	Quantify the Capacity (e.g., number of beds/units, frequency of bed/unit availability)	Prioritized or Set-Aside for ERF-3-R?	Is this living situation funded by ERF-3-R and / or Leveraged Funds?	% of Served Persons Projected to Fall Within This Living Situation
here immediately after leaving encampment; higher percentage will go here via placement from PPNC-OS)			prioritized for family units		
Tiny Home Village(s): temporary structures to be added to one or both properties already owned by PATH (co-located with Sale Transitional and/or PPNC)	No	30 beds in 24 units (22 single adult units + 2 family units.	Set-Aside, 100% of placements throughout ERF grant period set aside for RIO participants.	ERF-3-R	8%
Moving Forward (MP): placement in project-owned mobile home in mobile home park, with or without rental assistance with space rent.	Yes	13 detached one-bedroom units, 2 detached two-bedroom units	Set-Aside, 100% of placements throughout ERF grant period set aside for RIO participants.	ERF-3-R	8%
The Bluffs Community Housing: 41-unit complex. 15 one-bedroom units dedicated to NPLH-eligible households, 20 one-bedroom and 5 two-bedroom units for non-NPLH	Yes	40 units with RIO prioritization	Prioritized	Both	4%

Briefly Describe Each Projected Living Situation Immediately Following the Encampment	Is This Permanent Housing?	Quantify the Capacity (e.g., number of beds/units, frequency of bed/unit availability)	Prioritized or Set-Aside for ERF-3-R?	Is this living situation funded by ERF-3-R and / or Leveraged Funds?	% of Served Persons Projected to Fall Within This Living Situation
households exiting homelessness (+ 1 two-bedroom onsite manager unit)					
Palm Villas at Red Bluff; 61-unit complex. 10 one-bedroom units for NPLH-eligible households, 2 one-bedroom, 33 two-bedroom, 15 three-bedroom low-income affordable and 1 three-bedroom onsite manager unit)	Yes	10 units with RIO prioritization	Prioritized	Both	4%
Traditional rental units in the community through PATH Rapid Rehousing: Short-term rental assistance + ongoing case management. ***More likely to enter through PNCC than to be immediate placement after leaving encampments**	Yes	Anticipated to serve ~100 RIO participants as part of larger program that serves 50-100 households annually.	Prioritized	Both	1%
Other unsheltered situations – it is anticipated that a certain number of encampment residents will choose to go to other encampment sites rather than IH/PH when initially offered. They will remain eligible and prioritized	No	N/A	N/A	N/A	3%

Briefly Describe Each Projected Living Situation Immediately Following the Encampment	Is This Permanent Housing?	Quantify the Capacity (e.g., number of beds/units, frequency of bed/unit availability)	Prioritized or Set-Aside for ERF-3-R?	Is this living situation funded by ERF-3-R and / or Leveraged Funds?	% of Served Persons Projected to Fall Within This Living Situation
under RIO for future IH/PH opportunities.					

Permanent Housing Opportunities

A permanent housing opportunity is a combination of project and/or service provided to an individual with the goal of helping the individual obtain permanent housing. Of course, applicants cannot and do not need to provide every possible scenario; Cal ICH is looking to understand the primary, expected permanent housing opportunities for people projected to be served by this proposal.

Please provide responses in the table below. Add a row for each projected opportunity. (250-character limit for each cell)

Describe the Permanent Housing Opportunity	Prioritized or Set-Aside for ERF-3-R?	Quantify the Capacity of the Housing and Service Opportunity	Is this Housing Opportunity Funded by ERF-3-R and / or Leveraged Funds?
PATH Rapid Rehousing (PATH-RRH): Short- to medium-term rental assistance with flexible case management and supportive services.	Prioritized	Total project capacity: 250, estimated RIO use: 100	Both
Moving Forward (MP): placement in project-owned mobile home in mobile home park, with or without rental assistance with space rent.	100% set aside	13 detached one-bedroom units, 2 detached two-bedroom units	ERF-3-R
The Bluffs Community Housing	Prioritized	40 PSH units – 15 NPLH, 25 dedicated to households exiting homelessness	Both
Palm Villas at Red Bluff	Prioritized	10 one-bedroom NPLH PSH units	Both

22. Describe strategies the applicant will use to ensure that people are not displaced from the prioritized encampment into another unsheltered location. Include strategies that are in addition to/complement the interim shelter and permanent housing opportunities that are part of this proposal. (1000-character limit)

Based on data collected in the CoC's 2023 PIT Count, 96-98% of people residing in the prioritized sites would be interested in one or more types of interim or permanent housing if it was available to them.

RIO will ensure that people are not displaced from the prioritized sites into other unsheltered locations by 1) ensuring that a variety of interim and permanent housing options are available for encampment residents to choose from, 2) providing in-encampment case management to ensure that all who are interested in housing are entered into TCE and their housing preferences identified, 3) tracking community connections within sites to ensure that housing placements do not require campers to give up these connections, 4) not requiring that anyone leave their camp site unless they've been connected to an interim or permanent housing placement that works for them, and 5) continuing to serve the needs of any who choose to remain in a site, including continuing to offer housing placements.

23. Describe specific strategies and/or services the applicant will use to prevent returns to unsheltered homelessness among people from the prioritized encampment who are sheltered and housed through this ERF project. Include whether these strategies will be funded with ERF-3-R funds and, if not, what other resources will be leveraged. (1000-character limit)

To prevent returns to unsheltered homelessness, RIO will honor participant choice, allow flexibility in movement between projects, set no minimum lengths of participation, and offer extended access to case management post-placement in permanent housing.

Case management (CM) that fully explores a participant's housing preferences will minimize the likelihood that they will abandon placements, however, participants can change their minds at any time and try something else if the path they chose isn't working for them.

Participants exiting to permanent housing will be invited to return to case management and supportive services at any point in the future if they think it would benefit them, simply by dropping by or calling PPNC and requesting to meet with a case manager. The CM Team will maintain a list of exited participants to "check-in" with at least quarterly.

These strategies will be funded with ERF-3-R during the grant period but will continue thereafter using leveraged funds.

24. Describe how this proposal considers and plans for the dynamic nature of encampments including potential inflow of people into the geographically served areas. (1000-character limit)

RIO is designed to anticipate and accommodate inflow from more remote and hidden camp sites into the prioritized sites as well as migration between the prioritized sites, as both already occur quite regularly. Inflow into prioritized sites from the more remote and hidden sites in which unhoused persons often establish solitary camp sites is encouraged, as it ensures that campers can access services available to them and develop positive support systems. Migration between sites has the potential to result in gaps in connections to services, which can impact the continuity of case management services and opportunities to accept housing placements, however, these migrations are already being tracked through Street Outreach contact records that can be consulted by case managers if they are unable to locate a person with whom they have been working. If/when this method is ineffective, the help of SOS staff and/or RBPD's HLO can be enlisted to assist with re-establishing contact.

25. Describe how participants in this ERF project will be supported with continued access to, and storage of, their personal property while in the encampment, in interim housing (if applicable), and in permanent housing. (1000-character limit)

Participants engaged in day or overnight shelter services at the PATH Plaza Navigation Center (PPNC) will be assigned large day lockers in the lobby/entranceway and smaller lockers in overnight shelter dorms to ensure easy access to personal property while on-site. Through this proposal, a large storage building will be added to PPNC property with half to be reserved for storing property of PPNC participants that exceeds the limits of the facility's lockers and for unhoused campers, regardless of their level of participation services. Industrial shelving, plastic totes in various sizes, wheeled storage carts, and a property tagging/tracking system will be purchased and used to accommodate storage of this personal property, with access managed by PPNC staff.

Each permanent housing unit will include a bathroom, bedroom(s), kitchen, living room and closet(s) in which personal property can be stored, and participants will be assisted with securing items like bike locks when needed.

26. Describe how participants in this ERF project who have service animals and/or pets will be supported while in the encampment, in interim shelter (if applicable), and in permanent housing. (1000-character limit)

In Encampment: PATH Street Outreach Services (SOS) distributes pet food, and when available, new pet supplies to RIO encampments weekly, through in-kind support from nonprofit partner Buster's Paw Prints and Tehama County Animal Services.

The PATH Plaza Navigation Center (PPNC) will accommodate pets and emotional support animals (ESAs) inside service areas whenever possible. When not possible, collapsible pet crates are available to accommodate pets while their people engage in services. Pets will also be permitted in the new Tiny Home Village units.

PSH projects that are part of RIO typically allow tenants one pet/ESA per unit. RIO participants with multiple animals will be assisted through RRH or Moving Forward to identify a unit/space where their animals can be accommodated.

Service animals are permitted in all program facilities, and vaccinations for pets/ESAs/service animals are available at no cost at the annual LIFT Event or through coordinating with a PPNC Case Manager.

Budget and Resource Plan

27. State the total amount of ERF-3-R funds requested.

\$14,103,946.98

Projects to be funded are as follows, with corresponding budget requests:

Project	ERF-3-R Budget
City of Red Bluff – Homeless Liaison Officer	\$368,760.60
Empower Tehama - Behavioral Health Services	\$130,835.09
Empower Tehama - Victim Services	\$619,164.91
PATH Moving Forward Mobile Home Program	\$1,784,577.28
PATH Plaza Navigation Center	\$5,115,374.24
PATH Rapid Rehousing	\$868,703.04
PATH Sale Transitional	\$1,371,035.14
PATH Street Outreach	\$1,122,937.12
Tehama County Health Services Agency - Mobile Crisis Team	\$262,197.60
Tehama County Health Services Agency - Mobile Outreach	\$107,361.33
Tehama County Health Services Agency - Supportive Services	\$372,085.50
The Bluffs Community Housing (via Pacific West Communities)	\$800,000.00
The Vitality Project - Administrative Entity	\$626,894.75
The Vitality Project - HMIS Lead	\$277,237.21
The Vitality Project - Systems Support	\$276,783.17
	\$14,103,946.98

28. State the estimated dollar value of secured, non-ERF-3-R resources that will help meet this proposal's outcomes.

\$8,042,725.84

29. Identify and describe each leveraged non-ERF-3-R resource and how that specific resource will be used to help meet the proposal's outcomes, including the permanent housing outcomes. (1000-character limit)

Applicants are directed to provide a detailed description of other fund sources, and system capacity, that will be leveraged to achieve the outcomes proposed for the ERF-3-R funded project (especially as it relates to meeting this proposal's

permanent housing outcomes) and, if applicable, to sustain the new programming beyond the end of the grant term.

This includes prior ERF awards, HUD unsheltered NOFO, and other federal, state, and local funding sources.

Applications will be evaluated with the understanding that communities vary significantly with respect to the current availability of other fund sources that can be used as leverage for their proposed projects and to sustain the projects beyond the grant term.

In the absence of currently available resources, Applicants are encouraged to provide a specific plan for obtaining the funding necessary to sustain their project beyond the grant term if the project is intended to continue.

Leverage/Capacity:

City of Red Bluff (\$48,363.75): Support work of RBPD HLO.

ESG (\$72,000): PATH RRH award; will support RRH for project through 12/31/24.

HHIP (\$85,330.13): Support immediate administrative costs.

HHAP-4 (\$250,037.29): To support SOS & PDC activities prior to ERF award.

HHAP-1/2 (\$196,110): To support TCHSA Mobile Outreach, current – 6/30/26

PLHA (\$595,648.67): To support immediate PPNC project activities.

NPLH (\$5,036,663): To support development of 2 PSH projects.

Medi-Cal reimb. for 50% of BH supportive services to NPLH tenants (\$220,653)

Section 8 Project-based Vouchers (\$1,537,920), for 50 units of PSH across 2 projects, amount calculated on 3 year ERF period, but vouchers have been committed for 20 years.

Additional capacity not included in budget as leverage: PPNC facility recently built using ~\$6M in CDBG/CDBG-CV and HHAP-1/2/3/4 funds. Tiny Home Village(s) to be constructed on land owned by PATH, Sale Transitional purchased with Homekey 1.0 (\$2.2M) in 2020.

30. Describe how the proposal is a prudent and effective use of requested funding relative to the number of people it seeks to serve, the types of services and housing to be provided, and any benefits to the community's efforts to address homelessness that will extend beyond the grant term, including ongoing expansion of interim and permanent housing capacity. Include an explanation of how the requested ERF-3-R amount was determined. (1000- character limit)

The plan laid out in this proposal has been carefully designed not only to permanently house the most vulnerable group of people experiencing homelessness in Tehama County, but to build upon the significant collaborative work of local stakeholders to further strengthen the community's capacity for responding quickly and efficiently to unsheltered homelessness throughout the coming decade and beyond.

We have seen firsthand, time and again, that connecting an unhoused person with housing is not only lifesaving, but fiscally prudent. In the immediate term, this proposal seeks to permanently house 183 people currently residing in the prioritized sites at an effective rate of about \$77K per person. While this is not an unreasonable number, this proposal's plan to expand local access to a variety of interim and permanent housing options and invest in supportive services shown to be effective in the long term, the value of each dollar invested in this plan will continue to grow over time.

Key Entities & Roles

31. First, describe the implementing organization and specific unit or office within the implementing organization that would administer ERF-3-R. Then, describe their role and primary responsibilities for this proposal. Finally, if these entities have managed a complex homelessness project or grant, describe how those experiences informed this proposal. (1500-character limit)

The Vitality Project (TVP), Collaborative Applicant and Administrative Entity for the Tehama County Continuum of Care (Tehama CoC), will oversee implementation of the project and administer ERF-3-R funds locally to project partners. TVP is a 501(c)3 nonprofit whose sole focus is supporting the activities of Tehama CoC and its member organizations. TVP's role includes coordinating collaborative and strategic planning activities, building system capacity, data collection and analysis, and providing fiscal and administrative. This role transitioned to TVP in mid-2023, and the staff who have managed CoC activities since 2016 transitioned to TVP along with it.

As the CoC's capacity has grown, so has the complexity of the overall homeless response project in Tehama County. Since 2018, Tehama CoC has coordinated activities that have resulted in development of "firsts" for the system in interventions ranging from Street Outreach to Permanent Supportive Housing. To facilitate these developments, the CoC has administered almost \$10M locally and participated, through provision of technical assistance and/or collaborative planning, to the responsible use of approximately \$20M more in grant funds.

Tehama CoC has leveraged the knowledge gained, skills acquired, and infrastructure put in place through these experiences to develop this proposal and in designing practical plans for both implantation of services and managing the local administration of funds.

32. First, describe key partners that will be responsible for implementing this ERF project and achieving the proposal's outcomes (e.g. service providers, public agencies, development entities etc.). Then, describe their role and primary responsibilities for this proposal. Finally, if these entities have managed a complex homelessness project or grant, describe how those experiences informed this proposal. (1500-character limit)

Poor and the Homeless Tehama County Coalition (PATH) has provided homeless response services in Tehama County for over 20 years. PATH's RIO role(s): Conducting street outreach and engagement, day shelter, overnight shelter and other interim housing. PATH will provide continuity in case management services for RIO participants across all components and phases.

City of Red Bluff provides outreach and engagement with unhoused campers at RIO encampments, oversees maintenance of grounds at city-managed parks, oversees safe

camping site at Samuel Ayers Park and coordinates with RIO and other community partners on development of permanent housing in the city.

Tehama County Health Services Agency (TCHSA) houses county Public Health, Behavioral Health, and Substance Use Recovery services. TCHSA's RIO role(s): Provides mobile medical services at the SAP encampment site and day shelter (weekly, alternating locations), coordinates the Mobile Behavioral Health Crisis Team, to be co-located at PPNC, and provides supportive services on-location at RIO PSH sites.

Empower Tehama (ET) provides victim services, counseling and criminal justice diversion services. ET's RIO role(s): Provides Individual Counseling and DV MRT groups at PPNC open to participants in all RIO phases. Trains RIO staff on domestic violence, sexual assault and human trafficking, and provides confidential Victim Advocacy Services (crisis and non-crisis) services for RIO participants who are DV/SA/HT survivors.

33. Describe specific examples of how Local Jurisdiction(s) and the CoC have collaborated on the design and implementation of this proposal. (1000-character limit)

Applicants may upload evidence of cross-jurisdictional collaboration such as MOUs, letters of support, or interagency agreements etc. in the field immediately below.

The collaborative planning process that led to the design of this proposal began in 2018 with the development of the Tehama County 10-Year Plan to End Homelessness, through which the County of Tehama, the City of Red Bluff, Tehama CoC and cross-sector group of other community partners set specific and actionable goals around addressing local homelessness. In the time since, the partners have worked together to 1) establish and support a street outreach program, 2) plan, site, and fund a new navigation center, and 3) develop three permanent supportive housing projects. The project described in this proposal is our collaborative plan to hit the ground running as the brick and mortar components of our original plan come online, that they are used effectively, and that they are used to serve the most vulnerable members of our community, who have been waiting, literally outside, for an excruciatingly long time.

34. Identify any entities that have a right to and/or control of the property upon which the encampment site resides. Describe how applicant has engaged with these entities and confirm that each of these entities has committed to allowing the implementation of this proposal. (1000-character limit)

The Red Bluff River Park, Samuel Ayers/Dog Island Park, and Forward Park RIO sites are public property under the control of the City of Red Bluff. The westernmost site is situated within Red Bluff city limits but located on property owned by the County of Tehama. The prioritized site under and around the I-5 interchange is a state right-of-way, as is a small portion of the prioritized area around Red Bluff River Park.

Both the City and County are committed not only to allowing the implementation of this proposal, but also to serving in key project roles. Caltrans is supportive of this proposal and committed to coordinating with RIO partners to ensure campers are connected to services. The CoC also consulted with City staff on matters concerning land use, infrastructure, flood/hazard zones, property boundaries and local ordinances. Coordination with these partners was conducted via in-person and virtual meetings, phone calls and email throughout the proposal's 9+ month planning period.

Project Timeline

Cal ICH should be able to use the project timeline to understand the general parameters of the project and how it will be implemented.

This Standardized Project Timeline Template will not perfectly capture every nuance - that's Ok. However, applicants are strongly encouraged to provide incremental milestones for achieving the interim shelter and permanent housing goals set out in the proposal. For projects that include interim shelter and/or permanent housing development, the timeline should include major development milestones.

Where there is ambiguity, conflict, or silence, use your judgment.

Date	Milestone	Category	Additional Detail for Milestone
3/1/24	In-Encampment Case Management integrated into SOS (to continue ongoing)	People	In-Encampment case management begins, including mapping campers to specific sites and communities and developing individualize case plans.
3/1/24	Coordinated Entry Assessment Drive (to continue ongoing)	People	Case managers to conduct TCE Assessments with people residing in prioritized sites to facilitate enrollments in overnight shelter beds at PPNC.
3/15/24	RIO Team Meetings begin (depends on Cal ICH award announcement timing)	Project Management	RIO partners Tehama CoC, City of Red Bluff, PATH, Tehama County Health Services Agency (TCHSA), Caltrans District 2 begin meetings, coordinated by Tehama CoC and Housing Tools. To be held monthly throughout ERF-3-R grant period.
4/1/24	Navigation Center opening	Place	Long-awaited opening of the first-ever year-round overnight shelter; beds to filled through TCE with 80% set aside for RIO campers.
7/1/24	MOUs, Subgrantee Agreements	Project Management	Develop and execute RIO Partner MOU, subgrantee agreements, coordinated by TVP and Housing Tools

8/1/24	Procurement/bid processes begin	Project Management	Procurement/bid processes for development of Tiny Home Village (sleeping units, renovation work to add shared facilities), mobile home purchases for Moving Forward
10/1/2024	Rapid Rehousing Move-ins (Pre-Expansion Enrollments)	People	PH incremental goal: No fewer than 5 RIO households will have RRH move-in dates between 3/1/2024 and 1/15/2025. These households will have been enrolled in PATH RRH ahead of the 1/1/2025 RRH expansion. Families with children identified as residing in any RIO-prioritized encampment site as part of the initial RIO CES Assessment drive will be prioritized for pre-expansion RRH enrollment.
10/31/24	Progress Reporting (to continue quarterly moving forward)	Project Management	Analysis of preliminary outcomes data from PPNC first full quarter (7/1/24 – 9/30/24)
11/1/2024	Moving Forward mobilehomes to be placed	Place	Anticipated date for former Antelope Homewood Mobile Home Park (new name TBD) renovations to be complete and 15 new mobilehomes to be placed on sites.
12/1/2024	Moving Forward placements made	People	15 households identified for placement in Moving Forward mobile homes at renovated MH park through TCE, 100% set aside for RIO campers PH incremental goal: 15 households, made up between 15 and 18 persons, to be permanently housed by this date.
1/1/25	Tiny Home Village complete	Place	Tiny Home Village sleeping units in place ahead of rainy season start. Temporary restrooms placed in village while waiting for shop renovation to house new bathrooms, kitchen, laundry.
1/1/25	Tiny Home Village placements	People	RIO campers placed in Tiny Home Village.
1/1/2025	Rapid Rehousing Expansion begins	People	Analysis of HMIS Entry enrollments to identify households likely to find success in RRH, ensure they are connected to income development (job training & job search, SOAR advocate, etc.) This activity refers specifically to expanding the definition of RRH-appropriate households to include households whose vulnerability index scores are higher than what it typically considered RRH-appropriate, provided they are indicated as living in a RIO-prioritized encampment site. Enrollment of RIO households who appear on

			PATH RRH's existing CES Project Queue in advance of this date will continue to be enrolled in PATH RRH immediately.
1/1/2025	Rapid Rehousing Move-ins (RRH Expansion – Cohort 1)	People	PH incremental Goal: No fewer than 5 RIO households, identified as part of the RIO RRH Expansion will have RRH move-in dates between 10/1/2024 and 12/31/2024.
3/31/25	Tiny Home Village Shop Renovations	Place	Begin renovations at Sale property shop for Tiny Home Village restrooms, showers, kitchen and laundry
4/1/2025	Rapid Rehousing Move-ins (RRH Expansion – Cohort 2)	People	PH incremental Goal: No fewer than 5 RIO households, identified as part of the RIO RRH Expansion will have RRH move-in dates between 1/1/2025 and 3/31/2025.
5/1/25	Street Outreach Access Expansion Drive	People	Street Outreach Services focus on reaching campers who have not yet been engaged to establish relationships and offer services
7/1/2025	Rapid Rehousing Move-ins (RRH Expansion – Cohort 3)	People	PH incremental Goal: No fewer than 5 RIO households, identified as part of the RIO RRH Expansion will have RRH move-in dates between 4/1/2025 and 6/30/2025.
8/1/25	RIO Year-One outcomes measured and Year-Two Plan Review	Project Management	TVP/Housing Tools prepares Year-One Outcomes Report, to be reviewed at monthly
8/1/25	TCE Assessment Update Drive	People	TCE Assessments Update Drive to ensure accurate information ahead of Red Bluff's first-ever PSH opening in late 2025/early 2026
10/1/2025	Rapid Rehousing Move-ins (RRH Expansion – Cohort 4)	People	PH incremental Goal: No fewer than 5 RIO households, identified as part of the RIO RRH Expansion will have RRH move-in dates between 7/1/2025 and 9/30/2025.
1/1/2026	Rapid Rehousing Move-ins (RRH Expansion – Cohort 5)	People	PH incremental Goal: No fewer than 5 RIO households, identified as part of the RIO RRH Expansion will have RRH move-in dates between 10/1/2025 and 12/31/2025.
1/1/2026	The Bluffs Community Housing completed (on or before)	Place	Anticipated completion date of The Bluffs Community Housing PSH facility
1/1/2026	Palm Villas at Red Bluff completed (on or before)	Place	Anticipated completion date of Palm Villas at Red Bluff facility, including 10 units of NPLH PSH

3/1/2026	The Bluffs Community Housing lease up	People	<p>RIO Campers prioritized and identified for placement in PSH units at the Bluffs Community Housing</p> <p>PH incremental goal A: 15 households, made up between 17 and 18 persons, to be permanently housed by this date in NPLH units at The Bluffs Community Housing.</p> <p>PH incremental goal B: 15 households, made up between 15 and 18 persons, to be permanently housed by this date in non-NPLH units at The Bluffs Community Housing.</p>
3/1/2026	Palm Villas at Red Bluff lease up	People	<p>RIO Campers prioritized and identified for placement in PSH units at Palm Villas at Red Bluff</p> <p>PH incremental goal: 10 households, made up between 10 and 12 persons, to be permanently housed by this date.</p>
4/1/2026	Rapid Rehousing Move-ins (RRH Expansion – Cohort 6)	People	<p>PH incremental Goal: No fewer than 14 RIO households, identified as part of the RIO RRH Expansion will have RRH move-in dates between 1/1/2026 and 3/31/2026. Increased RRH goal shown here due to availability of 50 low-income affordable units at Palm Villas.</p>
7/1/2026	Rapid Rehousing Move-ins (RRH Expansion – Cohort 7)	People	<p>PH incremental Goal: No fewer than 6 RIO households, identified as part of the RIO RRH Expansion will have RRH move-in dates between 4/1/2026 and 6/30/2026.</p>
8/1/26	TCE Assessment Update Drive	People	TCE Assessments Update Drive to ensure accurate information
8/1/26	RIO Year-Two outcomes measured and Year-Three Plan Review, Looking Ahead Plan Development	Project Management	TVP/Housing Tools prepares Year-Two Outcomes Report, to be reviewed at monthly RIO Team Meeting, Evaluate plan for future work or focus shift
10/1/2026	Rapid Rehousing Move-ins (RRH Expansion – Cohort 8)	People	<p>PH incremental Goal: No fewer than 6 RIO households, identified as part of the RIO RRH Expansion will have RRH move-in dates between 7/1/2026 and 9/30/2026.</p>
11/1/26	Winter Encampment Condition Review	Place	Evaluate current encampment conditions, populations, etc. to prepare for coming rainy season. Develop emergency notification and sheltering plans.

1/1/2027	Rapid Rehousing Move-ins (RRH Expansion – Cohort 9)	People	PH incremental Goal: No fewer than 7 RIO households, identified as part of the RIO RRH Expansion will have RRH move-in dates between 10/1/2026 and 12/31/2026.
4/1/2027	Rapid Rehousing Move-ins (RRH Expansion – Cohort 10)	People	PH incremental Goal: No fewer than 7 RIO households, identified as part of the RIO RRH Expansion will have RRH move-in dates between 1/1/2027 and 3/31/2027.
6/30/27	RIO Year-Three outcomes measured	Project Management	TVP/Housing Tools prepares Year-Two Outcomes Report, to be reviewed at monthly RIO Team Meeting

Projected Milestones

Answer the following questions in relationship to January 31, 2024. Cal ICH assumes disbursement will occur approximately 3-6 months after January 31, 2024.

Please provide responses in the table below including the month and year. (15-character limit for each cell)

Outreach to the people residing in the prioritized encampment site began / will begin mm/yyyy.	This proposal will reach full operating capacity in mm/yyyy.	The first planned exit of a person or household from the prioritized encampment will occur in mm/yyyy.	The last planned exit of a person or household from the prioritized encampment will occur in mm/yyyy.
03/2024	01/2026	04/2024	04/2027

Accelerated Timeline

35. How is your community currently supporting and / or engaging with people residing within the prioritized encampment? (1000-character limit)

SOS visits prioritized site 3x per week to distribute basic needs items, 1x/week they haul away any trash bagged by campers. 1x/week they provide transport from SAP site to showers/services at the PDC. Hot lunch from PDC is delivered to SAP site (available to any unsheltered person) 5 days/week. PDC is open 8-5 daily, providing day shelter, clothing, case management. (Both using HHAP-3/4 funds that will run out in 2024.)

The TCHSA Mobile Clinic visits SAP or PDC weekly (alternating location/week), distributes health/first aid supplies, connecting campers to ongoing care. (SOS, PDC & Mobile Clinic currently using HHAP-1/2 funds that will run out in 2026.)

CoRB has designated a portion of SAP as safe camping and meets weekly with campers there. CoRB maintains restrooms at all park sites (3) and has placed solar lighting + device charging at SAP. RBPD HLO recently began conducting outreach to all prioritized sites, building rapport and connecting campers to services where available.

36. If this proposal is selected, in advance of receiving funding, what steps will your community take to support the people living in the encampment and swift implementation of this proposal? (1000-character limit)

SOS scope will be expanded to include in-encampment case management, which will focus on establishing case files for and conducting TCE assessments with all campers in prioritized sites. Both records will be tagged with "RIO" designation and specific site/location information for purposes of TCE prioritization for interim and permanent housing placements moving forward through grant period.

PATH Day Center services will continue as is until PPNC facility opens in April/May 2024, at which time they will be integrated into PPNC as day shelter component (PPNC-DS). PPNC-OS (Overnight Shelter) will also begin at this time, with 80% of initial bed placements set aside for RIO campers.

RIO partner coordination meetings will begin, with multi-partner MOU and formal plan development. TVP will draft subgrant agreements, begin procurement processes and work with vendors to ensure timely delivery of goods and services.

These early activities will be conducted with the support of leveraged funds.

DATA AND REPORTING

Homeless Management Information System (HMIS)

A Homeless Management Information System (HMIS) is a shared database system into which projects within a Continuum of Care (CoC) enter information on the services they provide. HMIS consists of a specific set of data elements that include basic identifying information (i.e., name, date of birth, demographics, etc.), household composition, history of homelessness, disabling conditions, and access to cash and non-cash resources.

Most homeless response programs that receive funding through either the U.S. Department of Housing and Urban Development (HUD) or through one or more of a number of State of California programs, including ERF, are required to enter data into their local HMIS, with the exception of projects that exclusively serve victims of domestic violence (DV), sexual assault (SA) or human trafficking (HT). Projects that serve victims of DV, SA and/or HT are required to collect the same data elements in a separate database, which they then report out in aggregate format to protect victims' privacy.

ERF-3-R Reporting Requirements

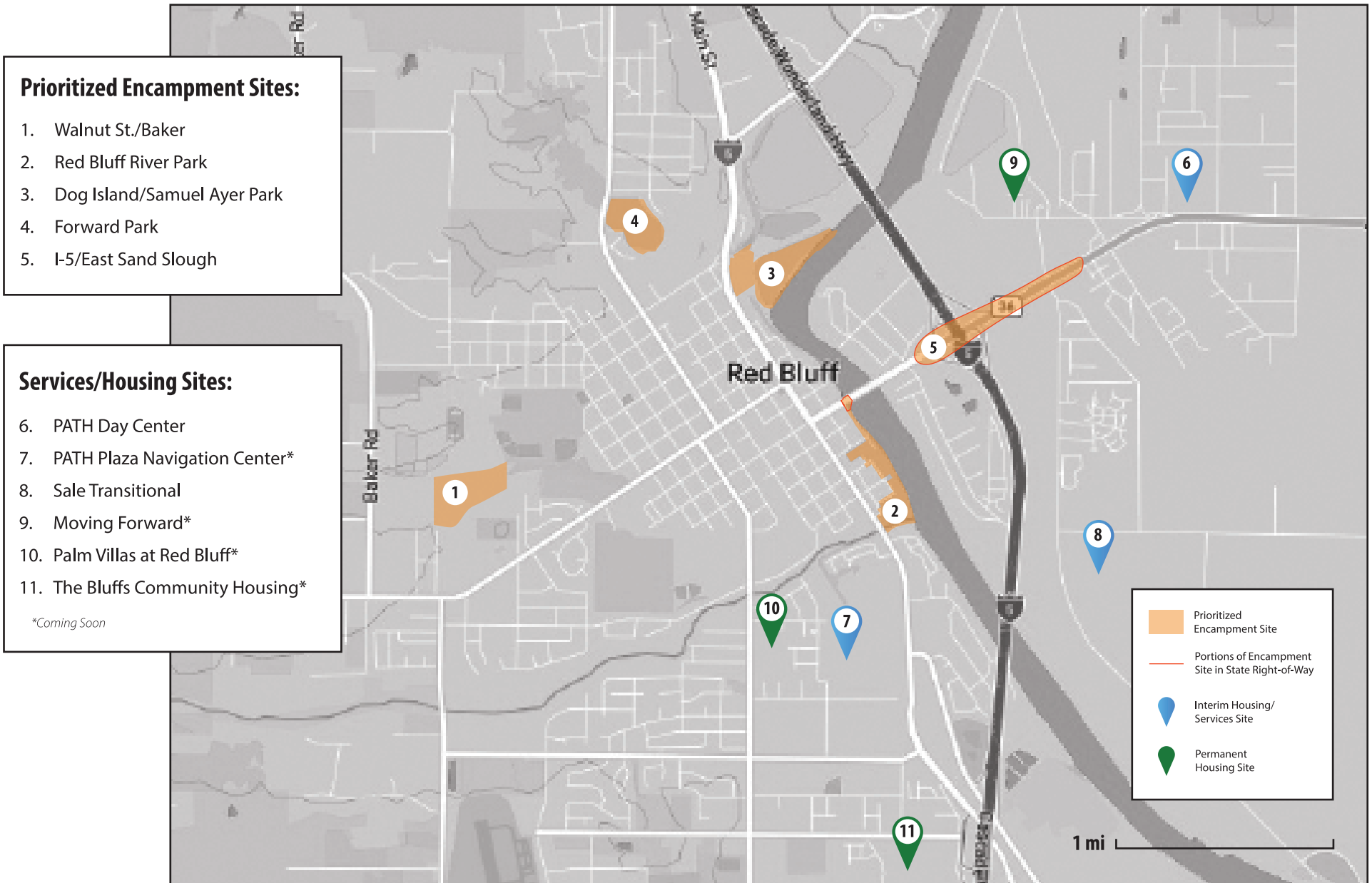
While we do not yet have details on the specific reports and reporting schedule that Cal ICH will require on ERF-3-R funding, we anticipate that we should be able to pull reports directly from HMIS. The primary purpose of HMIS is to compile system-level data for reporting purposes. Projects that exclusively serve victims of DV, SA and/or HT will likely need to generate quarterly reports and provide them to the CoC in aggregate form.

More information on reporting requirements will be shared as we receive details from Cal ICH. If the project(s) for which your organization will be receiving ERF-3-R funding is already established in HMIS, you do not need to take any additional action at this time to ensure compliance. Otherwise, one or both of the following may apply:

- If your organization/project is not currently entering HMIS data, you'll be expected to coordinate with Tehama CoC to establish your organization and project in the system and send project staff to be trained on HMIS entry. HMIS user training is provided by Tehama CoC at no additional cost to participating projects.
- If your organization is entering HMIS data for other projects but will be receiving ERF-3-R funding to support new projects and/or projects not yet established in HMIS, you'll be expected to work with Tehama CoC to establish these projects in HMIS, including sending project staff to be trained on HMIS entry.

If either of the above applies to your organization/project, please provide Tehama CoC staff with the contact information of the staff that should be contacted to coordinate HMIS participation for your ERF-3-R funded project(s).

Rural Indoor Objective (RIO) Encampment Resolution Project - Prioritized Encampment Sites



- Prioritized Encampment Sites:**
1. Walnut St./Baker
 2. Red Bluff River Park
 3. Dog Island/Samuel Ayer Park
 4. Forward Park
 5. I-5/East Sand Slough

- Services/Housing Sites:**
6. PATH Day Center
 7. PATH Plaza Navigation Center*
 8. Sale Transitional
 9. Moving Forward*
 10. Palm Villas at Red Bluff*
 11. The Bluffs Community Housing*
- *Coming Soon*

Prioritized Encampment Site
 Portions of Encampment Site in State Right-of-Way
 Interim Housing/ Services Site
 Permanent Housing Site